Metropolitan Washington Airports Authority PROCUREMENT AND CONTRACTS DEPT.

SOLICITATION OFFER AND AWARD

PAGE I-1

Metropolitan Washington Airports Authority			1. FOR INFORMATION CALL				
Procurement and Contracts Dept., MA-29				NAME: Scott G. Jimmo			
2733 Crystal Drive Arlington, VA 22202				TELEPHON	TELEPHONE NUMBER: (No Collect Calls) 703-417-8662		
2. SOLICITATION NUMB	SER	3. TYPE OI	SOLICITATION			4. DATE ISSUED	
1-18-C087		TWO-S	TEP INVIT	ATION FO	R BIDS (IFB)	February 23, 2018	
				SOLICI	TATION		
5. DESCRIPTION OF SU	PPLIES, SERVICES	s, CONSTRUCTI	ON				
The contractor s	shall provide	all neces	sarv labor.	materials. e	equipment, transportation	and supervision to r	manage the
	ty's Óperatio				Programs in accordance		
		sten nroci	irement nro	cass That	first step is evaluation of	the technical propos	als ner the
					mission and Evaluation C		
				•	be invited to submit price	•	
					by 3:00 PM March 12, 20		uthority's
					racting-opportunities	·	•
Note: This solid	citation has	a 20% LDI	BE participa	ation require	ement.		
					ER AND DATES OF AMENDME IN BID BEING DETERMINED		TTING A BID.
6. BOND REQUIREMENT	гѕ						
BID BOND: No	one	PAYME	NT BOND:	None	PERFORMANCE BC	ND: None	
7. PRE-PROPOSAL CON	IFERENCE						
DATE: March 9, 2 LOCATION: 2733			0:00 AM Room 5D. Ai	rlington. VA 2	22202		
8. DEADLINE FOR OFFE				<u> </u>			
This is a two-step IF	B. Step 1 Tec	hnical propos	sals will be eva	aluated based	on the requirements of the IFB	and offerors who submit	acceptable
					roposals in original and 2 copie	•	
					ns are due at the place specifie		
					e marked to show the offeror's r It the time set forth per Amendn		llicitation number,
and the date and tin	ne the proposa	s are due. D			y completed by offeror)	nent.	
9. NAME AND ADDRESS	S OF OFFEROR //r	clude Zin Code		(Wust be full	11. REMITTANCE ADDRESS (If diffe	erent than Item()	
o. NAME AND ADDITED	or or end	onade zip oode,	/		THE REMITTANCE ADDRESS (II ame	non dan kemoj	
					12A. E-MAIL ADDRESS		
10A. TELEPHONE NUME	BER	10B. FAX N	NUMBER		12B. COMPANY INTERNET WEBSITI	Ε	
13. ACKNOWLEDGMEN	T OF AMENDMENT	S (This offeror	acknowledges re	ceipt of	14A. NAME & TITLE OF PERSON AU	THORIZED TO SIGN OFFER	
amendments to this	solicitation - give r	umber and date	of each)	ı			
AMENDMENT NO.					14B. SIGNATURE		14C. DATE
DATE							
			AWA	RD (To be c	ompleted by MWAA)		
15. ACCEPTED AS TO IT	TEMS NUMBERED				20A. NAME OF CONTRACTING OFFI	ICER	
					Scott G. Jimmo		
16. CONTRACT NUMBE	R	17. AMOUN	NT		- Scott G. Jillillo		
				20B. SIGNATURE OF CONTRACTING OFFICER			
18. DATE OF AWARD		19. CONTR	ACT EFFECTIVE	DATE			

SECTION II - TABLE OF CONTENTS

SEC	CTION I - SOLICITATION OFFER AND AWARD	I-1
SEC	TION II - TABLE OF CONTENTS	II-1
SEC	CTION III - PRICE SCHEDULE	III-1
SEC	CTION IV - REPRESENTATIONS AND CERTIFICATIONS	IV-1
01	PARENT COMPANY AND IDENTIFYING DATA	IV-1
02	TYPE OF BUSINESS ORGANIZATION	IV-1
03	AUTHORIZED NEGOTIATORS	IV-1
04	LOCAL DISADVANTAGED BUSINESS ENTERPRISE REPRESENTATION	IV-2
05	MINORITY BUSINESS ENTERPRISE REPRESENTATION	IV-2
06	WOMEN BUSINESS ENTERPRISE REPRESENTATION	IV-2
07	CONTRACTOR IDENTIFICATION	IV-3
80	CERTIFICATE OF INDEPENDENT PRICE DETERMINATION	IV-3
09	SUBCONTRACTORS	IV-4
10	CERTIFICATION OF COMPLIANCE WITH EMPLOYMENT ELIGIBILITY VERIFICATION, FORM I-9	IV-4
11	CERTIFICATION REGARDING DEBARMENT, SUSPENSION AND OTHER RESPONSIBILITY MATTERS	IV-4
12	INSURANCE AFFIDAVIT	IV-5
SEC	TION V - SOLICITATION PROVISIONS	V-1
01	SOLICITATION DEFINITIONS	V-1
02	PRE-BID CONFERENCE	V-1
03	PROCUREMENT PROCESS – TWO-STEP IFB	V-1
04	PUBLIC BID OPENING	V-1
05	BIDDER'S QUALIFICATIONS	V-1
06	PRE-AWARD SURVEY	V-1
07	ACKNOWLEDGMENT OF AMENDMENTS TO SOLICITATION	V-2
08	CONTRACT AWARD	V-2

Met	ropolitan Washington Airports Authority	1-18-C087
09	EXPLANATION TO PROSPECTIVE OFFERORS	V-3
10	PREPARATION OF OFFERS	V-3
11	SUBMISSION OF BIDS	V-4
12	LATE SUBMISSIONS, MODIFICATIONS, AND WITHDRAWALS OF BIDS	V-4
13	SOLICITATION COSTS	V-5
14	TYPE OF CONTRACT	V-5
15	MINIMUM BID ACCEPTANCE PERIOD	V-5
16	PLACE OF PERFORMANCE	V-6
17	RESTRICTION ON DISCLOSURE AND USE OF DATA	V-6
18	STATEMENT OF UNDERSTANDING	V-7
19	SITE INVESTIGATION	V-7
20	OFFER DOCUMENTS	V-7
21	PROTESTS	V-7
22	RESERVED	V-8
23	CONTRACTOR NOTIFICATION OF BID RESULTS	V-8
24	NOTICE TO LOW OFFERORS	V-8
25	TITLE VI SOLICITATION NOTICE	V-8
SE	CTION VI - SPECIAL PROVISIONS	VI-1
01	USE OF CONTRACT BY OTHER JURISDICTIONS	VI-1
02	CONTRACTOR PERFORMANCE EVALUATION	VI-1
03	LIMITATION OF OBLIGATIONS AND LIABILITIES	VI-2
04	AVAILABILITY OF FUNDS	VI-3
SE	CTION VII - CONTRACT PROVISIONS	VII-1
01	SCOPE OF WORK	VII-1
02	PRE-PERFORMANCE CONFERENCE	VII-1
03	VEHICLE REGISTRATION AND PARKING	VII-1
04	AIRPORT REGULATIONS	VII-1
05	SAFETY REQUIREMENTS	VII-1

Metr	opolitan Washington Airports Authority	1-18-C087
06	DAMAGE REPORTS	VII-1
07	DAMAGE OR LOSS OF CONTRACTOR'S PROPERTY	VII-1
80	WORKING HOURS	VII-1
09	AUTHORITY FURNISHED FACILITIES	VII-2
10	AUTHORITY FURNISHED EQUIPMENT	VII-2
11	RESERVED	VII-2
12	CONTRACTOR PERSONNEL	VII-2
13	WORKMANSHIP AND INSPECTION	VII-2
14	BILLING INSTRUCTIONS	VII-2
15	LIABILITY INSURANCE	VII-3
16	CONTRACT TERM	VII-7
17	CORRESPONDENCE PROCEDURES	VII-7
18	DISPUTES	VII-7
19	TERMINATION FOR CONVENIENCE OF THE AUTHORITY	VII-10
20	DEFAULT	VII-13
21	INTERPRETATION OR MODIFICATION	VII-14
22	RESERVED	VII-14
23	ACCIDENT AND FIRE REPORTING	VII-14
24	INDEMNIFICATION	VII-15
25	LICENSES AND PERMITS	VII-15
26	SUPERVISION	VII-15
27	KEY PERSONNEL	VII-15
28	CONTRACTING OFFICER'S TECHNICAL REPRESENTATIVE (COTR) AUTHORITY	VII-15
29	OPERATION OF MOTOR VEHICLES	VII-16
30	NOTICE AND ASSISTANCE REGARDING PATENT AND COPYRIGHT INFRINGEMENT	VII-17
31	PATENT INDEMNITY	VII-17
32	CHANGES	VII-17
33	INSPECTION OF SERVICES	VII-18

Metro	ppolitan Washington Airports Authority	1-18-C087
34	WARRANTY OF SERVICES	VII-18
35	RESERVED	VII-19
36	RESERVED	VII-19
37	EXCUSABLE DELAYS	VII-19
38	ORDER OF PRECEDENCE	VII-19
39	MODIFICATION PROPOSALS - PRICE BREAKDOWN	VII-20
40	CLAIMS FOR ADDITIONAL COSTS	VII-20
41	TAXES	VII-20
42	PAYMENTS	VII-20
43	PUBLICITY RELEASES	VII-22
44	OPTION TO EXTEND THE TERM OF THE CONTRACT	VII-22
45	OPTION TO EXTEND SERVICES	VII-22
46	AUDIT AND INSPECTION OF RECORDS	VII-22
47	CONSENT TO ASSIGNMENT	VII-23
48	NOTIFICATION OF OWNERSHIP CHANGES	VII-23
49	COMPLIANCE WITH EMPLOYMENT ELIGIBILITY VERIFICATION, FORM I-9	VII-23
50	AUTHORITY PROPERTY	VII-23
51	GENERAL CIVIL RIGHTS PROVISIONS	VII-25
52	TITLE VI CLAUSES FOR COMPLIANCE WITH NONDISCRIMINATION REQUIREMENTS	VII-25
53	TITLE VI LIST OF PERTINENT NONDISCRIMINATION AUTHORITIES	VII-26
SEC1	TION VIII - POLICIES ON EQUAL OPPORTUNITY, MINORITY AND WOMEN BUSINESS ENTERPRISE (MBE/WBE) PARTICIPATION, AND EMPLOYMENT OF	
	VETERANS	VIII-1
01	EQUAL OPPORTUNITY	VIII-1
02	MBE/WBE PARTICIPATION	VIII-1
03	TECHNICAL ASSISTANCE	VIII-1
04	MONITORING OF MBE/WBE PARTICIPATION	VIII-1
05	EMPLOYMENT OF VETERANS	VIII-1

SECTION IX - LOCAL DISADVANTAGED BUSINESS ENTERPRISE PARTICIPATION				
	REQUIREMENTS	IX-1		
01	LDBE PARTICIPATION	IX-1		
02	LDBE CERTIFICATION REQUIREMENTS	IX-1		
03	LDBE PARTICIPATION REQUIREMENTS	IX-2		
04	REQUEST FOR WAIVER	IX-6		
05	PRE-AWARD SUBSTITUTIONS	IX-8		
06	POST-AWARD COMPLIANCE	IX-8		
07	DEFINITIONS	IX-11		
SEC1	TION X - ATTACHMENTS	X- 1		

- 01 STATEMENT OF WORK
- 02 EVALUATION CRITERIA AND PROPOSAL SUBMISSION REQUIREMENTS
- 03 INSURANCE AFFIDAVIT
- 04 AIRPORT ORDERS AND INSTRUCTIONS (Incorporated by Reference)

SECTION III - PRICE SCHEDULE

The Price Schedule for this solicitation is in Microsoft Excel format and downloadable at:

http://www.mwaa.com/business/current-contracting-opportunities

This Price Schedule must be submitted in both electronic and hard copy. The electronic copy of the Price Schedule must be submitted in its original Microsoft Excel Format on either a CD-ROM or USB Flash Drive. The structure of the schedule is protected and shall not be modified in any way. Modified schedules may be deemed non-conforming to the solicitation. In the event of a discrepancy between the hard copy and the Microsoft Excel file on CD-ROM or USB Flash Drive, the hard copy will take precedence.

SECTION IV - REPRESENTATIONS AND CERTIFICATIONS

01 PARENT COMPANY AND IDENTIFYING DATA

Α.	A "parent" company, for the purpose of this provision, is one that owns or controls the activities and basic business policies of the offeror. To own the offeror's company means that the parent company must own at least 51% of the voting rights in that company. A company may control an offeror as a parent company even though not meeting the requirement for such ownership if the parent company is able to formulate, determine, or veto basic policy decisions of the offeror through the use of dominant minority voting rights, use of proxy voting, or otherwise.				
B.	The offeror [] is, [] is not (check applicable box) owned or controlled by a parent company.				
C.	If the offeror checked "is" in paragraph B. above, it shall provide the following information:				
	Name and Main Office Address of Parent Company's Employer's Identification Number				
D.	If the offeror checked "is not" in paragraph B. above, it shall insert its own Employer's Identification Number on the following line:				
E.	The offeror (or its parent company) [] is, [] is not (check applicable box) a publicly traded company.				
F.	The offeror shall insert the name(s) of its principal(s) on the following line:				
02	TYPE OF BUSINESS ORGANIZATION				
The of	feror, by checking the applicable box, represents that:				
A.	It operates as [] a corporation incorporated under the laws of the State of				
B.	If the offeror is a foreign entity, it operates as [] an individual, [] a partnership, [] a nonprofit organization, [] a joint venture, or [] a corporation, registered for business in (country).				
03	AUTHORIZED NEGOTIATORS				
	feror represents that the following persons are authorized to negotiate on its behalf with the Authority in ction with this solicitation:				

04 LOCAL DISADVANTAGED BUSINESS ENTERPRISE REPRESENTATION

- A. <u>Representation</u> The offeror represents and certifies as part of its offer that it [] is, [] is not a local disadvantaged business enterprise.
- B. <u>Definitions</u> "Local Disadvantaged Business Enterprise" (LDBE) is defined as a disadvantaged business concern which is organized for profit and which is located within a 100-mile radius of Washington, DC's zero mile marker. Those business entities located within counties that fall partially within the aforementioned boundary would also be eligible to participate in the Authority's LDBE Program. "Located" means that, as of the date of the contract solicitation, a business entity has an established office or place of business within a city, county, town, or political jurisdiction within the 100-mile radius referenced above. Evidence of whether a business is "located" within the region includes, but is not limited to: an address that is not a Post Office Box; employees at that address; business license; payment of taxes; previous performance of work similar to work to be performed under contract, or related work; and other indicia. A "disadvantaged business" is defined as a firm which is not dominant in its field, and which meets the Authority's disadvantaged business size standard(s) for this solicitation.
- C. <u>Certification</u> Proposed LDBEs must apply to the Authority's Department of Supplier Diversity for certification. For further instruction, see **Section IX on Local Disadvantaged Business Enterprise Participation (LDBE)** in this Solicitation.

05 MINORITY BUSINESS ENTERPRISE REPRESENTATION

- A. Representation. The offeror represents that it [] is, [] is not a Minority Business Enterprise.
- B. <u>Definition</u>. A *Minority Business Enterprise* is:
 - 1. A firm of any size which is at least **51%** owned by one or more minority persons or, in the case of a publicly-owned corporation, at least **51%** of all stock must be owned by one or more minority persons; and whose management and daily business operations are controlled by such persons. A person is considered to be a minority if he or she is a citizen of lawful resident of the United States and is:
 - a. Black (a person having origins in any of the black racial groups in Africa);
 - b. Hispanic (a person of Mexican, Puerto Rican, Cuban, Central or South American, or other Spanish culture or origin, regardless of race);
 - c. Portuguese (a person of Portugal, Brazilian, or other Portuguese culture or origin, regardless of race);
 - d. Asian American (a person having origins in any of the original peoples of the Far East, Southeast Asia, the Indian subcontinent, or the Pacific Islands); or
 - e. American Indian and Alaskan Native (a person having origins in any of the original peoples of North America.)
- C. <u>Certification</u>. As verification of this representation, the offeror is encouraged to attach a copy of a current MBE/WBE certification from any agency to be used for the Authority's monitoring of MBE/WBE participation in its program.

06 WOMEN BUSINESS ENTERPRISE REPRESENTATION

A. <u>Representation</u>. The offeror represents that it [] is, [] is not a Women Business Enterprise.

B. <u>Definitions</u>. A **Women Business Enterprise** is:

- A firm of any size which is at least 51% owned by one or more women or, in the case of a publicly-owned corporation, at least 51% of stock must be owned by one or more such women; and
- 2. Whose management and daily business operations are controlled by such persons.
- C. <u>Certification</u>. As verification of this representation, the offeror is encouraged to attach a copy of a current MBE/WBE certification from any agency to be used for the Authority's monitoring of MBE/WBE participation in its program.

07 CONTRACTOR IDENTIFICATION

DUNS Identification Number	(this number is assigned by Dun and Bradstreet,
Inc., and is contained in that company's	Data Universal Numbering System (DUNS). If the number is
not known, it can be obtained from the lo	ocal Dun & Bradstreet office. If no number has been assigned
by Dun & Bradstreet, insert the word "nor	9

08 CERTIFICATE OF INDEPENDENT PRICE DETERMINATION

Each offeror is requested to fill in the appropriate information set forth below:

- A. The offeror certifies that --
 - 1. The prices in this offer have been arrived at independently, without, for the purpose of restricting competition, any consultation, communication, or agreement with any other offeror or competitor relating to (a) those prices, (b) the intention to submit a offer, or (c) the methods or factors used to calculate the prices offered;
 - 2. The prices in this offer have not been and will not be knowingly disclosed by the offeror, directly or indirectly, to any other offeror or competitor before bid opening (in the case of a sealed bid solicitation) or contract award (in the case of a negotiated solicitation) unless otherwise required by law; and
 - 3. No attempt has been made or will be made by the offeror to induce any other concern to submit or not to submit an offer for the purpose of restricting competition.
- B. Each signature of the offeror is considered to be a certification by the signatory that the signatory:
 - 1. Is the person in the offeror's organization responsible for determining the prices being offered in its offer, and that the signatory has not participated and will not participate in any action contrary to subparagraphs A.1. through A.3. above; or
 - a. Has been authorized, in writing, to act as agent for the following principals in certifying that those principals have not participated, and will not participate in any action contrary to subparagraphs A.1. through A.3. above

(Insert full name of person(s)in the offeror's organization responsible for determining the prices offered in this bid or proposal, and the title of his or her position in the offeror's organization);

- b. As an authorized agent, does certify that the principals named in subdivision B.2.a. above have not participated, and will not participate, in any action contrary to subparagraphs A.1. through A.3. above.
- c. As an agent, has not personally participated, and will not participate, in any action contrary to subparagraphs A.1. through A.3. above.
- C. If the offeror deletes or modifies subparagraph A.2. above, the offeror must furnish with its offer a signed statement setting forth in detail the circumstances of the disclosure.

09 SUBCONTRACTORS

The offeror represents that it intends to utilize the below listed subcontractor(s) if it is awarded a contract as a result of this solicitation.

NAME OF SUBCONTRACTOR	SUBCONTRACTOR ADDRESS

Once contract award has been made, the prime contractor shall not deviate from use of the above subcontractor(s) without prior submission and Contracting Officer approval of revised LDBE Exhibits, as applicable.

10 CERTIFICATION OF COMPLIANCE WITH EMPLOYMENT ELIGIBILITY VERIFICATION, FORM I-9

The offeror certifies that it [] has [] has not read and [] is [] is not in compliance with the Immigration Reform and Control Act of 1986, Pub. L. 99-603 (8 U.S.C. 1324a) and the regulations issued there under. The offeror also certifies that its subcontractors are in compliance with the Immigration Reform and Control Act of 1986, Pub. L. 99-603 (8 U.S.C. 1324a) and the regulations issued there under.

11 CERTIFICATION REGARDING DEBARMENT, SUSPENSION AND OTHER RESPONSIBILITY MATTERS

- A. 1. The Offeror certifies, to the best of its knowledge and belief, that
 - a. The Offeror and/or any of its Principals -
 - (1) Have [] have not [] been debarred, suspended, proposed for debarment, or declared ineligible for the award of contracts by any Federal, state, or local agency within the three (3) year period preceding this offer;
 - (2) Have [] have not [] had contractor or business license revoked within the three (3) year period preceding this offer:
 - (3) Have [] have not [] been declared non responsible by any public agency within the three (3) year period preceding this offer;

- (4) Have [] have not [], within the three (3) year period preceding this offer, been convicted of or had a civil judgment rendered against them for: commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, state, or local) contract or sub-contract; violation of Federal or state antitrust statutes relating to the submission of offers; or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, tax evasion, or receiving stolen property; violation of labor, employment, health, safety or environmental laws or regulations;
- (5) Have [] have not [], within the three (3) year period preceding this offer, been indicted for, or otherwise criminally or civilly charged by a governmental entity with, commission of any of the offenses enumerated in subparagraph A.1.a.(4). of this provision; and
- (6) All performance evaluations within the three (3) year period preceding this offer have [] have not [] received a rating of satisfactory or better. If not, please provide a copy of the evaluation with detailed explanation.
- b. The Offeror has [] has not [] within the three (3) year period preceding this offer, had one or more contracts terminated for default by any Federal, state or local agency.
- 2. "Principals," for the purposes of this certification, means officers; directors; owners; partners; and, persons having primary management or supervisory responsibilities within a business entity (e.g., general manager; plant manager; head of a subsidiary, division, or business segment, and similar positions).
- B. The Offeror shall provide immediate written notice to the Contracting Officer if, at any time prior to contract award, the Offeror learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
- C. A certification that any of the items in paragraph A. of this provision exists will not necessarily result in withholding of an award under this solicitation. However, the certification will be considered in connection with a determination of the Offeror's responsibility. Failure of the Offeror to furnish a certification or provide such additional information as requested by the Contracting Officer may render the Offeror nonresponsible.
- D. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render, in good faith, the certification required by paragraph A. of this provision. The knowledge and information of an Offeror is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- E. The certification in paragraph A. of this provision is a material representation of fact upon which reliance was placed when making award. If it is later determined that the Offeror knowingly rendered an erroneous certification, the Contracting Officer may terminate the contract resulting from this solicitation for default.

12 INSURANCE AFFIDAVIT

The Offeror and their insurance agent, broker, or representative must review the insurance provisions to understand their requirements and cost to contract with the Airports Authority. The Insurance Affidavit form, which is included at Section X – Attachment 03, must be completed by the Offeror and its insurance provider.

The Airports Authority may declare any offer as non-responsible without this affidavit, or made with an incomplete affidavit form.

The Offeror is required to review any insurance requirements that may be required to ensure it has adequate insurance or it will obtain the required insurance if awarded a Contract. Proof of insurance must be submitted before a Contract can be executed and insurance coverage must remain in effect during the term of the Contract.

For purpose of defining Additional Insured and Waiver of Subrogation, the term "MWAA or Airports Authority" shall mean the elected officials, boards, officers, employees, agents, and representatives of the Board.

SECTION V - SOLICITATION PROVISIONS

01 SOLICITATION DEFINITIONS

The term "Offer" means "Bid", "Offeror" means "Bidder" and "Solicitation" means an "Invitation for Bids" (IFB). "The Authority" means Metropolitan Washington Airports Authority.

02 PRE-BID CONFERENCE

A pre-bid conference will be held at the Metropolitan Washington Airports Authority, 2733 Crystal Drive, Conference Room 5D, Arlington, VA 22202 on March 9, 2018 at 10:00 AM Local Time.

03 PROCUREMENT PROCESS - TWO-STEP IFB

The Airports Authority is using a two-step Invitation for Bids procurement process to award this contract. The first step of the procurement process is evaluation of the technical proposals by the Airports Authority based on evaluation criteria that are listed in Section X – Attachment 02, Proposal Submission and Evaluation Criteria. Only Offerors who submitted acceptable technical proposals from step one will be invited to submit priced bids in step two.

04 PUBLIC BID OPENING

- A. Bids will be publicly opened at the time set forth per Amendment
- B. The total prices of each bid will be made public for the information of bidders and others interested, who may be present either in person or by representative.

05 BIDDER'S QUALIFICATIONS

Bids will be considered only from responsible individuals, partnerships, joint ventures, corporations or other private organizations demonstrating that they have the ability, experience and demonstrated resources to complete work in a timely manner and maintain a staff of regular employees adequate to ensure continuous performance of the work. Labor relations measured by standards of compensation, promptness in meeting obligations, and frequency of personnel changes, among other things, will be considered in determining whether a bidder has an established operating organization.

06 PRE-AWARD SURVEY

A. The Authority reserves the right to perform or to have performed, an on-site survey of the bidder's facilities or previous work products and to investigate its other capabilities. This survey will serve to verify the data and representations submitted, and to determine that the bidder has overall capability adequate to meet the contract requirements.

Accordingly, the apparent lowest responsive bidder shall furnish the following when requested by the Contracting Officer:

- 1. A completed and signed Pre-Award Evaluation Data form, including, but not limited to, the following:
 - a. A statement of the Bidder's experience record.
 - b. The type of concerns for which the Bidder conducts business.

- c. A list of contracts, if any, on which failure to complete within the specified time resulted in the assessment of liquidated damages.
- d. List of the equipment to be used to perform the contract work.
- e. Number of employees and hours each will work per day.
- f. List of work to be subcontracted.
- g. Qualifications and experience of key project individuals.
- h. Documentation showing that the bidder has provided reasonable and customary pricing based on industry standards.

The low bidder will be required to demonstrate its ability to perform services contained in the solicitation, in a timely manner, to the complete satisfaction of the Authority. If the low bidder fails to meet this requirement, the Authority may reject the bidder as non-responsible. If the low bidder is eliminated, then the second lowest bidder will be required to demonstrate its ability to perform services as described herein. This process will continue to the next lowest bidder until a bidder successfully meets the specification requirements.

2. Financial Statements

Complete financial statements for the last two years, including Statement of Financial Position (Balance Sheet), Results of Operations (Income Statement), Statement of Changes in Financial Position (Net Change in Resources) and Statement of Current and Retained Earnings. These statements shall be certified and shall include disclosure of all facts which could impair or affect the statements presented.

- Local Disadvantaged Business Enterprise data as set forth in Section IX. Note: The submittal
 of certain LDBE Exhibits, as listed in Solicitation Provision 19, are required to be submitted with
 the bid. Failure to submit these Exhibits may cause the bid to be found unacceptable and
 subsequently rejected.
- B. Doubt as to technical ability, productive capability, "good faith effort LDBE," and financial strength which cannot be resolved affirmatively may result in a determination of non-responsibility by the Contracting Officer.

07 ACKNOWLEDGMENT OF AMENDMENTS TO SOLICITATION

Offerors shall acknowledge receipt of any amendment to this solicitation (a) by signing and returning the amendment; (b) by identifying the amendment number and date in the space provided for this purpose on the Solicitation Offer and Award form; or (c) by letter or facsimile. The Authority must receive the acknowledgment by the time specified for receipt of offers.

08 CONTRACT AWARD

- A. As discussed further herein, the Authority will evaluate Price Proposals from Offerors with acceptable Technical Proposals and award the contract to the responsive and responsible Offeror that demonstrates compliance with the technical requirements and offers the lowest price in accordance with this IFB.
- B. The Authority may award a contract resulting from this solicitation to the responsible bidder whose bid, conforming to the solicitation, will be most advantageous to the Authority, cost or price and other factors specified elsewhere in this solicitation, considered.

- C. The Authority may (1) reject any or all bids if such action is in the Authority's best interest, (2) accept other than the lowest bid only if there is a reason (i.e. the lowest bid is rejected), and/or (3) waive informalities and minor irregularities in bids received.
- D. The Authority may reject any bid that fails to conform to essential requirements of the IFB. Additionally, the Authority may reject a bid as non-responsive if the prices bid are materially unbalanced between line items or sub-line items. A bid is materially unbalanced when it is based on prices significantly less than cost for some work and prices which are significantly overstated in relation to cost for other work, and if there is a reasonable doubt that the bid will result in the lowest overall cost to the Authority even though it may be the low evaluated bid, or it is so unbalanced as to be tantamount to allowing an advance payment.
- E. Prompt payment discounts may be offered, however, the Authority will evaluate the cost of the offer without the offeror's prompt payment discount.
- F. In evaluation and consideration of this procurement, the Authority, when deemed in its best interest, reserves the right to make multiple and/or split awards.
- G. The Authority may accept any item or group of items of a bid, unless the bidder qualifies the bid by specific limitations. Unless otherwise provided in the Price Schedule, bids may not be submitted for quantities less than those specified. The Authority reserves the right to make an award on any item for a quantity less than the quantity offered, at the unit cost or prices offered, unless the bidder specifies otherwise in the bid.
- H. A written award or acceptance of bid mailed or otherwise furnished to the successful bidder within the time for acceptance specified in the bid shall result in a binding contract without further action by either party. Before the bidder's specified expiration time, the Authority may accept a bid (or part of a bid, as provided in paragraph D. above), unless a written notice of withdrawal is received before award.
- I. Neither financial data submitted with a bid, nor representations concerning facilities for financing, will form a part of the resulting contract. However, if the resulting contract contains a provision providing for price reduction for defective cost or pricing data, the contract price will be subject to reduction if cost or pricing data furnished is incomplete, inaccurate, or not current.

09 EXPLANATION TO PROSPECTIVE OFFERORS

Any prospective offeror desiring an explanation or interpretation of the solicitation, drawings, specifications, etc., must request it in writing soon enough to allow a written reply to reach all prospective offerors before the submission of their offers. Oral explanations or instructions given before the receipt of offers will not be binding. Any information given to a prospective offeror concerning a solicitation will be furnished promptly to all other prospective offerors as an amendment of the solicitation if that information is necessary in submitting offers or if the lack of it would be prejudicial to any other prospective offerors.

10 PREPARATION OF OFFERS

- A. Offers must be (1) submitted on the forms furnished by the Authority or on copies of those forms, and (2) manually signed. The person signing an offer must initial each erasure or change appearing on any offer form.
- B. The offer form may require offerors to submit offer prices for one or more items on various bases, including--

- 1. Base price offer;
- 2. Alternate prices;
- 3. Units of work; or
- 4. Any combination of subparagraphs B.1. through B.3 of this provision.
- C. Unless otherwise specified on the Price Schedule, the solicitation requires that offers on all items be reasonable and customary based on industry standards. The Authority has the sole discretion to determine whether the offer is reasonable and customary on all items and failure to do so may disqualify the offer.
- D. Alternate offers will not be considered unless this solicitation authorizes their submission.
- E. This solicitation precludes the submission of exceptions, conditions, qualifications, or exclusions as part of the bid or proposal. The offeror must respond to the solicitation as presented by the Authority without alteration or exception, unless otherwise allowed elsewhere in the solicitation.
- F. As applicable, for unit priced contracts, offerors shall (1) show the unit price/cost, including, unless otherwise specified, packaging, packing, and preservation and (2) enter the extended price/cost for the quantity of each item offered in the "Amount" column of the Price Schedule. In case of discrepancy between a unit price/cost and an extended price/cost, the unit price/cost will be presumed to be correct, subject, however, to correction to the same extent and in the same manner as any other mistake.

11 SUBMISSION OF BIDS

A. Bids shall be submitted in sealed envelopes or packages showing the name and address of the bidder, the solicitation number, and the time specified for receipt. Envelopes or packages should be addressed and delivered before the published date and time of bid opening to the following location:

Metropolitan Washington Airports Authority Procurement and Contracts Department, MA-29 2733 Crystal Drive Arlington, VA 22202

- B. Bids which are submitted via any form of electronic transmission such as facsimile (FAX) or email will not be considered unless authorized by this solicitation.
- C. Bids and all documentation submitted in support of the bid, including but not limited to, written narrative, enclosures, submittal, examples of past work, financial statements, and videos will become the property of the Authority and will not be returned.

12 LATE SUBMISSIONS, MODIFICATIONS, AND WITHDRAWALS OF BIDS

- A. Any bid received at the office designated in the solicitation after the exact time specified for receipt will not be considered unless it is received before award is made and:
 - 1. Was sent by registered or certified mail not later than the fifth calendar day before the date specified for receipt of bids (e.g., a bid submitted in response to a solicitation requiring receipt of bids by the 20th of the month must have been mailed by the 15th); or
 - 2. Was sent by overnight express delivery service (i.e. FedEx, UPS, U.S. Postal Service Express Mail, or other similar guaranteed delivery service) not later than 5:00 p.m. at the place of mailing

- two working days prior to the date specified for receipt of bids. The term "working days" excludes weekends and U.S. Federal holidays; or
- 3. Was sent by mail or by overnight express delivery service (or was electronically transmitted via fax if authorized), and it is determined that the late receipt was due solely to mishandling by the Authority after receipt at the Authority's offices; or
- 4. Is the only bid received.
- B. Any modification or withdrawal of a bid is subject to the same conditions as in paragraph A.1. through 4. above.
- C. The only acceptable evidence to establish the date of mailing of a late bid, modification, or withdrawal sent either by registered or certified mail is the U.S. or Canadian Postal Service postmark on the wrapper or on the original receipt from the U.S. or Canadian Postal Service. If neither postmark shows a legible date, the bid, modification, or withdrawal shall be processed as if mailed late. "Postmark" means a printed, stamped, or otherwise placed impression (exclusive of a postage meter machine impression) that is readily identifiable without further action as having been supplied and affixed by employees of the U.S. or Canadian Postal Service on the date of mailing. Therefore, bidders should request the postal clerks to place a hand cancellation bull's-eye postmark on both the receipt and the envelope or wrapper.
- D. The only acceptable evidence to establish the time of receipt at the Authority installation is the time/date stamp of that installation on the bid wrapper or other documentary evidence of receipt maintained by the installation.
- E. The only acceptable evidence to establish the date of mailing of a late bid, modification, or withdrawal sent by U.S. Postal Service Express Mail Next Day Service-Post Office to Addressee is the date entered by the post office receiving clerk on the "Express Mail Next Day Service-Post Office to Addressee" label and the postmark on the envelope or wrapper and on the original receipt from the U.S. Postal Service.
- F. Notwithstanding paragraph A. above, a late modification of an otherwise successful bid that makes its terms more favorable to the Authority will be considered at any time it is received and may be accepted.
- G. Bids may be withdrawn in person by a bidder or its authorized representative if, before the exact time set for receipt of bids, the identity of the person requesting withdrawal is established and that person signs a receipt for the bid.

13 SOLICITATION COSTS

This solicitation does not commit the Authority to pay any costs incurred in the preparation or submission of any offer or to procure or contract for any work.

14 TYPE OF CONTRACT

The Authority contemplates award of a combined firm fixed/unit-price contract resulting from this solicitation.

15 MINIMUM BID ACCEPTANCE PERIOD

A. "Acceptance period," as used in this provision, means the number of calendar days available to the Authority for awarding a contract from the date specified in this solicitation for receipt of bids.

B. The Authority requires a minimum acceptance period of 60 calendar days from the receipt of bids.

16 PLACE OF PERFORMANCE

All work will be performed at the bidder's place of business and at:

A. Ronald Reagan Washington National Airport (DCA)

Metropolitan Washington Airports Authority Ronald Reagan Washington National Airport Arlington County Gravelly Point, Virginia

B. <u>Washington Dulles International Airport (IAD)</u>

Metropolitan Washington Airports Authority Washington Dulles International Airport Loudoun County Chantilly, Virginia

C. Dulles Toll Road (DTR)

Metropolitan Washington Airports Authority Dulles Toll Road Office 8500 Toll Plaza Lane McLean, VA 22102

D. <u>Dulles Corridor Metrorail Project (DCMP)</u>

Metropolitan Washington Airports Authority Dulles Metrorail Office 198 Van Buren Street, Suite 300 Herndon, VA 20170

17 RESTRICTION ON DISCLOSURE AND USE OF DATA

Offerors who include in their offers data that they do not want disclosed to the public for any purpose or use by the Authority except for evaluation purposes, shall--

A. Mark the title page with the following legend:

"This offer includes data that shall not be disclosed outside the Authority and shall not be duplicated, used, or disclosed-in whole or in part-for any purpose other than to evaluate this offer. If, however, a contract is awarded to this offeror as a result of-or in connection with-the submission of this data, the Authority shall have the right to duplicate, use or disclose the data to the extent provided in the resulting contract. This restriction does not limit the Authority's right to use information contained in this data if it is obtained from another source without restriction. The data subject to this restriction are contained in sheets [insert numbers or other identification of sheets]": and

B. Mark each sheet of data it wishes to restrict with the following legend:

"Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this offer."

18 STATEMENT OF UNDERSTANDING

By submission of this offer, the Offeror acknowledges that it has read and thoroughly understands the Statement of Work, agrees to all terms and conditions stated herein, and acknowledges that it can perform all work as required.

19 SITE INVESTIGATION

By submission of this offer, the Offeror acknowledges that it has investigated and/or satisfied itself as to the conditions affecting the work and its nature and location, and the general and local conditions (including but not limited to equipment and facilities needed to perform the work) which can affect the work or the cost thereof. Any failure by the Offeror to acquaint itself with the available information shall not relieve it from responsibility for estimating properly the difficulty or cost of successfully performing the work. The Authority assumes no responsibility for any conclusions or interpretations made by the offeror on the basis of the information made available by the Authority.

20 OFFER DOCUMENTS

Refer to Section X, Attachment 02, Evaluation Criteria, for documentation required in response to this solicitation.

21 PROTESTS

- A. Protests must be typewritten and hand-delivered or mailed to the Manager of the Procurement and Contracts Department, (MA-29). Protests can be hand-delivered to Metropolitan Washington Airports Authority, 2733 Crystal Drive, Arlington, VA 22202 or mailed to Metropolitan Washington Airports Authority, 1 Aviation Circle, Washington, DC 20001-6000. If a protest is mailed, it should be sent by registered or certified mail, return receipt requested. Protests sent by facsimile machine will not be considered to meet the applicable deadline unless the original is hand-delivered or mailed and received by the Procurement and Contracts Department Manager prior to the applicable deadline.
- B. If a potential offeror believes it has grounds to protest any terms or conditions contained in or omitted from a solicitation issued by the Authority or an amendment to that solicitation, the potential offeror must file its protest with the Authority's Procurement and Contracts Department Manager. The protest must be received by the manager by the <u>earlier</u> of the following two dates: (1) Fourteen (14) days after issuance date of the solicitation or the date of the solicitation amendment containing the terms and conditions that are the subject of the protest, or (2) the due date for bids or proposals.
- C. If an unsuccessful offeror on an Authority solicitation believes it has grounds to protest the rejection of its bid or proposal, or the award of a contract (other than grounds relating to the terms or conditions contained in or omitted from a solicitation or solicitation amendment), that offeror must file its protest with the Procurement and Contracts Department Manager. The protest must be received by the manager within seven (7) calendar days after the date of the Authority's letter notifying the offeror that its bid or proposal was unsuccessful or not accepted.
- D. The Procurement and Contracts Department Manager will attempt to respond to a protest within seven (7) days from receipt of the protest. If the manager determines that additional time will be required to

respond to the protest, the manager will, within seven (7) days, notify the protestor of the time period within which a response will be made.

E. The Authority's President and Chief Executive Officer may proceed with Award of the contract and notice-to-proceed while a protest is pending if he determines it to be in the Authority's best interest to do so.

22 RESERVED

23 CONTRACTOR NOTIFICATION OF BID RESULTS

A record of the bid opening will be posted to the Airports Authority's Contracting Opportunities website within one business day of the bid opening. The record of the bid opening will identify the Apparent Low Bidder. Unsuccessful bidders shall be informed of the successful bid and the contract amount after award.

24 NOTICE TO LOW OFFERORS

The fact that an offeror submits the lowest offer does not automatically mean that it will be awarded the contract. Other factors, such as conformity of the offer to the solicitation, the offeror's responsibility, and any change in the Authority's requirements, must be considered. No contractual obligation or liability on the part of the Authority shall exist unless and until the contract is awarded. Therefore, no offeror should begin work on the services called for by this solicitation until after formal notice of contract award has been made by the Authority.

25 TITLE VI SOLICITATION NOTICE

The Metropolitan Washington Airports Authority, in accordance with the provisions of Title VI of the Civil Rights Act of 1964 (78 Stat. 252, 42 U.S.C. §§ 2000d to 2000d-4) and the Regulations, hereby notifies all offerors that it will affirmatively ensure that any contract entered into pursuant to this advertisement, disadvantaged business enterprises will be afforded full and fair opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of race, color, or national origin in consideration for an award.

SECTION VI - SPECIAL PROVISIONS

01 USE OF CONTRACT BY OTHER JURISDICTIONS

The Mid-Atlantic Purchasing Team (MAPT) is the agreement between the Metropolitan Washington Council of Governments (MWCOG) and the Baltimore Metropolitan Council (BMC) to aggregate the public entity and non-profit purchasing volumes in the Maryland, Virginia and Washington, D.C. region (region).

The Metropolitan Washington Airports Authority is the Lead Agency in this procurement and has included this MAPT Cooperative Rider Clause in this solicitation indicating its willingness to allow other public entities to participate pursuant to the following Terms and Conditions:

A. Terms

- 1. Participating entities, through their use of the Cooperative Rider Clause, agree to the terms and conditions of the resulting contract to the extent that they can be reasonably applied to the participating entity.
- 2. Participating entities may also negotiate additional terms and conditions specific to their local requirements upon mutual agreement between the parties.

B. Other Conditions - Contract and Reporting

- 1. The contract resulting from this solicitation shall be governed by and 'construed in accordance with the laws of the State/jurisdiction in which the participating entity officially is located;
- To provide to MWCOG and/or BMC contract usage reporting information, including but not limited to quantity, unit pricing and total volume of sales by entity, as well reporting other participating entities added on the contract, on demand and without further approval of contract participants;
- 3. Contract obligations rest solely with the participating entities only;
- 4. Significant changes in total contract value may result in further negotiations of contract pricing with the lead agency and participating entities.

In pricing and other conditions, vendors are urged to consider the broad reach and appeal of MAPT with public and non-profit entities in this region.

A list of the participating members of the Mid-Atlantic Purchasing Team can be found at the following websites:

- http://www.mwcog.org/purchasing-and-bids/cooperative-purchasing/member-links
- http://www.baltometro.org/our-work/cooperative-purchasing/brcpc-representatives

02 CONTRACTOR PERFORMANCE EVALUATION

The Airports Authority will conduct periodic written evaluations of the contractor's performance at various intervals throughout the life of this contract. Input for these evaluations will be provided by the Contracting Officer's Technical Representative (COTR), Contracting Officer, and, where appropriate, the end user. The COTR will be responsible for completing the evaluation forms and reviewing their contents with the contractor. The intervals at which these evaluations will be conducted will be established prior to commencement of performance and the contractor advised accordingly.

These evaluations should be looked upon as a partnering tool between the contractor and the Airports Authority. It is hoped that they will help the contractor improve performance and communications when needed, as well as provide an opportunity for the Airports Authority to recognize positive performance. It is the Airports Authority's intent to use these evaluations to help keep communications open between the parties and foster achievement of a quality end product.

03 LIMITATION OF OBLIGATIONS AND LIABILITIES

Any and all obligations of the Airports Authority under this Agreement, and any and all liabilities of the Airports Authority that may arise under this Agreement related to work performed at, on or for Airports Authority's Aviation Enterprise Fund (which is used to finance the operation, maintenance, improvements, operating expenses and other activities of Ronald Reagan Washington National Airport and Washington Dulles International Airport), and any claim based on any such obligation or liability of the Airports Authority shall be limited to the revenues and assets of the Aviation Enterprise ("Enterprise"). No obligation of the Airports Authority under this Agreement, and no liability of the Airports Authority that may arise under this Agreement, shall constitute an obligation or liability of, or give rise to a claim against, or create any recourse against the Airports Authority's Dulles Corridor Enterprise Fund (which is used to finance the Dulles Toll Road's ongoing capital program and the construction of the Dulles Metrorail Project), or any of the revenues or assets of the Dulles Corridor Enterprise.

Any and all obligations of the Airports Authority under this Agreement related to work performed at, on or for the Dulles Toll Road, and any and all liabilities of the Airports Authority that may arise under this Agreement related to work performed at, on or for the Dulles Toll Road, shall be limited to the Airports Authority's Dulles Corridor Enterprise Fund (which is used to finance the Dulles Toll Road's ongoing capital program and the construction of the Dulles Metrorail Project), and any claim based on any such obligation or liability of the Airports Authority for work performed at the Dulles Toll Road shall be limited to the revenues and assets of the Dulles Corridor Enterprise ("Enterprise"). Within its Dulles Corridor Enterprise, the Airports Authority operates, maintains and improves the Dulles Toll Road and undertakes the construction of the Dulles Metrorail Project. No obligation of the Airports Authority under this Agreement, and no liability of the Airports Authority that may arise under this Agreement, shall constitute an obligation or liability of, or give rise to a claim against, or create any recourse against the Airports Authority's Aviation Enterprise Fund (which is used to finance the operation, maintenance, improvements, operating expenses and other activities of Ronald Reagan Washington National Airport and Washington Dulles International Airport), or any of the revenues or assets of the Aviation Enterprise.

Any and all obligations of the Airports Authority under this Agreement related to work performed at, on or for the Dulles International Airport Access Highway, and any and all liabilities of the Airports Authority that may arise under this Agreement related to work performed at, on or for the Dulles International Airport Access Highway, shall be limited to the Airports Authority's Aviation Enterprise Fund (which is used to finance the operation, maintenance, improvements, operating expenses and other activities of Ronald Reagan Washington National Airport and Washington Dulles International Airport), and any claim based on any such obligation or liability of the Airports Authority for work performed at the Dulles International Airport Access Highway shall be limited to the revenues and assets of the Aviation Enterprise ("Enterprise"). No obligation of the Airports Authority under this Agreement, and no liability of the Airports Authority that may arise under this Agreement, shall constitute an obligation or liability of, or give rise to a claim against, or create any recourse against the Airports Authority's Dulles Corridor Enterprise Fund (which is used to finance the Dulles Toll Road's ongoing capital program and the construction of the Dulles Metrorail Project), or any of the revenues or assets of the Dulles Corridor Enterprise.

04 AVAILABILITY OF FUNDS

Funds are not presently available for performance under this contract beyond December 31, 2021. The Authority's obligation for performance of this contract beyond that date is contingent upon the availability of funds from which payment can be made. No legal liability on the part of the Authority for any payment may arise for performance under this contract beyond December 31, 2021, until funds are made available for performance and until the Contractor receives written notice of availability.

SECTION VII - CONTRACT PROVISIONS

01 SCOPE OF WORK

The contractor shall provide all necessary labor, materials, equipment, transportation and supervision to manage the Airports Authority's Operational and Construction Insurance Programs.

02 PRE-PERFORMANCE CONFERENCE

Prior to commencement of work, the Contractor shall meet in conference with the Contracting Officer and the Contracting Officer's Technical Representative (COTR) to discuss and develop mutual understandings related to scheduling and administration of work.

03 VEHICLE REGISTRATION AND PARKING

The Contractor's employees will **NOT** be provided parking for their personal cars when performing the services called for in this contract.

04 AIRPORT REGULATIONS

The Contractor and its employees shall become familiar with, and shall be governed by, all Authority regulations as posted or as indicated by this contract or by the Contracting Officer and/or COTR. Operators of all equipment on airport property shall comply with all licensing requirements of the State of Virginia.

05 SAFETY REQUIREMENTS

- A. Prior to commencement of work, the Contractor shall meet in conference with the COTR and a representative from Airport Operations to discuss and develop mutual understandings relevant to the administration for the safety programs of the facility.
- B. If the Contractor fails or refuses to promptly comply with safety requirements, the Contracting Officer and/or the COTR may issue an order stopping all or part of the work until satisfactory corrective action has been taken. No part of the time lost due to any such stoppage shall be made subject to claim for extension of time or for excess costs or damages to the Contractor.

06 DAMAGE REPORTS

In all instances where Authority property and/or equipment is damaged by Contractor employees, a full report of the fact and extent of such damage shall be submitted, in writing, to the Contracting Officer's Technical Representative (COTR) within 24 hours of the occurrence.

07 DAMAGE OR LOSS OF CONTRACTOR'S PROPERTY

The Contractor is responsible for taking that action necessary to protect its supplies, materials, and equipment and the personal property of its employees from loss, damage, or theft.

08 WORKING HOURS

A. Normal working hours for Authority employees are Monday through Friday, 7:30 A.M. to 4:00 P.M., except for Federal Holidays. Overtime working hours are Monday through Friday, Saturdays, Sundays, and Federal Holidays, 4:00 P.M. to 7:30 A.M. The ten Federal Holidays observed at the Authority are:

New Year's Day
Martin Luther King, Jr.'s Birthday
President's Day
Memorial Day
Independence Day
Labor Day
Columbus Day
Veterans' Day
Thanksgiving
Christmas

B. When one of the above designated holidays falls on a Sunday, the following Monday will be observed as a legal holiday. When a legal holiday falls on a Saturday, the preceding Friday is observed as a holiday.

09 AUTHORITY FURNISHED FACILITIES

See Statement of Work, Paragraph 4.0, Airports Authority Provided Resources and Equipment for description.

10 AUTHORITY FURNISHED EQUIPMENT

See Statement of Work, Paragraph 4.0, Airports Authority Provided Resources and Equipment for description.

11 RESERVED

12 CONTRACTOR PERSONNEL

The Contracting Officer may, at any time under this contract, require an investigation of Contractor personnel. When notified of such a requirement, the Contractor shall have completed on each employee who would have a requirement to visit and/or work at an Authority Facility, such investigative forms as are furnished by the Contracting Officer.

13 WORKMANSHIP AND INSPECTION

- A. All work under this contract shall be performed in a skillful and workmanlike manner. The Contracting Officer may, in writing, require the Contractor to remove any employee from work that the Contracting Officer deems incompetent or careless.
- B. Further, the Authority may, from time to time, make inspections of the work performed under this contract. Any inspection by the Authority does not relieve the Contractor from any responsibility regarding defects or other failures to meet the contract requirements.

14 BILLING INSTRUCTIONS

The Contractor shall submit, no more than once each month, an original of both its invoices and the Authority's Invoice Attachment Form (Exhibit J), listing all subcontractors and their activities, either electronically via e-mail to mwaa.invoices@mwaa.com or in hard copy to the following address:

Metropolitan Washington Airports Authority Accounting Department, MA-22B 1 Aviation Circle Washington, DC 20001-6000

Failure to include required Exhibit J Attachment may delay payment of your invoice.

Invoices shall be properly identified with the Contractor's name, address and applicable contract/purchase order number. Invoices without proper identification will be returned to the sender. Invoices in excess of one (1) per month will be returned to the contractor.

The Contractor is encouraged to utilize banks owned and controlled by Disadvantaged Business Enterprises. To obtain a list of Disadvantaged Business Enterprise banks, contact the Department of Supplier Diversity at 703-417-8660.

15 LIABILITY INSURANCE

- A. The Contractor shall procure and maintain at its expense during the contract period the following insurance coverage from an insurance company or companies possessing a rating of A- VII or higher from the A.M. Best Company or an equivalent rating service.
- B. Contractor shall advise the Airports Authority of any cancellation, non-renewal, or material change in any policy within five business days of notification of such action.
- C. All of the policies required of the Contractor shall be primary and the Contractor agrees that any insurance, including self-insurance, whether primary, excess, or on any other basis, maintained by the Airports Authority shall be non-contributing with respect to the Contractor's insurance.
- D. The Contractor may use commercial umbrella/excess liability insurance so that Contractor has the flexibility to select the best combination of primary and excess limits to meet the total insurance limits required by this Contract. Any umbrella or excess liability coverage must be at least as broad as the primary coverage and contain all coverage provisions that are required of the primary coverage.
- E. The Contractor and any Subcontractors are prohibited from operating Airports Authority owned vehicles and mobile equipment.
- F. A portion of the work requires Contractor to operate a vehicle and/or mobile equipment on the restricted areas of the airport such as Air Operations Area (AOA). Unescorted access is permitted.

G. Insurance Coverage and Minimum Limits

1. Commercial General Liability

- a. Shall be a limit of not less than Five Million Dollars (\$5,000,000) per occurrence.
- b. Coverage shall include, but not be limited to, Bodily Injury and Property Damage to Third Parties, Contractual Liability, Products-Completed Operations, Personal Injury and Advertising Injury Liability, Premises-Operations, Independent Contractors and Subcontractors, Mobile Equipment, and Damage to Rented Premises.
- c. The Products-Completed Operations coverage shall be provided for a minimum of two years following final acceptance of the work or termination or expiration of this Contract.
- d. <u>Additional Insured:</u> The Metropolitan Washington Airports Authority shall be included as an Additional Insured.
- e. <u>Waiver of Subrogation:</u> Coverage shall include a waiver of subrogation provision to waive all rights of recovery under subrogation or otherwise against the Airports Authority.

2. Commercial Automobile Liability

a. In the event Contractor does not own automobiles, Contractor shall maintain coverage with the each accident limit identified below for Hired and Non-Owned Autos, which may be satisfied by way of endorsement to the Commercial General Liability policy described above or separate Business Auto Liability policy. Evidence of either must be provided.

- b. Shall be a limit of not less than Five Million Dollars (\$5,000,000) each accident for any vehicle (owned, non-owned, or hired/leased) used by the Contractor to fulfill the services contemplated by this Contract.
- c. Coverage shall include handling of property for loading and unloading.
- d. <u>Additional Insured:</u> The Metropolitan Washington Airports Authority shall be included as an Additional Insured.
- e. <u>Waiver of Subrogation:</u> Coverage shall include a waiver of subrogation provision to waive all rights of recovery under subrogation or otherwise against the Airports Authority.

3. Workers Compensation and Employers Liability

- a. Contractor shall satisfy all compulsory requirements relating to workers compensation in any jurisdiction in which benefits may be claimed.
- b. If the Contractor is required by Virginia law to carry Workers Compensation coverage, the coverage shall be at Virginia Statutory Limits with Virginia coverage added to item 3A of the policy; a Virginia listing under item 3C of the policy is not sufficient.
- c. Employers Liability shall be a limit of not be less than One Million Dollars (\$1,000,000) for bodily injury by accident and One Million Dollars (\$1,000,000) each employee for bodily injury by disease.
- d. <u>Waiver of Subrogation:</u> Coverage shall include a waiver of subrogation provision to waive all rights of recovery under subrogation or otherwise against the Airports Authority.

4. **Professional Liability (Errors & Omissions)**

- a. This requirement can be satisfied by either a separate policy or through a modification to the Commercial General Liability policy. Evidence of either must be provided.
- b. Subject to policy terms, conditions, and limitations there shall be a limit of not less than Five Million Dollars (\$5,000,000) per claim for all employees covering negligent acts, errors, mistakes, and omissions arising out of the work or services performed by Contractor, or any person employed or contracted by Contractor.
- c. Continuous coverage shall be maintained or an extended reporting period will be exercised for a period of not less than two years from termination or expiration of this Contract. The retroactive date shall precede the effective date of this Contract.
- d. <u>Waiver of Subrogation:</u> Coverage shall include a waiver of subrogation provision to waive all rights of recovery under subrogation or otherwise against the Airports Authority.
- e. A copy of the policy shall be provided to the Airports Authority upon its request.

5. Professional Liability (Technology Errors & Omissions and Network Security/Privacy Liability)

- a. Shall be a limit of not less than Five Million Dollars (\$5,000,000) per claim with a Ten Million Dollars (\$10,000,000) aggregate.
- b. The technology errors and omissions coverage exposures shall include, but not be limited to:
 - (1) Systems analysis;
 - (2) Software design;
 - (3) Systems programming;
 - (4) Data entry and processing;
 - (5) Systems integration;
 - (6) Outsourcing, including outsourcing development and design;
 - (7) Systems design, consulting, development, and modification;
 - (8) Training services relating to computer software or hardware;
 - (9) Management, repair, and maintenance of computer products, networks, and systems;

- (10) Marketing, selling, servicing, distributing, installing, and maintaining computer hardware or software;
- (11) Data entry, modification, verification, maintenance, storage, retrieval, or preparation of data output
- (12) Technology services;
- (13) Technology products;
- (14) Media content (media liability coverage);
- (15) Network security breaches, network extortion threats, crisis management expense, and negligent acts, errors, mistakes, and omissions arising out of the work or services performed by Contractor, or any person employed or contracted by Contractor.
- c. The network security/privacy liability coverage exposures shall include, but not be limited to:
 - (1) Coverage for unauthorized access, denial of service attacks, computer viruses, Trojan horses, worms, transmission of any other type of malicious or damaging code, and failure of security;
 - (2) Hostile action or threat of hostile action with the intent to affect, alter, copy, corrupt, destroy, disrupt, damage, or provide unauthorized access/unauthorized use of a computer system, including exposing or publicizing confidential electronic data or causing electronic data to be inaccessible;
 - (3) Dishonest, fraudulent, malicious, or criminal use of a computer system by a person, whether identified or not, and whether acting alone or in collusion with other persons, to affect, alter, copy, corrupt, delete, disrupt, or destroy a computer system or obtain financial benefit for any party or to steal or take electronic data:
 - (4) Denial of service for which the Contractor is responsible that results in the degradation of or loss of access to internet or network activities or normal use of a computer system;
 - (5) Loss of service for which the Contractor is responsible that results in the inability of a third party, which is authorized to do so, to gain access to a computer system and conduct normal internet or network activities;
 - (6) Access to a computer system or computer system resources by an unauthorized person or an authorized person in an unauthorized manner;
 - (7) Breach of privacy and the failure to protect and disclosure of personally identifiable information, and health information no matter how such loss occurs;
 - (8) Violation of privacy regulations, as defined by the insurance policy, in connection with the protection of information;
 - (9) Coverage shall not exclude the Airports Authority's notification and crisis management costs, identity theft monitoring and regulatory defense;
 - (10) Disclosure of any third party's proprietary information including liability for interruption of Airports Authority or any third party's business including claims for loss of use.
- d. The Contractor must protect the PII (Personally Identifiable Information) to which the Contractor has access or is holding.
- e. Continuous coverage shall be maintained or an extended reporting period will be exercised for a period of not less than three years from termination or expiration of this Contract. The retroactive date shall precede the effective date of this Contract.
- f. <u>Additional Insured for Vicarious Liability:</u> The Metropolitan Washington Airports Authority shall be included as an **Additional Insured for Vicarious Liability** as in respects to the Contractor's actions on behalf of the Airports Authority.

- g. <u>Amend Insured v. Insured Exclusion:</u> The policy shall have the "Insured v. Insured" exclusion amended to allow an "Additional Insured" to bring an action against the "Named Insured".
- h. <u>Waiver of Subrogation:</u> Coverage shall include a waiver of subrogation provision to waive all rights of recovery under subrogation or otherwise against the Airports Authority.

6. "All Risk" Property (Contractor's Property)

Replacement cost coverage under an "All Risk" policy for any of the Contractor's real or personal property used or situated on Airports Authority's property.

If Contractor chooses to provide self-insurance for any of the Contractor's real or personal property used or situated on Airports Authority's property, the Contractor shall indicate by initialing on the line below that the self-insurance option has been chosen.

	Contractor	elects to	self-insurance	"All-Risk"	Prop	erty
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- H. By requiring insurance herein, the Airports Authority does not represent that coverage and limits will necessarily be adequate to protect Contractor, and such coverage and limits shall not be deemed as a limitation on Contractor's liability under the indemnities granted to the Airports Authority in this Contract.
- I. The Airports Authority reserves the right at any time throughout the term of the Contract to adjust the aforementioned insurance requirements, if, in Airports Authority's reasonable judgment, the insurance required by the Contract is deemed inadequate to properly protect the Airports Authority's interest.
- J. The failure of the Airports Authority at any time to enforce the insurance provisions, to demand such certificate or other evidence of full compliance with the insurance requirements, or to identify a deficiency from evidence that is provided shall not constitute a waiver of those provisions nor in any respect reduce the obligations of the Contractor to maintain such insurance or to defend and hold the Airports Authority harmless with respect to any items of injury or damage covered by this Contract.
- K. The Contractor is responsible to ensure that all Subcontractors independently carry insurance appropriate to cover the Subcontractors' exposures, or are covered under the Contractor's policies.
- L. The Contractor shall provide the Contracting Officer with a valid Certificate of Insurance, in advance of the performance of any work and as soon as possible after renewal, exhibiting coverage as required by the Metropolitan Washington Airports Authority's contract terms and conditions.
 - 1. The Certificate of Insurance shall be provided on the most current industry standard form by ACORD (Association for Cooperative Operations Research and Development) or other form acceptable to the Airports Authority.
 - **a.** For Liability Insurance, the ACORD 25 (2016/03) is the most current industry standard form. ACORD 25 forms older than 2016/03 may not acceptable.
 - b. Other evidence of insurance forms which may be acceptable include, but are not limited to, certificate forms created by the insurance company, Memorandum of Insurance, Certificate of Commercial Liability Insurance by ISO, and Manuscript Certificate of Insurance for certain offshore policy placements. Forms of these types will be considered on a case-by-case basis.
 - 2. The Certificate of Insurance shall include the Contract Number.
 - 3. If an Umbrella policy is used to meet the total insurance limits required by this Contract and covers more than General Liability and Automobile Liability, a statement must be provided on the Certificate of Insurance to indicate which policies are covered by the Umbrella policy.
 - 4. If an Excess policy is used to meet the total insurance limits required by this Contract, a statement must be provided on the Certificate of Insurance to indicate which policy it follows.

5. The Certificate of Insurance shall be issued to:

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY Procurement and Contracts Department ATTN: Contract Number 1-18-C087 1 Aviation Circle Washington DC 20001-6000

16 CONTRACT TERM

The period of performance under this contract will be three (3) years from the contract effective date.

17 CORRESPONDENCE PROCEDURES

All correspondence, except that which is technical in nature, will be directed to the Contracting Officer at the following address. Technical correspondence shall be forwarded to the Contracting Officer's Technical Representative (COTR), with a copy forwarded to the Contracting Officer.

Metropolitan Washington Airports Authority
Procurement and Contracts Department, MA-29
2733 Crystal Drive
Arlington, VA 22202
Attn.: Scott G. Jimmo

18 DISPUTES

A. General

This contract provision sets forth the Authority's disputes procedures for disputes under remedygranting contract provisions and non-material breaches of contract. It applies to all disputes except disputes based upon a material breach of contract.

It is the Authority's policy to encourage resolution of disputes by mutual agreement between the Contracting Officer and the Contractor. Consistent with this intent, the Authority requires, as a condition precedent to the initiation of litigation, the exhaustion of the administrative disputes procedure described in this contract provision. If the dispute is not resolved by the administrative disputes procedure, the contractor may proceed to court litigation in accordance with the agreements contained in this contract.

B. Waiver of Jury Trial

To the fullest extent permitted by law, the Contractor and the Authority hereby waive their respective rights to a trial by jury on any dispute or claim or cause of action upon, arising under, arising out of or related to, the contract. In addition, the Contractor and the Authority hereby waive their respective rights to trial by jury in any other proceeding or litigation of any type brought by any of the contracting parties against the other party whether with respect to contract claims or actions, tort claims, or otherwise. Without limiting the foregoing, the Authority and the Contractor further agree that their respective rights to a trial by jury are waived as to any action, counterclaim, or other proceeding that seeks, in whole or in part, to challenge the validity or enforceability of the contract. This waiver of jury trial shall also apply to any subsequent amendments, modifications, renewals or supplements to the contract.

C. Performance Pending Dispute

The contractor shall proceed diligently with performance of the contract's requirements, including the disputed portions, pending resolution of any dispute.

D. <u>Steps of Administrative Disputes Procedure</u>

1. Claim Submission

The Contractor shall submit a written claim signed and certified as true and accurate and that it is made in good faith based upon supporting facts and cost and pricing data that are current, accurate and complete as of date of submission and date of any agreement; the claim and certifications shall be made by a duly authorized officer of the Contractor. The claim at a minimum shall include a) the basis of liability; b) basis of request for additional compensation, time extension request or other relief requested; c) a narrative that fully explains the basis for liability; d) the claim must state that it is made in good faith, that the supporting facts and cost and pricing data are current, accurate and complete as of the date of certification, and the amount of additional compensation, time of performance, or other relief requested reasonably and accurately reflect the added cost, added time of performance, and other damage the Contractor reasonably believes it has incurred; and e) the claim must include or specifically reference all actual cost accounting records, actual schedule data, as-built data, or other data or facts that relate to any aspect of the Contractor's claim.

2. Prohibited Claim Formats

Monetary claims based on anticipatory profits are prohibited. Monetary claims requests based on a total cost approach are prohibited. Time extension requests or claims on a total time approach are prohibited.

E. Claims Review and Disposition

1. Contracting Officer Discussions

Discussions between the Contracting Officer and the Contractor concerning the claim presented shall occur within a reasonable period of time after submission of the certified claim and receipt by the Contracting Officer of sufficient information, including, but not limited to, information resulting from an audit, if deemed necessary. Discussions shall be conducted in good faith for the resolution of the dispute, including the exchange of relevant information. If requested by the Contracting Officer, the COTR shall provide the Contracting Officer with a written response to the claim that references the applicable provisions of the statement of work, contract requirements, and applicable contract provisions and may include a specific request that the COTR obtain additional information or audit access, or both. The Contractor shall provide such additional information or audit access and failure to promptly provide such information or access shall be a bar to the claim.

2. Alternative Dispute Resolution (ADR)

Non-binding evaluative mediation is established as the ADR for this contract. The parties agree that the following procedures shall apply:

- a. Selection of the neutral mediator shall be as made by the parties; a neutral means an individual who is trained or experienced in conducting dispute resolution proceedings and in providing dispute resolution services related to significant construction contracts.
- b. All statements made as a part of the proceeding and all memoranda, work products or other materials made during the course of the mediation are deemed confidential and are to be treated in accordance with Virginia Code Section 8.01-576.10; in addition, the statements and any written materials are considered privileged settlement discussions, are not party admissions, and are made without prejudice to any party's legal position, if mediation does not result in an agreement.
- c. Materials prepared for the mediation are not subject to disclosure in any other judicial or administrative proceeding.
- d. Informal discovery is permissible in the form of production or inspection of certain categories of documents.
- e. The parties agree to split evenly the costs of the mediator and any incidental costs associated with holding the mediation.

3. Impasse and Litigation

If the ADR procedure does not result in an agreement, an impasse can be declared.

4. Contracting Officer's Final Decision

Upon the declaration of an impasse, the Contractor shall request a written final decision by the Contracting Officer. The Contracting Officer shall issue a final decision within sixty (60) calendar days from receipt of the request and adequate documentation unless the dispute is determined to be complex in nature. The final decision of the Contracting Officer shall be final and conclusive unless within thirty (30) calendar days from receipt of the Contracting Officer's final decision, the Contractor mails or otherwise furnishes a written notice of appeal to the Manager, Procurement and Contracts Department.

5. Litigation

Following the completion of the administrative disputes resolution process without an agreement as indicated by the timely receipt of a notice of appeal, the dispute may be resolved by litigation without a jury before a court of competent jurisdiction within the Commonwealth of Virginia.

F. Remedies for inappropriate claims

The following remedies are provided for the Authority's use in the event the Contractor submits reckless or frivolous claims or false, misleading, or material misrepresentations relating to claims.

1. Remedies for Reckless or Frivolous Claims

In the event that the Contractor makes a claim against the Authority and the Contractor's claim, as certified by an officer of the contractor, is a) found by a court to be based on any reckless statement contained in the certification of the claim or b) is found by a court to be of frivolous nature or materially overstated in amount, then the Contractor shall be liable to the Authority and shall pay to it a percentage of costs incurred by the Authority in investigating, analyzing,

negotiating, mediating and litigating (including attorneys' fees) the frivolous or overstated claim. The percentage of costs referenced shall be equal to the percentage of the contractor's total claim which is determined through litigation to be the result of a reckless statement or frivolous claim. "Frivolous" shall mean having no basis in law or in fact. This remedy is a contractual remedy and does not otherwise affect the other rights of the Authority in law or in equity.

2. Remedies for False or Misleading Statements or Material Misrepresentation

Any claim by the Contractor that is based on false or reckless statements that mislead the Authority or material misrepresentations shall entitle the Airports Authority to a full recovery of all costs incurred by the Authority in investigating, analyzing, negotiating, mediating and litigating (including attorneys' fees) the claim. This remedy is a contractual remedy and does not otherwise affect the other rights of the Authority in law or in equity.

19 TERMINATION FOR CONVENIENCE OF THE AUTHORITY

- A. The Authority may terminate performance of work under this contract in whole or, from time to time, in part if the Contracting Officer determines that a termination is in the Authority's interest. The Contracting Officer shall terminate by delivering to the Contractor a Notice of Termination specifying the extent of termination and the effective date.
- B. After receipt of a Notice of Termination, and except as directed by the Contracting Officer, the Contractor shall immediately proceed with the following obligations, regardless of any delay in determining or adjusting any amounts due under this clause;
 - 1. Stop work as specified in this notice.
 - 2. Place no further subcontracts or orders (referred to as subcontracts in this clause) for materials, services, or facilities, except as necessary to complete the continued portion of the contract.
 - 3. Terminate all subcontracts to the extent they relate to the work terminated.
 - 4. Assign to the Authority, as directed by the Contracting Officer, all right, title, and interest of the Contractor under the subcontracts terminated, in which case the Authority shall have the right to settle or to pay any termination settlement proposal arising out of those terminations.
 - 5. With approval or ratification to the extent required by the Contracting Officer, settle all outstanding liabilities and termination settlement proposals arising from the termination of subcontracts; the approval or ratification will be final for purposes of this clause.
 - 6. As directed by the Contracting Officer, transfer title and deliver to the Authority (i) the fabricated or unfabricated parts, work in process, completed work, supplies, and other material produced or acquired for the work terminated, and (ii) the completed or partially completed plans, drawings, information, and other property that, if the contract had been completed, would be required to be furnished to the Authority.
 - 7. Complete performance of the work not terminated.
 - 8. Take any action that may be necessary, or that the Contracting Officer may direct, for the protection and preservation of the property related to this contract that is in the possession of the Contractor and in which the Authority has or may acquire an interest.

- 9. As directed or authorized by the Contracting Officer, use its best efforts to sell and/or return at the Authority's expense to manufacturers, suppliers, or distributors for full credit less any applicable restocking charges, any property of the types referred to in subparagraph 6. above; provided, however, that the Contractor (i) is not required to extend credit to any purchaser and (ii) may acquire the property under the conditions prescribed by, and at prices approved by, the Contracting Officer. The proceeds of any transfer or disposition will be applied to reduce any payments to be made by the Authority under this contract, credited to the price or cost of the work, or paid in any other manner directed by the Contracting Officer.
- C. After termination, the Contractor shall submit a final termination settlement proposal to the Contracting Officer in the form and with the certification prescribed by the Contracting Officer. The Contractor shall submit the proposal promptly, but no later than one year from the effective date of termination, unless extended in writing by the Contracting Officer upon written request of the Contractor within this one-year period. However, if the Contracting Officer determines that the facts justify it, a termination settlement proposal may be received and acted on after one year of any extension. If the Contractor fails to submit the proposal within the time allowed, the Contracting Officer may determine, on the basis of information available, the amount, if any, due the Contractor because of the termination and shall pay the amount determined.
- D. Subject to paragraph C. above, the Contractor and the Contracting Officer may agree upon the whole or any part of the amount to be paid because of the termination. The amount may include a reasonable allowance for profit on work done. However, the agreed amount, whether under this paragraph D. or paragraph E. below, exclusive of costs shown in subparagraph E.3. below, may not exceed the total contract price as reduced by A. the amount of payments previously made and (B) the contract price of work not terminated. The contract shall be modified, and the Contractor paid the agreed amount. Paragraph E. below shall not limit, restrict, or affect the amount that may be agreed upon to be paid under this paragraph.
- E. If the Contractor and the Contracting Officer fail to agree on the whole amount to be paid because of the termination of work, the Contracting Officer shall pay the Contractor the amounts determined by the Contracting Officer as follows, but without duplication of any amounts agreed on under paragraph D. above:
 - 1. The Contract price for completed supplies or services accepted by the Authority (or sold or acquired under subparagraph B.9. above) not previously paid for, adjusted for any saving of freight and other charges.
 - 2. The total of -
 - a. The costs incurred in the performance of the work terminated, including initial costs and preparatory expense allocable thereto, but excluding any costs attributable to supplies or services paid or to be paid under subparagraph E.1. above;
 - b. The cost of settling and paying termination settlement proposals under terminated subcontracts that are properly chargeable to the terminated portion of the contract if not included in subdivision a. above; and
 - c. A sum, as profit on subdivision a. above, determined by the Contracting Officer in effect on the date of this contract, to be fair and reasonable; however, if it appears that the Contractor would have sustained a loss on the entire contract had it been completed, the Contracting Officer shall allow no profit under this subdivision c. and shall reduce the settlement to reflect the indicated rate of loss.

- The reasonable costs of settlement of the work terminated, including
 - a. Accounting, legal, clerical, and other expenses reasonably necessary for the preparation of termination settlement proposals and supporting data;
 - b. The termination and settlement of subcontracts (excluding the amounts of such settlements); and
 - c. Storage, transportation, and other costs incurred, reasonably necessary for the preservation, protection, or disposition of the termination inventory.
- F. Except for normal spoilage, and except to the extent that the Authority expressly assumed the risk of loss, the Contracting Officer shall exclude from the amounts payable to the Contractor under paragraph E. above, the fair value, as determined by the Contracting Officer, of property that is destroyed, lost, stolen, or damaged so as to become undeliverable to the Authority or to a buyer.
- G. The Contractor shall have the right of appeal, under the Disputes clause, from any determination made by the Contracting Officer under paragraphs C., E., or I., except that, if the Contractor failed to submit the termination settlement proposal within the time provided in paragraphs C. or I., and failed to request a time extension, there is no right of appeal. If the Contracting Officer has made a determination of the amount due under paragraphs C., E., or I., the Authority shall pay the Contractor (1) the amount determined by the Contracting Officer, if there is no right of appeal or if no timely appeal has been taken, or (2) the amount finally determined on an appeal.
- H. In arriving at the amount due the Contractor under this clause, there shall be deducted -
 - 1. All unliquidated advance or other payments to the Contractor under the terminated portion of this contract;
 - 2. Any claim which the Authority has against the Contractor under this contract; and
 - 3. The agreed price for, or the proceeds of, sale of materials, supplies or other things sold or sold under the provisions of Paragraph B.9 of this clause and not recovered by or credited to the Authority.
 - 4. The amount credited to the Contractor for materials, supplies or other things that are returned to the manufacturers, suppliers or distributors in accordance with Paragraph B.9 of this clause and not recovered by or credited to the Authority.
- I. If the termination is partial, the Contractor may file a proposal with the Contracting Officer for an equitable adjustment of the price(s) of the continued portion of the contract. The Contracting Officer shall make any equitable adjustment agreed upon. Any proposal by the Contractor for an equitable adjustment under this clause shall be requested within 90 days from the effective date of termination, unless extended in writing by the Contracting Officer.
- J. 1. The Authority may, under the terms and conditions it prescribes, make partial payments and payments against costs incurred by the Contractor for the terminated portion of the contract, if the Contracting Officer believes that the total of these payments will not exceed the amount to which the Contractor will be entitled.

- 2. If the total payments exceed the amount finally determined to be due, the Contractor shall repay the excess to the Authority upon demand, together with interest computed at the rate established by the Secretary of the Treasury under 50 U.S.C. App. 1215(b)(2). Interest shall be computed for the period from the date the excess payment is received by the Contractor to the date the excess is repaid. Interest shall not be charged on any excess payment due to a reduction in the Contractor's termination settlement proposal because of retention or other disposition, or a later date determined by the Contracting Officer because of the circumstances.
- K. Unless otherwise provided in this contract or by statute, the Contractor shall maintain all records and documents relating to the terminated portion of this contract for three years after final settlement. This includes all books and other evidence bearing on the Contractor's costs and expenses under this contract. The Contractor shall make these records and documents available to the Authority, at the Contractor's office, at all reasonable times, without any direct charge. If approved by the Contracting Officer, photographs, microphotographs, or other authentic reproductions may be maintained instead of original records and documents.

20 DEFAULT

- A. If the Contractor: 1) fails to comply with the terms of this contract; 2) refuses or fails to prosecute the work, or any separable part, with the diligence that will insure its completion within the time specified in this contract including any extension; or 3) fails to complete the work within this time, the Authority may, by written notice to the Contractor, terminate the right to proceed with the work (or the separable part of the work) that has been delayed. In this event, the Authority may take over the work and complete it by contract or otherwise, and may take possession of and use any materials, appliances, and plants on the work site necessary for completing the work. The Contractor and its sureties shall be liable for any damage to the Authority resulting from the Contractor's refusal or failure to comply with the contract or to complete the work within the specified time, whether or not the Contractor's right to proceed with the work is terminated. This liability includes any increased costs incurred by the Authority in completing the work.
- B. The Contractor's right to proceed shall not be terminated nor shall the Contractor be charged with damages under this clause, if:
 - 1. The delay in completing the work or failure to comply with contract terms arises from unforeseeable causes beyond the control and without the fault or negligence of the Contractor. Examples of such causes include (i) acts of God or of the public enemy, (ii) acts of the Authority in either its sovereign or contractual capacity, (iii) acts of another contractor in the performance of a contract with the Authority, (iv) fires, (v) floods, (vi) epidemics, (vii) quarantine restrictions, (viii) strikes, (ix) freight embargoes, (x) unusually severe weather, or (xi) delays of subcontractors or suppliers at any tier arising from unforeseeable causes beyond the control and without the fault or negligence of both the Contractor and the subcontractors or suppliers, and
 - 2. The Contractor, within ten (10) days from the beginning of any delay (unless extended by the Contracting Officer), notifies the Contracting Officer in writing of the causes of delay or failure to comply with contract terms. The Contracting Officer shall ascertain the facts and the extent of delay. If, in the judgment of the Contracting Officer, the findings of fact warrant such action, the time for completing the work shall be extended.

- C. If, after termination of the Contractor's right to proceed, it is determined that the Contractor was not in default, or that the delay was excusable, the rights and obligations of the parties will be the same as if the termination had been issued for the convenience of the Authority.
- D. The rights and remedies of the Authority in this clause are in addition to any other rights and remedies provided by law or under this contract.

21 INTERPRETATION OR MODIFICATION

Except as otherwise provided in this contract, no oral statement of any person and no written statement of anyone other than the Contracting Officer, shall modify or otherwise affect the terms or meaning of the contract or specifications. All requests for interpretation or modifications shall be made in writing to the Contracting Officer.

22 RESERVED

23 ACCIDENT AND FIRE REPORTING (Applicable to contracts performed on authority owned or leased property)

- A. The Contractor shall immediately report to the Contracting Officer <u>and</u> the Contracting Officer's Technical Representative (COTR) any accident or fire occurring at the site of the work which causes:
 - 1. A fatality or as much as one lost workday on the part of any employee of the Contractor or subcontractor at any tier;
 - 2. Damage to Authority property, either real or personal;
 - 3. Damage to Contractor or subcontractor owned or leased motor vehicles or mobile equipment;
 - 4. Damage because of which a contract time extension may be requested.
- B. Accident and fire reports required by paragraph (A) above shall be accomplished by the following means:
 - 1. Accidents or fires resulting in a death, hospitalization of five or more persons, or destruction of Authority property (either real or personal) the total value of which is estimated at \$100,000 or more, shall be reported immediately by telephone to the Contracting Officer and Contracting Officer's Technical Representative (COTR), and shall be confirmed in writing within 24 hours to the Contracting Officer. Such communication shall state all known facts as to the extent of injury and damage and as to the cause of the accident or fire.
 - Other accident and fire reports required by paragraph A. above may be reported by the Contractor using a State, private insurance carrier, or Contractor accident report form which states extent of injury and damage and cause of accident or fire. Such report shall be mailed or otherwise delivered to the Contracting Officer within 48 hours subsequent to the occurrence of the accident or fire.
- C. The Contractor shall assure compliance by subcontractors at all tiers with the provisions of this clause.

24 INDEMNIFICATION

- A. To the fullest extent permitted by law, the Contractor shall hold harmless and indemnify the Authority, the Authority's employees, and the Authority's agents, contractors, subcontractors, and consultants, and agents and employees of any of them, from and against all claims, suits, damages, losses, expenses, and attorneys' fees, arising out of or resulting from performance of the Work, provided that such claim, suit, damage, loss or expense is attributable to bodily injury, sickness, disease or death, or to injury or damage to or destruction of tangible property (other than the Work itself) including loss of use resulting therefrom, but only to the extent caused by negligent acts or omissions of the Contractor, or any of its subcontractors, their agents or anyone directly or indirectly employed by them, regardless of whether or not such claim, damage, loss or expense is caused in part by a party indemnified hereunder.
- B. In claims against any person or entity indemnified under this provision by an employee of the Contractor, a subcontractor, an employee of a subcontractor, or an agent of the Contractor or a subcontractor, the indemnification obligation under this provision shall not be limited by a limitation on amount or type of damages, compensation or benefits payable by or for the Contractor or a subcontractor under workers' or workmen's compensation acts, disability benefit acts or other employee benefit acts.

25 LICENSES AND PERMITS

The Contractor shall, without additional expense to the Authority, be responsible for obtaining any necessary licenses and permits, and for complying with any applicable Federal, State, and Municipal laws, codes and regulations, in connection with the prosecution of the work.

26 SUPERVISION

The Contractor shall arrange for satisfactory supervision of the contract work. The Contractor or its supervisors shall be available at all times, when the Contractor work is in progress. It is the Authority's policy that the Authority will not supervise the Contractor's employees, directly or indirectly.

27 KEY PERSONNEL

The key personnel specified in the Contractor's proposal are considered to be essential to the work being performed hereunder. Prior to diverting any of the specified individuals to other programs, the Contractor shall notify the Contracting Officer reasonably in advance and shall submit justification, including proposed substitutions, in sufficient detail to permit evaluation of the impact on the program. No diversion of key personnel shall be made by the Contractor without the written consent of the Contracting Officer. The listing of key personnel may be amended from time to time during the course of the contract to either add or delete personnel or positions, as appropriate, subject to prior approval of the Contracting Officer.

The Contractor shall require in each subcontract a provision that requires the subcontractor to advise the Contractor promptly of any significant changes in the organization of such subcontractor, and the Contractor shall promptly advise the Contracting Officer of any such changes reported to the Contractor or otherwise discovered by the Contractor.

28 CONTRACTING OFFICER'S TECHNICAL REPRESENTATIVE (COTR) AUTHORITY

The Contracting Officer may designate Authority personnel to act as his or her authorized representatives for one or more contract administration functions not involving a change in the scope, price, terms, or conditions of the contract. Such designation will be in writing, set forth by a separate letter signed by the Contracting Officer,

and will contain specific instructions as to the extent to which the representative may take action for the Contracting Officer. Such designation will not contain authority to sign contractual documents, nor authorize the designee to order contract changes, modify contract terms, or create any liability on the part of the Authority.

29 OPERATION OF MOTOR VEHICLES

- A. The Contractor shall have identification decals or other approved identification on all vehicles entering the Airport. Each employee of the Contractor (and of its subcontractors) driving motor vehicles on the Airport shall have a valid driver's license and each such motor vehicle shall have a current inspection sticker if required by the state of registration. Only properly identified vehicles of the Contractor shall be allowed in the work area.
- B. After contract award, and before commencing use of vehicles, the Contractor shall furnish to the Contracting Officer a list showing the following:
 - 1. Name and address of each of its employees and those of its subcontractors that will be involved with the movement of motor vehicles.
 - 2. Operator's permit number for each employee in A.1. above.
 - 3. Registration number of each vehicle that will be used at the Airport.
- C. All of the Contractor's personnel driving motor vehicles on the Air Operations Area (AOA) must obtain an AOA operator's permit through the Airport Operations Division. Vehicles not registered with the Airport or operated by a driver without an Airport operator's permit must be escorted by an approved vehicle and operator.
- D. For vehicles operated on the aerodrome:
 - 1. An identification flag shall be placed on each vehicle in a position so that it will be visible from all sides of the vehicle. Contractor must provide its own flags. Description of flag required: 3' x 3' orange and white checkerboard with 1' squares.
 - 2. Vehicles making only occasional visits to the job site are exempt from the identification requirements contained herein above provided that they are escorted into, through and out of the AOA by a properly identified vehicle.
 - 3. Vehicles operating in AOA areas during the hours of darkness shall be equipped with an amber (yellow) dome-type light, mounted on top of the vehicle and of such intensity to conform to local codes for maintenance and emergency vehicles.
 - a. At Washington National Airport, the dome light shall be "flashing".
 - b. At Washington Dulles International Airport, the dome light shall be "steady".
 - 4. The Contractor shall furnish, at its own expense, flagmen as necessary to control its traffic in accordance with these specifications unless otherwise directed by the Contracting Officer's Technical Representative (COTR), in which case the direction of the COTR shall be followed.
 - 5. Contractor's traffic will not be permitted to cross runways or sections of taxiways being used by aircraft, except as specifically and conditionally approved and subject to the controls delineated by the COTR. It shall be the Contractor's responsibility to ascertain the status of such runways

and sections of taxiways at all times by consulting with the COTR. Where project access requires travel on or across runways, taxiways, or aircraft aprons, the Contractor shall provide adequate personnel and equipment to keep such surfaces clear of debris. In addition, the Contractor shall obtain any and all equipment necessary to communicate with the air traffic control tower to obtain clearance for all vehicles.

6. If the Contractor needs to utilize gate 1 at Washington Dulles, the Contractor will furnish, at its own expense, security guards acceptable to the Airport to guard that gate and assure only authorized vehicles are permitted through that gate.

30 NOTICE AND ASSISTANCE REGARDING PATENT AND COPYRIGHT INFRINGEMENT

- A. The Contractor shall report to the Contracting Officer, promptly and in reasonable written detail, each notice or claim of patent or copyright infringement based on the performance of this contract of which the Contractor has knowledge.
- B. In the event of any claim or suit against the Authority, on account of any alleged patent or copyright infringement arising out of the performance of this contract or out of the use of any supplies furnished or work or services performed hereunder, the Contractor shall furnish to the Authority, when requested by the Contracting Officer, all evidence and information in possession of the Contractor pertaining to such suit or claim. Such evidence and information shall be furnished at the expense of the Authority except where the Contractor has agreed to indemnify the Authority.

31 PATENT INDEMNITY

Except as otherwise provided, and except to the extent infringement was caused by the Authority, the Contractor agrees to indemnify the Authority and its officers, agents, and employees against liability, including costs and expenses, for infringement upon any Letters Patent of the United States arising out of the performance of this contract.

32 CHANGES

- A. The Contracting Officer may at any time, by written order, and without notice to the sureties, if any, make changes within the general scope of this contract in any one or more of the following:
 - 1. Description of services to be performed;
 - 2. Time of performance (i.e., hours of the day, days of the week, etc.); or
 - 3. Place of performance of the services.
- B. If any such change causes an increase or decrease in the cost of, or the time required for, performance of any part of the work under this contract, whether or not changed by the order, the Contracting Officer shall make an equitable adjustment in the contract price, the delivery schedule, or both, and shall modify the contract.
- C. The Contractor must submit any "proposal for adjustment" (hereafter referred to as proposal) under this clause within 30 days from the date of receipt of the written order. If however, the Contracting Officer decides that the facts justify it, the Contracting Officer may receive and act upon a proposal submitted before final payment of the contract.

- D. If the Contractor's proposal includes the cost of property made obsolete or excess by the change, the Contracting Officer shall have the right to prescribe the manner of the disposition of the property.
- E. Failure to agree to any adjustment shall be a dispute under the Disputes clause. Nothing in this clause however, shall excuse the Contractor from proceeding with the contract as changed.

33 INSPECTION OF SERVICES

- A. Definitions. "Services," as used in this clause, includes services performed, workmanship, and material furnished or utilized in the performance of services.
- B. The Contractor shall provide and maintain an inspection system acceptable to the Authority covering the services under this contract. Complete records of all inspection work performed by the Contractor shall be maintained and made available to the Authority during contract performance and for as long afterwards as the contract requires.
- C. The Authority has the right to inspect and test all services called for by the contract, to the extent practicable at all times and places during the term of the contract. The Authority shall perform inspections and tests in a manner that will not unduly delay the work.
- D. If any of the services do not conform with contract requirements, the Authority may require the Contractor to perform the services again in conformity with contract requirements at no increase in contract amount. When the defects in services cannot be corrected by reperformance, the Authority may (1) require the Contractor to take necessary action to ensure that future performance conforms to contract requirements and (2) reduce the contract price to reflect the reduced value of the services performed.
- E. If the Contractor fails to promptly perform the services again or to take the necessary action to ensure future performance in conformity with contract requirements, the Authority may (1) by contract or otherwise, perform the services and charge to the Contractor any cost incurred by the Authority that is directly related to the performance of such service or (2) terminate the contract for default.

34 WARRANTY OF SERVICES

A. Definitions. "Acceptance," as used in this clause, means the act of an authorized representative of the Authority by which the Authority assumes for itself, or as an agent of another, ownership of existing and identified supplies, or approves specific services, as partial or complete performance of the contract.

"Correction," as used in this clause, means the elimination of a defect.

- B. Notwithstanding inspection and acceptance by the Authority or any provision concerning the conclusiveness thereof, the contractor warrants that all services performed under this contract will, at the time of acceptance, be free from defects in workmanship and conform to the requirements of this contract. The Contracting Officer shall give written notice of any defect or nonconformance to the Contractor within 30 days from the date of acceptance by the Authority. This notice shall state either (1) that the Contractor shall correct or reperform any defective or nonconforming services, or (2) that the Authority does not require correction or reperformance.
- C. If the Contractor is required to correct or reperform, it shall be at no cost to the Authority, and any services corrected or reperformed by the Contractor shall be subject to this clause to the same extent as work initially performed. If the Contractor fails or refuses to correct or reperform, the Contracting Officer may, by contract or otherwise, correct or replace with similar services and charge to the

Contractor the cost occasioned to the Authority thereby, or make an equitable adjustment in the contract price.

- D. If the Authority does not require correction or reperformance, the Contracting Officer shall make an equitable adjustment in the contract price.
- 35 RESERVED
- 36 RESERVED

37 EXCUSABLE DELAYS

- A. Except for defaults of subcontractors at any tier, the Contractor shall not be in default because of any failure to perform this contract under its terms if the failure arises from causes beyond the control and without the fault or negligence of the Contractor. Examples of these causes are (1) acts of God or of the public enemy, (2) acts of the Authority in either its sovereign or contractual capacity, (3) fires, (4) floods, (5) epidemics, (6) quarantine restrictions, (7) strikes, (8) freight embargoes, and (9) unusually severe weather. In each instance, the failure to perform must be beyond the control and without the fault or negligence of the Contractor. "Default" includes failure to make progress in the work so as to endanger performance.
- B. If the failure to perform is caused by the failure of a subcontractor at any tier to perform or make progress, and if the cause of the failure was beyond the control of both the Contractor and subcontractor, and without the fault or negligence of either, the Contractor shall not be deemed to be in default, unless -
 - 1. The subcontracted supplies or services were obtainable from other sources;
 - 2. The Contracting Officer ordered the Contractor in writing to purchase these supplies or services from the other source; and
 - 3. The Contractor failed to comply reasonably with this order.
- C. Upon request of the Contractor, the Contracting Officer shall ascertain the facts and extent of the failure. If the Contracting Officer determines that any failure to perform results from one or more of the causes above, the delivery schedule shall be revised, subject to the rights of the Authority under the termination clause of this contract.

38 ORDER OF PRECEDENCE

Any inconsistency in this solicitation or contract shall be resolved by giving precedence in the following order:

- A. Price Schedule (excluding the specifications);
- B. Representations and Certifications
- C. Solicitation Provisions;
- D. Special Provisions;
- E. Contract Provisions:
- F. Other documents, exhibits, and attachments;
- G. The specifications/Statement of Work; and
- H. The drawings, if applicable.

39 MODIFICATION PROPOSALS - PRICE BREAKDOWN

The Contractor, in connection with any proposal it makes for a contract modification, shall furnish a price breakdown, itemized as required by the Contracting Officer. Unless otherwise directed, the breakdown shall be in sufficient detail to permit an analysis of all material, labor, equipment, subcontract, and overhead costs, as well as profit, and shall cover all work involved in the modification, whether such work was deleted, added or changed. Any amount claimed for subcontracts shall be supported by a similar price breakdown. In addition, if the proposal includes a time extension, a justification therefore shall also be furnished. The proposal, together with the price breakdown and time extension justification, shall be furnished by the date specified by the Contracting Officer.

40 CLAIMS FOR ADDITIONAL COSTS

If the Contractor wishes to make a claim for an increase in the contract sum, it shall give the Authority written notice of the intent to do so within twenty (20) calendar days following the occurrence of the event giving rise to the claim. This notice shall be given by the Contractor prior to proceeding to execute the work, except in an emergency endangering life or property. No such claim shall be valid unless so made. Any change in the contract sum resulting from such claim shall be authorized by contract modification.

41 TAXES

The Contractor is responsible for all applicable Federal, state, and local taxes of all kinds on materials, labor, or services furnished by it or arising out of its operations under the contract. Such taxes shall include, without limitation, sales, use, excise, employee benefit and unemployment taxes, customs duties, and income taxes.

42 PAYMENTS

- A. The Authority shall pay the Contractor the contract price as provided in this contract.
- B. The Authority strongly recommends that contractors participate in a program whereby payments under this contract are made via electronic funds transfer into the contractor's bank. Contractor requests to initiate such service shall include the bank name, address, account number, contact person, telephone number, and American Bankers Association (ABA) 9-digit identifying number. The initial request and any subsequent changes must be signed by the contractor's signatory of the contract and shall be submitted directly to the Authority's Finance Office (MA-22B).
- C. The Authority shall make progress payments monthly as the work proceeds, or at more frequent intervals as determined by the Contracting Officer, on estimates provided by the Contractor and approved by the Contracting Officer. The Contractor shall furnish to the Authority the Invoice Attachment Form (See Exhibit J) which will be included with each invoice submission. This Form shall provide information on all subcontractors, each subcontractor's scope of services, and the subcontract dollar amount for those services. When reviewing the Contractor's invoicing for the reporting period, the Authority will use the Invoice Attachment Form as verification of subcontracting activities and payments. If requested by the Contracting Officer, the Contractor shall furnish a breakdown of the total contract price showing the amount included therein for each principal category of the work, in such detail as requested, to provide a basis for determining progress payments. In the preparation of estimates the Contracting Officer may authorize material delivered on the site and preparatory work done to be taken into consideration. Material delivered to the Contractor at locations other than the site may also be taken into consideration if:
 - 1. Such consideration is specifically authorized by this contract; and

2. The Contractor furnishes satisfactory evidence that it has acquired title to such material and that the material will be used to perform this contract.

Failure to include required Exhibit J Attachment may delay payment of your invoice.

- D. If the Contracting Officer finds that satisfactory progress was achieved during any period for which a progress payment is to be made, the Contracting Officer shall authorize payment to be made in full. If however, satisfactory progress has not been made, the Contracting Officer may retain a maximum of ten (10) percent of the amount of the payment until satisfactory progress is achieved. When the work is substantially complete, the Contracting Officer may retain from previously withheld funds and future progress payments that amount which the Contracting Officer considers adequate for protection of the Authority and shall release to the Contractor all the remaining withheld funds. Also, on completion and acceptance of each portion of work, or other division of the contract, for which the price is stated separately in the contract, payment shall be made for the completed work without retention of a percentage.
- E. All material and work covered by progress payments made shall, at the time of payment, become the sole property of the Authority, but shall not be construed as:
 - 1. Relieving the Contractor from the sole responsibility for all material and work upon which payments have been made or the restoration of any damaged work; or
 - 2. Waiving the right of the Authority to require the fulfillment of all the terms of the contract.
- F. The Authority shall pay the amount due the Contractor under this contract after:
 - 1. Completion and acceptance of all work;
 - 2. Presentation of a properly executed voucher; and
 - 3. Presentation of releases of all claims, liens and encumbrances against the Authority arising by virtue of this contract. The release shall identify other claims, liens and encumbrances, in stated amounts, that the Contractor has specifically excepted from the operation of the release. A release may also be required of the assignee if the Contractor's claim to amounts payable under this contract have been assigned. Any assignment must be approved by the Contracting Officer.
- G. The Authority shall make payments for Broker of Record Services and Aviation OCIP Administrative Services within 30 calendar days after receipt of a proper invoice in the office designated to receive the invoice. The Authority shall make payments for Insurance Premiums upon receipt of a proper invoice in the office designated to receive the invoice.
- H. The Contractor promises that it will pay its subcontractors within 10 days following receipt of payment from the Authority. The prime contractor also agrees to return any retainage withheld from subcontractors within 10 days after the subcontractor has satisfactorily completed its work. Any delay or postponement of payment may not take place without prior approval of the Authority. A finding of non-payment is a material breach of this Contract. The Authority may, at its option, increase allowable retainage or withhold progress payments unless and until the Contractor demonstrates timely payment of sums due subcontractors. Provided, however, that the presence of a "pay when paid" clause in a subcontract shall not preclude Authority inquiry into allegations of nonpayment. Provided, further, that the remedies above shall not be employed when the Contractor demonstrates that failure to pay results from a bona fide dispute with its subcontractor or supplier. The Contractor shall incorporate this provision into all subcontracts in excess of \$5,000 that results from this contract.

I. Contractor Submission Of W-9 Required Prior to Contract Award

As a prerequisite for contract award, the contractor shall complete all parts of the Internal Revenue Service ("IRS") Form W-9 (Request for Taxpayer Identification Number and Certification). Contract award will not be made until the completed W-9 has been received by the Authority. The W-9 form and instructions are available to contractors by accessing the IRS website at www.irs.gov and inserting the form number "W-9".

The W-9 information is requested so that we may determine the need to file IRS Form 1099 in connection with payments made by the Authority to the contractor. To assure accurate maintenance of your firm's status, the submission of the W-9 is required for each contract or purchase order executed by and between the Authority and its contractors. If the term of the contract exceeds one year, the Authority may request periodic resubmission of the W-9. If the contractor fails to submit the form by the deadline stated in the resubmission request, the Authority may refuse to pay invoices until the form has been submitted.

43 PUBLICITY RELEASES

Publicity releases in connection with this contract will not be made by the contractor unless prior written approval is obtained from the Manager, Procurement and Contracts Department.

44 OPTION TO EXTEND THE TERM OF THE CONTRACT

The Authority may extend the term of this contract by written notice to the Contractor within 30 days of contract expiration. The Authority will give the Contractor a preliminary notice of its intent to extend at least 60 days prior to contract expiration. This preliminary notice shall not commit the Authority to an extension. If the Authority exercises an option, the extended contract shall be considered to include this option provision. The extended contract shall be at the rates specified in the Price Schedule. The total duration of this contract, including the exercise of any options under this provision, shall not exceed Five (5) years.

45 OPTION TO EXTEND SERVICES

The Authority may require continued performance of any services within the limits and at the rates specified in the Price Schedule. This option provision may be exercised more than once, but the total extension hereunder shall not exceed six (6) months. The Contracting Officer may exercise the option by written notice to the Contractor within thirty (30) days of contract expiration.

46 AUDIT AND INSPECTION OF RECORDS

The Contractor shall maintain records and the Contracting Officer shall, until the expiration of five years after final payment under this Contract have access to and the right to examine any pertinent books, documents, papers and records of the Contractor involving the formation of the contract, transactions related to the Contract, and information technology system records for the purpose of inspection, making audit, examination, excerpts and transcriptions. The Contractor further agrees to include in all its subcontracts hereunder a provision to the effect that the Contracting Officer shall until the expiration of five years after final payment under the Contract have similar access to and the right to examine any pertinent books, documents, papers and records of the subcontractor(s) involving all aspects of the subcontract including formation. Upon request of the Contracting Officer, Contractor and its subcontractors shall, in a form acceptable to the Contracting Officer, submit a third party attestation report regarding its policies, controls, processes and security.

The Contracting Officer shall have all of the aforementioned rights for all types of contracts including fixed price contracts. The rights include without limitation the right to examine costs and information technology system records as they relate to this Contract. The Authority's rights hereunder are in addition to any other audit and inspection rights under the Contract. The Authority reserves these rights because cost and internal control information is frequently needed to investigate performance issues and whether it is in the Authority's interest to exercise other reserved rights under the contract. The Contracting Officer shall have the broad rights of audit and inspection including but not limited to, the right to examine books, records, documents and other evidence and accounting procedures and practices, sufficient to reflect properly all direct and indirect costs of whatever nature that have been incurred for the performance of this Contract. Such right of examination shall include inspection at all reasonable times of the Contractor's labor, materials, plant or such parts thereof, or other costs or revenues as may be expended or received as a part of the performance of the Contract.

When costs are a factor in any request for an equitable price adjustment pursuant to a remedy granting provision of the Contract, the Contractor shall maintain separate accounts by specific designation or other suitable accounting procedure of all incurred segregable, direct costs, less allocable credits. Failure to maintain such cost records is a bar to any claim, legal or equitable, for such costs.

47 CONSENT TO ASSIGNMENT

The Contractor shall obtain the written consent of the Contracting Officer prior to any assignment of all or any part of this contract.

48 NOTIFICATION OF OWNERSHIP CHANGES

The Contractor shall notify the Contracting Officer in writing when the Contractor becomes aware that a change in its ownership is certain to occur. The Contractor shall also include this provision in all subcontracts under this contract, requiring each subcontractor to notify the Contracting Officer in writing when the subcontractor becomes aware that a change in its ownership is certain to occur.

49 COMPLIANCE WITH EMPLOYMENT ELIGIBILITY VERIFICATION, FORM I-9

The Contractor shall ensure that it is in compliance with the Immigration Reform and Control Act of 1986, Pub. L. 99-603 (8 U.S.C. 1324a) and the regulations issued there under, and that it will maintain compliance as long as any work is being performed under this contract with the Authority. The Contractor shall also ensure that its subcontractors are in compliance with the Immigration Reform and Control Act of 1986, Pub. L. 99-603 (8 U.S.C. 1324a) and the regulations issued there under, and that its subcontractors will maintain compliance as long as they are performing any work under this contract with the Authority.

50 AUTHORITY PROPERTY

The Contractor shall have custodial management responsibility for all Authority-owned personal and real property assets (hereafter referred to as "property") that are provided during the contract term. This applies to all Authority property that is approved and provided by the Authority's Contracting Officer's Technical Representative (COTR), regardless of cost or whether the Contractor is authorized to directly purchase it or it is purchased by the Authority. Title to all Authority property provided to the Contractor shall remain with the Authority unless otherwise specified in the contract. Custodial management responsibility includes tracking assets, maintaining property records, preparing and submitting property documents, safeguarding assigned property, assisting with inventories, ensuring that assigned property is used only for official Authority purposes, and identifying property that is no longer needed and reporting it to the COTR.

Property assets provided to the Contractor shall be managed by the Contractor using the following identification methods approved by the COTR and their respective Authority Property Control Office:

- 1. An Authority issued bar code number for assets which are formally recorded by the respective Property Control Office
- 2. The manufacturer's assigned serial number
- 3. A unique recording number issued by the Contractor for tracking purposes and approved by the respective Authority Property Control Office when the manufacturer's assigned serial number is unavailable

Contractors shall ensure that they do not use any Authority property that has not been specifically authorized for their use by the COTR. If Contractors require additional Authority property, that requirement shall be submitted to the COTR in writing, including full justification prior to any use of such property.

An inventory of all property provided to the Contractor shall be conducted on the first and last day of the contract term by the Contractor's representative, COTR, and a representative from the respective Authority Property Control Office. An Authority property transfer form with a detailed property inventory listing will be used to transfer property at the beginning of the contract term. The inventory lists shall include the description of the property, bar code number (if assigned), serial number, acquisition cost, acquisition date, manufacturer, year manufactured, location, and user. If the acquisition cost and date for an item are unknown, the respective Authority Property Control Office will determine an estimated cost and date. If the COTR assigns additional property to the Contractor during the contract term or if property is returned to the Authority through the COTR by the Contractor, the respective Authority Property Control Office will be responsible for recording and maintaining an updated property inventory listing for Authority property that is bar coded. The Contractor will be responsible for recording and maintaining an updated property inventory listing for all non-bar coded Authority property. The COTR will be responsible for informing their respective Authority Property Control Office whenever property is issued or returned by the Contractor, including any changes that affect the property inventory records.

The Contractor accepts the provided property in "as is" condition. The COTR and/or the respective Authority Property Control Office may conduct scheduled or unscheduled property inventories during the contract term. The Contractor will perform at least annually a physical inventory of all Authority provided property. A corporate officer of the Contractor shall certify to the COTR and respective Authority Property Control Office that the property on the listings is still in the possession of the Contractor and has been used only in connection with this contract. The inventory listings should indicate a description of each asset, acquisition cost, acquisition date, manufacturer, year manufactured, its condition and location, the serial number, and the Authority asset bar code, if applicable. The existing Contractor's representative, new Contractor's representative, COTR, and a representative from the respective Property Control Office will conduct an inventory at the end of the contract period.

The COTR and the Property Control Office shall ensure that all property provided to the Contractor is returned to the Authority in the same condition as originally provided, with the exception of reasonable wear and tear, when it is no longer needed or at the end of the contract term. If the assigned property is not returned by the Contractor in the same condition as it was issued (with the exception of reasonable wear and tear) or has been lost, the Contractor will be liable for the loss or damage and will be required to reimburse the Authority for the cost to replace the property or to restore the property to its original condition, as determined by the Property Control Office and COTR.

You will be advised by separate communications from the Contracting Officer's Technical Representative (COTR) of the necessary property asset management procedures and specific recording levels established for all property under your control during the remainder of your contract term.

51 GENERAL CIVIL RIGHTS PROVISIONS

The Contractor agrees to comply with pertinent statutes, Executive Orders and such rules as are promulgated to ensure that no person shall, on the grounds of race, creed, color, national origin, sex, age, or disability be excluded from participating in any activity conducted with or benefiting from Federal assistance.

This provision binds the Contractor and subcontractors from the solicitation period through the completion of the contract. This provision is in addition to that required of Title VI of the Civil Rights Act of 1964.

52 TITLE VI CLAUSES FOR COMPLIANCE WITH NONDISCRIMINATION REQUIREMENTS

During the performance of this contract, the Contractor, for itself, its assignees and successors in interest (hereinafter referred to as the Contractor) agrees as follows:

- A. <u>Compliance with Regulations</u>. The Contractor (hereinafter includes consultants) will comply with the **Title VI List of Pertinent Nondiscrimination Acts and Authorities**, as they may be amended from time to time, which are herein incorporated by reference and made a part of this Contract.
- B. <u>Non-Discrimination</u>. The Contractor, with regard to the work performed by it during the contract, will not discriminate on the grounds of race, color, or national origin in the selection and retention of subcontractors, including procurements of materials and leases of equipment. The Contractor will not participate directly or indirectly in the discrimination prohibited by the Nondiscrimination Acts and Authorities, including employment practices when the contract covers any activity, project, or program set forth in Appendix B of 49 CFR part 21.
- C. <u>Solicitations for Subcontracts, Including Procurements of Materials and Equipment</u>. In all solicitations either by competitive bidding or negotiation made by the Contractor for work to be performed under a subcontract, including procurements of materials or leases of equipment, each potential subcontractor or supplier will be notified by the Contractor of the Contractor's obligations under this contract and the Nondiscrimination Acts and Authorities on the grounds of race, color, or national origin.
- D. <u>Information and Reports</u>. The Contractor will provide all information and reports required by the Acts, the Regulations, and directives issued pursuant thereto, and will permit access to its books, records, accounts, other sources of information, and its facilities as may be determined by the Airports Authority or the Federal Aviation Administration (FAA) to be pertinent to ascertain compliance with such Nondiscrimination Acts and Authorities and instructions. Where any information required of the Contractor is in the exclusive possession of another who fails or refuses to furnish the information, the Contractor will so certify to the Airports Authority or the FAA as appropriate, and will set forth what efforts it has made to obtain the information.
- E. <u>Sanctions for Noncompliance</u>. In the event of the Contractor's noncompliance with the nondiscrimination provisions of this contract, the Airports Authority will impose such contract sanctions as it or the FAA may determine to be appropriate, including, but not limited to: Withholding payments to the Contractor under the contract until the Contractor complies; and/or cancelling, terminating, or suspending a contract, in whole or in part.
- F. <u>Incorporation of Provisions</u>. The Contractor will include the provisions of paragraphs A. through F. in every subcontract, including procurements of materials and leases of equipment, unless exempt by the Acts, the Regulations and directives issued pursuant thereto. The Contractor will take action with respect to any subcontract or procurement as the Airports Authority or the Federal Aviation Administration may direct as a means of enforcing such provisions including sanctions for

noncompliance. Provided, that if the Contractor becomes involved in, or is threatened with litigation by a subcontractor or supplier because of such direction, the Contractor may request the Airports Authority to enter into any litigation to protect the interests of the Airports Authority. In addition, the Contractor may request the United States to enter into the litigation to protect the interests of the United States.

53 TITLE VI LIST OF PERTINENT NONDISCRIMINATION AUTHORITIES

During the performance of this contract, the Contractor, for itself, its assignees, and successors in interest, agrees to comply with the following nondiscrimination statutes and authorities; including but not limited to:

- Title VI of the Civil Rights Act of 1964 (42 U.S.C. § 2000d *et seq.*, 78 stat. 252), (prohibits discrimination on the basis of race, color, national origin);
- 49 CFR part 21 (Non-discrimination In Federally-Assisted Programs of The Department of Transportation—Effectuation of Title VI of The Civil Rights Act of 1964);
- The Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, (42 U.S.C. § 4601), (prohibits unfair treatment of persons displaced or whose property has been acquired because of Federal or Federal-aid programs and projects);
- Section 504 of the Rehabilitation Act of 1973, (29 U.S.C. § 794 et seq.), as amended, (prohibits discrimination on the basis of disability); and 49 CFR part 27;
- The Age Discrimination Act of 1975, as amended, (42 U.S.C. § 6101 *et seq.*), (prohibits discrimination on the basis of age);
- Airport and Airway Improvement Act of 1982, (49 USC § 471, Section 47123), as amended, (prohibits discrimination based on race, creed, color, national origin, or sex);
- The Civil Rights Restoration Act of 1987, (PL 100-209), (Broadened the scope, coverage and applicability of Title VI of the Civil Rights Act of 1964, The Age Discrimination Act of 1975 and Section 504 of the Rehabilitation Act of 1973, by expanding the definition of the terms "programs or activities" to include all of the programs or activities of the Federal-aid recipients, sub-recipients and contractors, whether such programs or activities are Federally funded or not);
- Titles II and III of the Americans with Disabilities Act of 1990, which prohibit discrimination on the basis of disability in the operation of public entities, public and private transportation systems, places of public accommodation, and certain testing entities (42 U.S.C. §§ 12131 12189) as implemented by Department of Transportation regulations at 49 CFR parts 37 and 38:
- The Federal Aviation Administration's Non-discrimination statute (49 U.S.C. § 47123) (prohibits discrimination on the basis of race, color, national origin, and sex);
- Executive Order 12898, Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations, which ensures non-discrimination against minority populations by discouraging programs, policies, and activities with disproportionately high and adverse human health or environmental effects on minority and low-income populations;
- Executive Order 13166, Improving Access to Services for Persons with Limited English Proficiency, and
 resulting agency guidance, national origin discrimination includes discrimination because of limited
 English proficiency (LEP). To ensure compliance with Title VI, you must take reasonable steps to
 ensure that LEP persons have meaningful access to your programs (70 Fed. Reg. at 74087 to 74100);
- Title IX of the Education Amendments of 1972, as amended, which prohibits you from discriminating because of sex in education programs or activities (20 U.S.C. 1681 et seq).

<u>SECTION VIII - POLICIES ON EQUAL OPPORTUNITY, MINORITY AND WOMEN BUSINESS</u> <u>ENTERPRISE (MBE/WBE) PARTICIPATION, AND EMPLOYMENT OF VETERANS</u>

01 EQUAL OPPORTUNITY

No person or firm shall be discriminated against because of race, color, national origin, or sex in the award of Authority contracts. Further, the Contractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract.

02 MBE/WBE PARTICIPATION

While there is no MBE/WBE goal associated with this solicitation, the Authority is committed to achieving significant voluntary participation in its contracting programs by business enterprises that are owned and operated by minorities and women (MBEs and WBEs) regardless of the size of the enterprise. All offerors are strongly encouraged to take active steps to maximize the participation of MBEs and WBEs in this contract.

03 TECHNICAL ASSISTANCE

The Authority will provide assistance to promote the participation of MBEs and WBEs in this contract, including the identification of MBEs and WBEs. To obtain assistance, interested parties are encouraged to contact the Authority's Department of Supplier Diversity at 703-417-8660, or at the following address: Metropolitan Washington Airports Authority, Department of Supplier Diversity, 1 Aviation Circle, Washington, DC 20001-6000.

04 MONITORING OF MBE/WBE PARTICIPATION

To monitor and evaluate MBE/WBE participation in its contracting programs, the Authority is collecting information on the voluntary efforts made by offerors in securing MBE/WBE participation for this contract. <u>All</u> offerors are encouraged to provide information relating to these efforts (Exhibit A) and return it with their offer.

When MBE/WBE participation has been obtained, all offerors are required to include this information on the Contract Participation Form (Exhibit D1) and to attach to the Contract Participation Form the MBE's or WBE's letter of DBE certification from the Authority, or MBE/WBE/DBE certification from another agency. This letter verifies the firm's MBE/WBE status, and is used in this case for the Authority's monitoring of its programs for the purposes of monitoring expenditures to MBE/WBEs, all contractors are required to identify on the Invoice Attachment Form (Exhibit J1) expenditures to first tier subcontractors who are MBEs or WBEs. (Note: Exhibits D1 and J1 are available from the Business Information section of the Authority's website at http://www.mwaa.com)

The information requested above will be used to assist the Authority in monitoring and evaluating MBE/WBE participation and will not be used to determine to whom this contract will be awarded.

05 EMPLOYMENT OF VETERANS

The Authority has adopted a policy to encourage reasonable efforts whenever possible to offer employment to qualified veterans, including the disabled, by the Authority, its contractors and subcontractors.

Exhibit A Page 1 of 2

Voluntary Efforts to Obtain MBE/WBE Participation

Please	answer	the	following	questions	and	return	this	questionnaire	with	attachments	(i.e.,	ads
meeting	g attenda	nce	list, etc) to	o the Contra	acting	Office	r with	your offer.				

	Project Name: Solicitation Number: Contractor:				
Did yo	ur company:		YES	N	Ю
1.	Attend any pre-proposal meetings that were scheduled by the Authority? If YES, please attach list of meetings attended.				
2.	Advertise subcontracting opportunities in major circulation newspapers such as: a) the <u>Washington Post</u> , b) trade association press, c) minority and women oriented media? If YES, please attach copies of ads for a, b, c.	a) b) c)			
3.	Provide timely written notice to specific MBEs/WBEs that their interest it the contract is being solicited? If YES, please attach a sample of such notification and list MBEs/WBEs contacted on page 2.				
4.	Follow-up initial solicitations of interest by personally contacting MBEs/WBEs? If YES, please list those MBEs/WBEs contacted on page 2.				
5.	Select the portions of the contract to be performed by MBEs/WBEs in a manner that will increase the likelihood of MBE/WBE participation? If YES, please attach a list of those portions of the contract selected for MBE/WBE participation.				
6.	Provide interested MBEs/WBEs with timely and thorough information about the plans, specifications and technical requirements of the contract? If YES, please list the MBEs/WBEs provided with such information on page 2.				
7.	Negotiate in good faith with interested MBEs/WBEs, and not reject MBEs/WBEs as unqualified without sound reasons based on a thorough investigation of their capabilities? If YES, list MBEs/WBEs with whom good faith negotiations were conducted on page 2.				
8.	Assist interested MBEs/WBEs in obtaining bonding and/or insurance? If YES, list MBEs/WBEs assisted on page 2.				

9. For each question answered "YES" that requires a listing of MBEs/WBEs, please provide that listing on this page. Answers need not be limited to a single line. If more space is needed, please attach supplemental sheets. You need list an MBE/WBE firm only once. Use the first column to indicate the question(s) referenced by each firm listed.

Question(s) Referenced	Name of MBE/WBE Firm	Type of Work	Date Contacted	Method of Contact	Results of Contact	Will Participate on Contract? YES/NO	Dollar Value of Proposed Subcontract

SECTION IX - LOCAL DISADVANTAGED BUSINESS ENTERPRISE PARTICIPATION REQUIREMENTS

01 LDBE PARTICIPATION

As stated in Section IX(03), below, participation by Authority-certified LDBEs is a requirement of this contract. Participating LDBE firms must be LDBE certified by the Authority not later than the date established by the Authority for the award of this contract. If they are not LDBE certified by that date and the apparent successful offeror is relying upon these firms to achieve the required LDBE participation, the Authority is under no obligation to delay the award until certification is obtained and the Authority may select another offeror for contract award. The Authority requires sufficient time to process LDBE certification applications. Consequently, the Authority strongly encourages firms to apply for and obtain their LDBE certifications as early as possible. Prospective LDBEs are encouraged to apply for certification prior to the deadline for submission of bids or proposals.

By signing the offer, offeror commits itself to achievement of the LDBE participation requirement listed in Section IX(03) below, unless a waiver request meeting the requirements of Section IX(04) is submitted with the offer. Failure to sign the offer (or otherwise meet the foregoing requirement to commit to the LDBE participation requirement) or submit a waiver request with the offer may result in the offer being found to be in nonconformance with the RFP and rejected. The Authority will treat all other matters of LDBE participation (for example, whether the offeror has made a good faith effort to meet the LDBE requirement, the sufficiency of the submitted Contract Participation Form (Exhibit D), or whether an LDBE for whom preaward substitution is sought was proposed in good faith) as matters relating to the offeror's responsibility that the Authority may determine prior to award through communications with the offeror(s) in question. Unless the Authority declares otherwise, such communications with the offeror(s) in question do not constitute "negotiations" or "discussions" as these terms are used in the Authority's Contracting Manual and do not require communication with other offerors.

02 LDBE CERTIFICATION REQUIREMENTS

To be certified by the Authority as an LDBE, a firm must be a small business concern which is organized for profit and which is located within a 100-mile radius of Washington, DC's zero mile marker. Those business entities located within counties that fall partially within the aforementioned boundary, are also eligible to participate in the Authority's program. A table of a representative list of zip codes that fall within this 100-mile radius is attached as Exhibit B. A "small business" is defined, for LDBE purposes, as a firm that is not dominant in its field, and that meets the Authority's small business size standards for the goods it will be supplying or services it will be performing in this contract. Receipts of all affiliates of the LDBE applicant shall be counted in determining the size of the business. The applicable small business size standard(s) for this solicitation are listed in Exhibit C. The apparent successful offeror who claims LDBE status, and all subcontractors claiming LDBE status, must be certified as such by the Authority prior to award of this contract and are subject to an investigation to establish status as a local disadvantaged business enterprise, in accordance with the criteria specified in Section IX(07)(A). The Contractor shall prompt, using reasonable measures, all LDBE firms participating in this contract, including itself, If it is an LDBE, to renew to their LDBE certifications and notify the Authority immediately of any change in status that would affect their eligibility for LDBE certification. If an LDBE certified firm participating in this contract outgrows the small business size standard (for example, the firm's annual gross receipts increase sufficiently during the term of this contract to cause the three year average of the LDBE's annual gross receipts to exceed the size standard) during the term of this contract, the firm will continue to be considered an LDBE for purposes of calculating LDBE participation for this contract until this contract, including any option years, expires. If an LDBE certified firm participating in this contract becomes ineligible for LDBE certification for any reason other than growth during the term of this contract (e.g., the LDBE moves outside the local area or the LDBE is purchased by a large or non-local firm), the Authority reserves the right to require the Contractor to substitute a certified LDBE firm to perform the ineligible LDBE's work under this contract.

03 LDBE PARTICIPATION REQUIREMENTS

- A. The LDBE participation requirements which apply to this solicitation are as follows:
 - 1. The LDBE requirement for this solicitation is **Twenty** percent (**20%**) of the total offer amount of the contract. The **Twenty** percent (**20%**) LDBE participation shall be computed as outlined in Section IX(03)(C). The Authority may consider the Contractor to be in breach of this contract if the contract work to be performed by LDBEs is performed by firms that are not LDBEs, unless expressly permitted by this contract or waived in writing by the Authority.
 - 2. If the offeror is not an LDBE, then it agrees that the LDBE participation requirement will be met by first tier subcontracts, or by joint venturing with an Authority certified LDBE.
 - 3. No offeror that seeks to meet the LDBE requirement through subcontracting or through a joint venture shall be considered to have met this requirement unless the LDBE subcontractor and/or the LDBE joint venture partner is certified by the Authority and performs a commercially useful function as defined in Section IX(07)(F).
 - 4. When modifications to the contract increase or decrease the total dollar value of the contract, the Contractor shall make best efforts under the circumstances to maintain the LDBE participation of **Twenty** percent (20%), so that by completion of the contract, **Twenty** percent (20%) of the total contract dollars will have been awarded to LDBEs. The Contractor must submit a revised Contract Participation Form (Exhibit D) and Revised Letter(s) of Intent (Exhibit E1), or other documentation acceptable to the Authority, which reflects changes in the LDBE participation associated with the modifications to the contract, within three (3) business days of the Contracting Officer's request.
 - 5. The Authority discourages offerors and Contractors from the practice known as "shopping the contract" when such practice results in a disparate impact on LDBE subcontractors at any tier. Although offerors and Contractors are expected to provide the Authority with the best value possible for the work performed, this expectation should not be construed to mean that the Authority expects or condones any subcontractor, especially LDBEs, to perform work at an unreasonably low price.
 - 6. The Authority is committed to significant participation of minority and woman-owned business enterprises (MBEs and WBEs) in this contract, and encourages offerors to meet the LDBE participation requirement with significant participation by MBEs and WBEs who qualify as LDBEs.
- B. Where subcontracting is proposed, the Authority may evaluate the amount of work subcontracted, the industry practices involved, and any other relevant factors in determining whether the LDBE is performing a commercially useful function.
- C. Computing LDBE participation:

Offerors shall apply the following rules to determine whether their proposed LDBE participation will meet the contract's LDBE requirement (see Section IX(03)(A)(1)):

- 1. A prime offeror who is an eligible LDBE certified by the Authority can count the amount of its own participation in the contract towards the LDBE requirement, provided that it is performing a commercially useful function as defined in Section IX(07)(F).
- 2. A non-LDBE prime offeror, in a joint venture with an LDBE, can count towards its LDBE requirement only that portion of the total dollar value of the contract work to be performed by the LDBE joint venture partner, provided that the LDBE joint venture partner is performing a commercially useful function as defined in Section IX(07)(F). The joint venture must be an eligible joint venture as defined in Section IX(07)(D).

Note: The following subsections discuss the Authority approved methods of calculating LDBE participation for a variety of likely subcontracts.

- 3. Subject to the conditions in Section IX(03)(C)(4-8) below, a non-LDBE prime offeror who plans to subcontract work to LDBEs can count towards its LDBE requirement the total dollar value of first tier subcontracts to be awarded to LDBEs, provided that:
 - a. Each first tier LDBE subcontractor performs a commercially useful function in the work of the contract as defined in Section IX(07)(F). In considering normal industry practices, the Authority recognizes that LDBE subcontractors, due to various specialties, may be required to enter into subcontract agreements. The value of the subcontract shall not exceed 20% of the original subcontract value unless the Authority gives written approval of a higher percentage. It is the responsibility of the prime offeror to disclose subcontracting information to the Authority and seek Authority written approval of its LDBE's subcontracting agreements. The Authority reserves the right to determine if an LDBE that subcontracts work is performing a commercially useful function as defined in Section IX(07)(F); and, that
 - b. Each first tier subcontractor is an eligible LDBE certified by the Authority.
- 4. A non-LDBE prime offeror who plans to obtain supplies or materials from an LDBE manufacturer (i.e., a producer of goods from raw materials or one which substantially alters them before resale), may count towards its LDBE requirement the total dollar value of first tier LDBE manufacturer subcontracts provided that:
 - a. The LDBE assumes the actual responsibility for directly manufacturing the materials or supplies; and,
 - b. Is certified as an LDBE by the Authority.
- 5. A non-LDBE prime offeror who plans to obtain supplies or materials from an LDBE stocking distributor or stocking supplier may count towards its LDBE requirement sixty percent (60%) of the value of the first tier LDBE distributor and stocking supplier contracts provided that:
 - a. The LDBE assumes the actual responsibility for directly providing the materials or supplies; and,
 - b. Is certified as an LDBE by the Authority.
- 6. A non-LDBE prime offeror who plans to obtain materials or supplies from an LDBE non-stocking supplier, i.e., broker, agent, or packager, may count only the broker, agent or packager fee plus transportation cost (usually not more than five percent (5%) of the total value of the subcontract)

toward its LDBE requirement provided that the LDBE broker, agent or packager is certified as an LDBE by the Authority.

- 7. An LDBE prime offeror who plans to obtain the services of an LDBE hauling/trucking firm may count towards its LDBE requirement:
 - The full value of the transportation services provided by the LDBE, provided that the LDBE hauling/trucking subcontractor is using trucks it owns, insures, and operates using drivers it employs, is performing a commercially useful function as defined in Section IX(07)(F) and is certified as a LDBE by the Authority under an appropriate SIC code. The LDBE may also receive credit for the full value of the transportation services it provides using trucks leased from another LDBE firm, including an owner operator who is certified as a LDBE. The LDBE who leases trucks from a non-LDBE firm is entitled to credit only for the fee or commission it receives as a result of the lease arrangement. The LDBE does not receive credit for the total value of the transportation services provided by the lessee, since these services are not provided by an LDBE.
 - b. The cost of materials/supplies may <u>not</u> be counted toward the total value of the hauling firm's subcontract unless the LDBE hauling firm is also certified as a LDBE stocking supplier or non-stocking supplier, and requirements in Sections IX (03)(C)(5)or (6) are met. The total subcontract value, the hauling/trucking fee, and the materials price shall be listed on Exhibits D and E as separate line items.
- 8. A non-LDBE prime offeror who plans to lease or rent equipment from an LDBE equipment rental firm may count the total value of the rental/lease contract provided that:
 - a. the equipment is used for the performance of a distinct element of the contract work; and, that
 - b. the rental/lease cost(s) are not in excess of industry standard rates for leased or rented equipment; and, that
 - c. the LDBE equipment rental firm must actually own or control the equipment and maintain a yard or other facility where such equipment is stored; and, that
 - d. the LDBE equipment rental firm is certified as an LDBE by the Authority.
- D. Offeror Conformance with LDBE Requirements
 - 1. Documents to be Submitted With Offer.

By signing the offer, offeror commits itself to achievement of the LDBE participation requirement listed in Section IX(03).

a. To be in conformance with this solicitation, the offeror is required to commit to meeting the LDBE participation requirement in Section IX (03) above. The offeror's signature on the offer signifies the offerors commitment. If the offeror is unable to commit to the LDBE requirement, it must submit a Request for Waiver (Exhibit H) in accordance with the requirements of Section IX(04) with the offer below to be in conformance with this solicitation.

b. <u>All</u> offerors (including those who are Authority certified LDBEs or eligible joint ventures who plan to count themselves to fulfill the LDBE requirement), shall submit a Contract Participation Form (Exhibit D) with their offers. Exhibit D is to list <u>all firms that are participating in the contract and to provide all information required by the Exhibit.</u> This form must be signed and dated by the Prime Contractor's representative. (Note: Requirements for submission of certification documents set forth in Section IX(03)(D)(3) must also be met.) Offerors are also asked to identify whether or not the LDBE firms listed on the Exhibit D are also MBEs and WBEs.

2. Documentation to be Submitted After Offer Submission

a. Letters of Intent

The apparent successful offeror shall submit original signed Letters of Intent (Exhibit E) from each of the LDBEs identified on the Contract Participation Form (Exhibit D) . These Letters of Intent must be submitted within three (3) business days after the Contracting Officer's request. Each Exhibit E shall be completely filled out and signed by the LDBE and co-signed by the offeror. A detailed description of the LDBE's scope of work must be provided on Exhibit E.

In an RFP process, the signed Letter of Intent (Exhibit E) represents an intent by the LDBE to perform the subcontract at the price stated on the Contract Participation Form (Exhibit D), if the offer is accepted by the Authority without negotiation. However, if price negotiation occurs, e.g., the Authority requests a best and final offer, the offeror shall submit a revised Exhibit D with its revised offer, and within three (3) business days after the Contracting Officer's request, Exhibit E. The offeror is not required to renegotiate prices with any LDBEs identified on the initial Exhibit D; consequently, the revised Exhibit D submitted after negotiations between the Authority and the offeror is not required to show any change to the original price agreed to by the LDBE.

b. LDBE Certification

- All LDBEs must be certified by the Authority as LDBEs prior to award of this contract. All joint ventures between a non-LDBE and an LDBE must be formally certified by the Authority as an eligible joint venture under this section prior to award of this contract. The definitions and qualifications for LDBEs and eligible joint ventures are outlined in Section IX(07). Each LDBE that the offeror intends to use or joint venture with that is not currently LDBE certified by the Authority, must submit a completed Application for LDBE Certification (Exhibit F) to the Authority. This Application should be submitted prior to bid or proposal submission, if possible, or promptly thereafter.
- 2. The apparent successful offeror shall submit the following no later than three (3) business days after notification by the Contracting Officer unless otherwise determined by the Contracting Officer:

For each LDBE named by the offeror, that is not currently LDBE certified by the Authority and that has not previously submitted a completed Application for LDBE Certification, the offeror shall submit a completed Application for LDBE Certification (Exhibit F). The completed Exhibit F shall be submitted by the LDBE applicant firm in a sealed envelope identified as "Proprietary Data for Use by the Authority only". The application <u>must</u> be <u>fully</u> completed and must include <u>all</u>

documents required by the application. If the Authority determines, after receiving the application, that any information or document is missing from the application, the apparent successful offeror must submit such missing information or document to the Authority within two (2) business days of being notified (unless another time period is established by the Authority). If an LDBE is already certified by the Authority as an LDBE, the apparent successful offeror may submit a copy of the LDBE certification letter (certification must be current), or submit the firm's LDBE certification number and expiration date. A joint venture must also submit the Application for Joint Venture Eligibility (Exhibit G). LDBE joint venture partners must also complete the Authority application for LDBE certification unless currently certified by the Authority.

- 3. If the apparent successful offeror is a joint venture between a non-LDBE and an LDBE partner, the joint venture should also submit the Application for Joint Venture Eligibility (Exhibit G) as early as possible, either prior to the bid or proposal submission deadline or promptly thereafter. The LDBE joint venture partner must also complete the Authority Application for LDBE Certification (Exhibit F) unless currently certified by the Authority.
- 4. All LDBEs shall keep their LDBE certifications current, and shall immediately notify the Authority if they become ineligible for LDBE certification.
- 3. Failure to Submit Documents and Information

Failure to submit Contract Participation Form (Exhibit D), Letters of Intent (Exhibit E), LDBE Certification Application (Exhibit F)(if needed), or LDBE Waiver Request Procedure (Exhibit H) (if applicable) by the deadline specified by the Contracting Officer, may result in rejection of the offer.

04 REQUEST FOR WAIVER

- A. If an offeror is unable to meet all or any part of the LDBE participation requirements specified in this solicitation, the offeror must submit a Request for Waiver (Exhibit H) of this requirement with the offer. Exhibit H must demonstrate that the offeror has made a good faith effort to meet this LDBE participation requirement. The Request for Waiver must include a detailed report of the efforts employed by the offeror to meet the LDBE requirement, and such reporting must sufficiently satisfy the Authority that the requested waiver is justified. If the Authority is not satisfied that the requested waiver is justified, the Authority may find that the offeror is not in conformance with the RFP and reject the offer. A waiver of any portion of the LDBE requirements does not relieve the offeror of its responsibilities and requirements under Section IX(03)(D) concerning submission of the Contract Participation Form (Exhibit D), Letters of Intent (Exhibit E) and certification documents for the LDBE participation that the offeror has proposed.
- B. The offeror's report supporting the waiver request shall include documentation to substantiate that good faith efforts were made. The following is a sample listing of the efforts that an offeror may make. This list is not intended to be exclusive or exhaustive.
 - 1. Attend any pre-bid or pre-proposal meetings that are scheduled by the Authority;
 - 2. Advertise in major circulation newspapers such as the <u>Washington Post</u>, trade association publications, and disadvantaged and minority and women oriented media concerning the subcontracting opportunities;

- 3. Provide written notice to a reasonable number of specific LDBEs that their interest in the contract is being solicited, in sufficient time to allow the LDBEs to participate effectively;
- 4. Follow up initial solicitations of interest by contacting LDBEs to determine with certainty whether the LDBEs were interested;
- 5. Select portions of the work to be performed by LDBEs in a manner that will increase the likelihood of meeting the LDBE requirement;
- 6. Select available LDBEs whose work/business history demonstrates capability to perform the work of the subcontract;
- 7. Provide interested LDBEs with adequate information about the plans, specifications and requirements of the contract;
- 8. Negotiate in good faith with interested LDBEs, and not reject LDBEs as unqualified without sound reasons based on a thorough investigation of their capabilities; and,
- 9. Make efforts to assist interested LDBEs in obtaining bonding and/or insurance.

The good faith effort of an offeror (if it is unable to meet the LDBE requirements) shall be evaluated by the Authority to determine whether the efforts to obtain LDBE participation were those that a firm aggressively seeking subcontractors would take in the normal course of doing business; whether the steps taken had a reasonable probability of success; and whether based upon the size, scope and complexity of the subcontract, there were qualified LDBE firms available and willing to accept the contract at a competitive price.

Efforts that are merely pro forma are not good faith efforts to meet the requirement. Efforts to obtain LDBE participation are considered pro forma, even if they are sincerely motivated, if, given all relevant circumstances, they could not reasonably be expected to produce a level of LDBE participation to meet the LDBE requirement. For example, advertising or bulk mailings, alone or together, are considered pro forma and not good faith efforts unless followed up with telephone calls and/or correspondence consistent with normal business practice. If the LDBE provides a quote or offer, reasonable efforts to negotiate must be demonstrated.

- C. Documents Required for Request for Waiver
 - 1. The Request for Waiver (Exhibit H) of any portion of the LDBE requirement, the report of Good Faith Efforts, and all documentation of good faith efforts shall be submitted by an offeror with its offer by the offer deadline. Failure to submit the Request for Waiver with the offer will cause the offer to be rejected as nonconforming to the solicitation.
 - 2. LDBE Unavailability Certification Form (Exhibit I) is to be used if the LDBE contacted responded to the prime offeror and stated that it was unavailable for a specific reason. These forms, if applicable, shall be submitted with the Request for Waiver (Exhibit H) of the requirement.
- D. The Authority's Department of Supplier Diversity will assist offerors by identifying Authority certified LDBE firms and minority-owned and woman-owned firms. Upon request, a directory of certified LDBEs and certified Disadvantaged Business Enterprises (DBEs) who may be eligible LDBEs will be provided for information only. The Authority does not warrant or guarantee the performance capability of any firms listed therein. The Authority's Department of Supplier Diversity may be contacted at

703-417-8660, or at the following address: Metropolitan Washington Airports Authority, Department of Supplier Diversity, 1 Aviation Circle, Washington, DC 20001-6000.

05 PRE-AWARD SUBSTITUTIONS

The Authority expects contractors to achieve LDBE participation using the firm(s) specified on the Contract Participation Form (Exhibit D). On occasion it may be necessary to substitute other firms to achieve the LDBE participation. No substitution may occur without the Authority's prior written approval. The Authority will approve a proposed substitution if it determines that the offeror has acted in good faith in attempting to meet the LDBE participation achievement and if the Authority concurs that the substitution is necessary. The following are some examples of when substitution may be necessary:

- A. Failure to qualify as an LDBE, if the firm was proposed in good faith by the offeror.
- B. Death or physical disability, if the named LDBE subcontractor, or LDBE partner of the joint venture is an individual.
- C. Dissolution, if a corporation or partnership.
- D. Bankruptcy.
- E. Inability to furnish the required performance and payment bond.
- F. Inability to obtain, or loss of, a license necessary for the performance of the particular category of work.
- G. Failure or refusal to execute the subcontract in accordance with the terms of an offer negotiated with the Contractor, but only where the Contracting Officer can ascertain with reasonable certainty the terms of such offer. In the absence of any other factors, such a failure or refusal will be considered an unusual situation only if the successful offeror obtained an enforceable commitment from the subcontractor involved.
- H. Failure to comply with the terms and conditions of the contract or those of its subcontract or joint venture agreement.
- I. Voluntary decision by the LDBE to not participate on the project prior to signing the Letter of Intent (Exhibit E).
- J. The Authority determines that a named LDBE is not likely to be performing a commercially useful function or is unable to perform work of the nature and scope claimed for it and the Authority finds that the offeror acted in good faith with respect to its decision to propose that LDBE.

06 POST-AWARD COMPLIANCE

- A. Compliance Reviews
 - 1. The Authority may conduct post-award compliance reviews to ensure that the named LDBEs on the original or, as a result of contract modification, amended Contract Participation Form (Exhibit D), submitted to and accepted by the Authority, perform the work as assigned, and at least at the agreed price that was identified on Exhibit D. Specifically, compliance reviews verify: (1) the participation of those LDBE subcontractors identified on Exhibit D; (2) the scope of work for each LDBE listed on Exhibit D; and, (3) at least at the agreed price identified for each LDBE listed on Exhibit D. The Authority may use the Invoice Attachment Form (Exhibit J), and

any other appropriate information, to verify the participation of each LDBE subcontractor identified on Exhibit D, as submitted by the Contractor. Delineated on these forms will be the activities of all first tier subcontractors (and second or third tier subcontractors, if required), including contract amount and reported payment, for the purpose of monitoring the progress of all phases of the contract. Voluntary MBE/WBE participation will also be reported on Exhibit J.

- 2. The Authority is committed to equitable treatment, and meaningful utilization of, and timely payment and return of retainage to, LDBE subcontractors. All offerors are advised that the contract resulting from this solicitation will include the subcontractor payments provision referenced in Section VII(04)(C). This provision must be incorporated into all subcontracts exceeding \$5,000.
- B. By accepting the contract, the Contractor agrees to the following requirements:
 - 1. The Contractor shall prompt, with reasonable measures, all LDBE firms participating in this contract to renew their LDBE certifications and notify the Authority immediately of any change in status that would affect their eligibility for LDBE certification.
 - 2. The Contractor shall submit a revised Contract Participation Form (Exhibit D) and Revised Letter(s) of Intent (Exhibit E1), or other documentation acceptable to the Authority, which reflects changes in the LDBE participation associated with the modifications to the contract. A revised Exhibit D, if required, shall be provided to the Contracting Officer concurrent with submission of the proposal for the changed work. Revised Exhibit(s) E1, if required, shall be provided to the Contracting Officer concurrent with submission of the signed modification.
 - 3. The Contractor shall submit a completed Invoice Attachment Form (Exhibit J) with each invoice. The Contractor is responsible for the accuracy of <u>all</u> information reported.
 - 4. The Contractor shall allow the Authority access to records relating to the contract, including but not limited to, subcontracts, payroll records, tax information and accounting records, for the purpose of ascertaining whether the LDBEs are performing the scheduled subcontract work and the Contractor is otherwise in compliance with the contract's LDBE participation requirements.
 - 5. The Contractor shall maintain LDBE subcontractor records of all LDBE subcontracting activities. These records shall include current LDBE subcontractor logs, the Authority's Invoice Attachment Form (Exhibit J) and evidence of payments to LDBE subcontractors, including but not limited to, copies of canceled checks and paid invoices. These records must evidence compliance with the terms of the contract. Copies of these records will be available to the Contracting Officer or the Equal Opportunity Specialist to review. The Contractor shall document any changes in LDBE subcontractor(s) resulting from new LDBE subcontracts, completion of existing LDBE contracts or approved substitution of an LDBE subcontractor.
 - 6. The Contractor shall maintain a detailed record of every non-compliance issue and corrective action taken. Examples of non-compliance issues are found in Section IX(06)(C).
- C. The Contractor shall be found to be in non-compliance if the Contractor fails to fulfill the LDBE participation commitment contained in the Contract Participation Form (Exhibit D) and Letter(s) of Intent (Exhibit E), or in revisions to these documents. The following are examples of non-compliance:
 - 1. The terms of a subcontract with an LDBE do not agree with the Contract Participation Form (Exhibit D) and/or Letter of Intent (Exhibit E).

- 2. A firm other than the LDBE listed on the Contract Participation Form (Exhibit D) is performing the subcontract work listed on Exhibit D, unless the substitution was authorized by the Authority. The Invoice Attachment Form (Exhibit J) may be used by the Authority to monitor the activities of LDBEs and to identify incidents of non-compliance.
- 3. The Contractor is purchasing the supplies or materials when the Contractor has represented to the Authority that the LDBE will supply both the labor and supplies or materials for the subcontract.
- 4. The Contractor requires the LDBE to perform additional work that was not agreed to in the Letter of Intent (Exhibit E) and the formal contract between the Contractor and the LDBE, without additional compensation, and without filing a Revised Letter of Intent (Exhibit E1) with the Authority.
- 5. The Contractor is paying the LDBE subcontractor less than the agreed price of the subcontract as defined in the Letter of Intent (Exhibit E), or in the Revised Letter of Intent (Exhibit E1) without cause.
- 6. The Contractor is not paying the LDBE subcontractor in accordance with the payment provisions of their subcontract.
- 7. The Contractor fails to submit Invoice Attachment Form (Exhibit J) with his/her invoice submittal, and other documents requested for the purpose of conducting a post-award compliance review.
- 8. The Contractor's expenditures to an LDBE subcontractor do not meet the LDBE dollar commitment made in the Contract Participation Form (Exhibit D).
- 9. The Contractor fails to accurately report payments to the LDBE subcontractor on the Invoice Attachment Form (Exhibit J).
- 10. The LDBE subcontractor is not performing a commercially useful function as defined in Section IX(07)(F).
- D. If the Contractor is found to be in non-compliance, the Authority may impose appropriate sanctions, (including, but not limited to, withholding of payments or termination of the contract in accordance with the <u>DEFAULT</u> provision) if corrective action acceptable to the Authority is not taken within forty-eight (48) hours (or such other time period deemed appropriate by the Contracting Officer) after notification by the Contracting Officer.
- E. If an LDBE listed on the Contract Participation Form (Exhibit D) is determined not to be performing a commercially useful function and it is determined by the Authority that a misrepresentation was made by the LDBE, the firm's LDBE certification with the Authority may be revoked. In such cases, the Contractor will be required to replace the LDBE found to be ineligible with another eligible, certifiable LDBE approved by the Authority, that will perform a commercially useful function.
- F. POST-AWARD SUBSTITUTION: The Authority may permit the Contractor to make post-award LDBE substitutions consistent with the principles established in Section IX(05).

07 DEFINITIONS

A. An LDBE is defined as a small business concern that is organized for profit and that is located within a 100-mile radius of the District of Columbia's zero mile marker. Those business entities located within counties that fall partially within the aforementioned boundary are also eligible to participate in the Authority's LDBE program. "Located" means that as of the date of its LDBE application, a business entity has an established office or place of business within a city, county, or town within the 100-mile radius referenced above. Evidence of whether a business is "located" within the region include: an office address within the 100-mile radius that is not a post office box and that is not an office principally devoted to the performance of work on a single project, and; the firm's owner, management, or the firm's employees are present and conduct the firm's business on a regular and frequent basis at that address. In addition, the firm must have one or more of the following: a business license or registration to do business locally, if applicable to the business; receipts showing payment of local taxes by the business; current performance of work in the local area; or other evidence that demonstrates that the business entity has an established local presence, and that its local presence is not just in connection with performance of a contract or project that it has received, or that it anticipates receiving, from the Authority or any other entity. A residential address will not be considered an office address unless the firm demonstrates to the Authority that the residence is used on a full-time basis during business hours for conducting the firm's business.

Further, a local office that principally serves to market the firm locally is not considered to have an established local presence, unless the office is used full-time by principals and employees of the firm, the firm pays local taxes and the office is used for the current performance of work in the local area. A firm that is doing business from a local telework center, or similar facility in which businesses share facilities, such as receptionists or copiers, on a short or long term basis, will not be considered to have a sufficient local presence unless the firm's principals and employees use it on a full-time basis.

A "small business" is defined, for LDBE purposes, as a firm that is not dominant in its field, and that meets the Authority's small business size standards for the goods it will be supplying or services it will be performing in a specific solicitation. The receipts of the business or the number of employees, whichever is applicable to the size standard in question, including all affiliates, will be counted in determining size of the firm. The Authority uses the Small Business Administration regulations, 13 CFR Part 121, as guidance in determining whether firms are affiliates of each other. A firm is not considered dominant in its field of operation when it does not exercise a controlling or major influence in a kind of business activity in which a number of business concerns are primarily engaged. In determining whether dominance exists, consideration will be given to all appropriate factors including volume of business, number of employees, financial resources, and competitive status or position.

- B. "Affiliates". Business concerns are affiliates of each other when either directly or indirectly, (1) one business concern controls or has the power to control the other, or (2) a third party or parties controls or has the power to control both. In determining whether business concerns are affiliated, consideration shall be given to all appropriate factors, including common ownership, common management, and contractual relationships. The provisions of 13 CFR Part 121 will be used to guide the Authority in determining whether firms are affiliated.
- C. For purposes of Section IX of this solicitation, the term "subcontractor" shall mean an individual or firm with which the offeror proposes to enter into a contract for the supply of goods and/or performance of services for the offeror. The term "subcontractor" shall refer only to first tier subcontractors unless the contract also permits second tier subcontracting.

- D. The term "joint venture" shall mean an association of two or more businesses to carry out a single business enterprise for profit for which purpose they combine their property, capital, efforts, skills, and/or knowledge.
 - A joint venture competing as a prime offeror under a full and open competitive opportunity is eligible to be considered an LDBE joint venture if it meets the following requirements: the LDBE member of the joint venture meets the definition of an eligible LDBE; the LDBE member will perform a commercially useful function and will share in the ownership, control, management, responsibility, risks, and profits of the joint venture.
- E. "Minority Business Enterprises and Women Business Enterprises" (MBE/WBE). The Authority is committed to achieving significant participation of minority and woman-owned businesses in its contracting opportunities. To be considered a minority or woman-owned business enterprise, the business concern must be at least 51 percent owned and controlled by one or more minority (African American, Hispanic American, Native American, Asian-Indian American, Asian Pacific American) or female individuals. The firm's management and daily business operations must be controlled by one or more of the qualifying individuals who own it.
- F. "Commercially Useful Function:"

An LDBE is considered to perform a commercially useful function when it:

- Engages in meaningful work that provides for a performance of a distinct element of the contract where that distinct element of work is worthy of the dollar amount to be awarded to the LDBE; and,
- 2. Carries out its responsibilities by actually performing, managing, and supervising the work involved.

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code	State	County	Zip Code	State	County	Zip Code	State	County	Zip Code	State	County
20001	DC	DISTRICT OF COLUMBIA	20613	MD	PRINCE GEORGE'S	20774	MD	PRINCE GEORGE'S	21071	MD	BALTIMORE
20002	DC	DISTRICT OF COLUMBIA	20615	MD	CALVERT	20776	MD	ANNE ARUNDEL	21074		CARROLL
20003		DISTRICT OF COLUMBIA			CHARLES	20777	MD	HOWARD	21075		HOWARD
20004 20005	DC DC	DISTRICT OF COLUMBIA DISTRICT OF COLUMBIA		MD MD	CHARLES ST. MARY'S	20778 20779	MD MD	ANNE ARUNDEL ANNE ARUNDEL	21076 21077		ANNE ARUNDEL ANNE ARUNDEL
20005	DC	DISTRICT OF COLUMBIA	20619	MD	ST. MARY'S	20779		PRINCE GEORGE'S	21077	MD	HARFORD
20007		DISTRICT OF COLUMBIA	20620	MD	ST. MARY'S	20782		PRINCE GEORGE'S	21082	MD	BALTIMORE
20008		DISTRICT OF COLUMBIA	20621	MD	ST. MARY'S	20783	MD	PRINCE GEORGE'S	21084	MD	HARFORD
20009	DC	DISTRICT OF COLUMBIA		MD	ST. MARY'S	20784	MD	PRINCE GEORGE'S	21085		HARFORD
20010		DISTRICT OF COLUMBIA	20623	MD	PRINCE GEORGE'S	20785	MD	PRINCE GEORGE'S	21087	MD	BALTIMORE
20011	DC DC	DISTRICT OF COLUMBIA		MD MD	ST. MARY'S	20794	MD	HOWARD	21090 21093		ANNE ARUNDEL
20012 20015	DC	DISTRICT OF COLUMBIA DISTRICT OF COLUMBIA		MD	ST. MARY'S ST. MARY'S	20812 20814	MD MD	MONTGOMERY MONTGOMERY	21102	MD MD	BALTIMORE CARROLL
20016	DC	DISTRICT OF COLUMBIA			ST. MARY'S	20815	MD	MONTGOMERY	21104	MD	CARROLL
20017	DC	DISTRICT OF COLUMBIA	20632	MD	CHARLES	20816	MD	MONTGOMERY	21108	MD	ANNE ARUNDEL
20018		DISTRICT OF COLUMBIA			ST. MARY'S	20817	MD	MONTGOMERY	21111	MD	BALTIMORE
20019	DC	DISTRICT OF COLUMBIA		MD	ST. MARY'S	20818	MD	MONTGOMERY	21113	MD	ANNE ARUNDEL
20020 20024	DC DC	DISTRICT OF COLUMBIA DISTRICT OF COLUMBIA		MD MD	CHARLES CALVERT	20832 20833	MD MD	MONTGOMERY MONTGOMERY	21114 21117	MD MD	ANNE ARUNDEL BALTIMORE
20024	DC	DISTRICT OF COLUMBIA			CHARLES	20837	MD	MONTGOMERY	21120	MD	BALTIMORE
20036		DISTRICT OF COLUMBIA			CHARLES	20838	MD	MONTGOMERY	21122		ANNE ARUNDEL
20037	DC	DISTRICT OF COLUMBIA	20646	MD	CHARLES	20839	MD	MONTGOMERY	21128	MD	BALTIMORE
20045	DC	DISTRICT OF COLUMBIA		MD	ST. MARY'S	20841		MONTGOMERY	21131	MD	BALTIMORE
20099		DISTRICT OF COLUMBIA			ST. MARY'S	20842	MD	MONTGOMERY	21132		HARFORD
20260 20336	DC DC	DISTRICT OF COLUMBIA DISTRICT OF COLUMBIA	20656 20657	MD MD	ST. MARY'S CALVERT	20850 20851	MD MD	MONTGOMERY MONTGOMERY	21133 21136	MD MD	BALTIMORE BALTIMORE
20374	DC	DISTRICT OF COLUMBIA			CHARLES	20852	MD	MONTGOMERY	21140		ANNE ARUNDEL
20376		DISTRICT OF COLUMBIA			ST. MARY'S	20853	MD	MONTGOMERY	21144		ANNE ARUNDEL
20388	DC	DISTRICT OF COLUMBIA	20662	MD	CHARLES	20854	MD	MONTGOMERY	21146	MD	ANNE ARUNDEL
20391	DC	DISTRICT OF COLUMBIA		MD	CHARLES	20855	MD	MONTGOMERY	21152	MD	BALTIMORE
20398	DC	DISTRICT OF COLUMBIA		MD	ST. MARY'S	20860	MD	MONTGOMERY	21154		HARFORD
20500 19701		DISTRICT OF COLUMBIA NEW CASTLE	20670 20674	MD MD	ST. MARY'S ST. MARY'S	20861 20862	MD MD	MONTGOMERY MONTGOMERY	21155 21156	MD MD	BALTIMORE BALTIMORE
19702		NEW CASTLE		MD	CHARLES	20866	MD	MONTGOMERY	21157	MD	CARROLL
19707		NEW CASTLE		MD	CALVERT	20868	MD	MONTGOMERY	21158	MD	CARROLL
19709	DE	NEW CASTLE	20677	MD	CHARLES	20871	MD	MONTGOMERY	21160	MD	HARFORD
19711		NEW CASTLE			CALVERT	20872	MD	MONTGOMERY	21161		HARFORD
19713		NEW CASTLE		MD	ST. MARY'S	20874	MD	MONTGOMERY	21162	MD	BALTIMORE
19716 19717		NEW CASTLE NEW CASTLE	20684 20685	MD MD	ST. MARY'S CALVERT	20876 20877	MD MD	MONTGOMERY MONTGOMERY	21163 21201	MD MD	HOWARD BALTIMORE (CITY)
19720		NEW CASTLE		MD	ST. MARY'S	20878	MD	MONTGOMERY	21201	MD	BALTIMORE (CITY)
19734		NEW CASTLE		MD	CALVERT	20879	MD	MONTGOMERY	21204	MD	BALTIMORE
19735	DE	NEW CASTLE	20689	MD	CALVERT	20882	MD	MONTGOMERY	21205	MD	BALTIMORE (CITY)
19736		NEW CASTLE		MD	ST. MARY'S	20886	MD	MONTGOMERY	21206	MD	BALTIMORE (CITY)
19801		NEW CASTLE		MD	ST. MARY'S	20895	MD	MONTGOMERY	21207	MD	BALTIMORE
19802 19804	DE DE	NEW CASTLE NEW CASTLE		MD MD	CHARLES CHARLES	20901 20902	MD MD	MONTGOMERY MONTGOMERY	21208 21209	MD MD	BALTIMORE BALTIMORE (CITY)
19805		NEW CASTLE		MD	HOWARD	20902		MONTGOMERY	21210	MD	BALTIMORE (CITY)
19806		NEW CASTLE		MD	PRINCE GEORGE'S	20904	MD	MONTGOMERY	21211	MD	BALTIMORE (CITY)
19807	DE	NEW CASTLE	20706	MD	PRINCE GEORGE'S	20905	MD	MONTGOMERY	21212	MD	BALTIMORE (CITY)
19808	DE	NEW CASTLE	20707	MD	PRINCE GEORGE'S	20906	MD	MONTGOMERY	21213	MD	BALTIMORE (CITY)
19901	DE DE	KENT		MD	PRINCE GEORGE'S	20910		MONTGOMERY	21214	MD	BALTIMORE (CITY)
19902 19904	DE	KENT KENT	20710 20711	MD MD	PRINCE GEORGE'S ANNE ARUNDEL	20912 21001	MD MD	MONTGOMERY HARFORD	21215 21216	MD MD	BALTIMORE (CITY) BALTIMORE (CITY)
19906		KENT	20712	MD	PRINCE GEORGE'S	21005		HARFORD	21217		BALTIMORE (CITY)
19931	DE	SUSSEX	20714	MD	CALVERT	21009	MD	HARFORD	21218		BALTIMORE (CITY)
19933		SUSSEX			PRINCE GEORGE'S	21010		HARFORD	21219		BALTIMORE
19934		KENT		MD	PRINCE GEORGE'S	21012		ANNE ARUNDEL	21220		BALTIMORE
19938 19939	DE DE	KENT SUSSEX	20720 20721	MD MD	PRINCE GEORGE'S PRINCE GEORGE'S	21013 21014		BALTIMORE HARFORD	21221 21222	MD MD	BALTIMORE BALTIMORE
19939		SUSSEX		MD	PRINCE GEORGE'S	21014		HARFORD	21223		BALTIMORE (CITY)
19941		SUSSEX			HOWARD	21017		HARFORD	21224		BALTIMORE (CITY)
19943	DE	KENT	20724	MD	ANNE ARUNDEL	21028	MD	HARFORD	21225	MD	BALTIMORE (CITY)
19946		KENT			CALVERT	21029		HOWARD	21226		ANNE ARUNDEL
19947		SUSSEX			ANNE ARUNDEL	21030		BALTIMORE	21227		BALTIMORE
19950 19952		SUSSEX KENT		MD MD	PRINCE GEORGE'S CALVERT	21031 21032		BALTIMORE ANNE ARUNDEL	21228 21229		BALTIMORE BALTIMORE (CITY)
19953		KENT			PRINCE GEORGE'S	21032		HARFORD	21230		BALTIMORE (CITY)
19954		KENT			PRINCE GEORGE'S	21035		ANNE ARUNDEL	21231		BALTIMORE (CITY)
19956	DE	SUSSEX	20743	MD	PRINCE GEORGE'S	21036	MD	HOWARD	21233	MD	BALTIMORE (CITY)
19960		SUSSEX		MD	PRINCE GEORGE'S	21037		ANNE ARUNDEL	21234		BALTIMORE
19962		KENT			PRINCE GEORGE'S	21040		HARFORD	21236		BALTIMORE
19963 19964		SUSSEX KENT		MD MD	PRINCE GEORGE'S PRINCE GEORGE'S	21042 21043		HOWARD HOWARD	21237 21239		BALTIMORE BALTIMORE (CITY)
19968		SUSSEX			PRINCE GEORGE'S	21043		HOWARD	21240		ANNE ARUNDEL
19973		SUSSEX	20751		ANNE ARUNDEL	21045		HOWARD	21244		BALTIMORE
19977	DE	KENT	20754	MD	CALVERT	21046	MD	HOWARD	21286	MD	BALTIMORE
19979		KENT			ANNE ARUNDEL	21047		HARFORD	21401		ANNE ARUNDEL
20601 20602	MD MD	CHARLES CHARLES		MD MD	ANNE ARUNDEL HOWARD	21048 21050		CARROLL HARFORD	21402 21403		ANNE ARUNDEL
20602		CHARLES			PRINCE GEORGE'S	21050		BALTIMORE	21403		ANNE ARUNDEL ANNE ARUNDEL
20606		ST. MARY'S			HOWARD	21053		BALTIMORE	21530		ALLEGANY
20607	MD	PRINCE GEORGE'S			ANNE ARUNDEL	21054		ANNE ARUNDEL	21555		ALLEGANY
20608	MD	PRINCE GEORGE'S		MD	PRINCE GEORGE'S	21057		BALTIMORE	21601		TALBOT
20609 20611		ST. MARY'S CHARLES	20770 20772	MD	PRINCE GEORGE'S PRINCE GEORGE'S	21060		ANNE ARUNDEL ANNE ARUNDEL	21607 21610		QUEEN ANNE'S KENT
20011	טואו	OI IAINEEO	20112	טואו	I MINOL GEORGE 3	21061	טואו	CHINE ANUNDEL	Z101U	IVID	INLINI

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code	State	County	Zip Coo	de State	County	Zip Code	State	County	Zip Code	State	County
21612		TALBOT	21784		CARROLL	17220		FRANKLIN	17535	PA	LANCASTER
21613		DORCHESTER	21787		CARROLL	17221		FRANKLIN	17536		LANCASTER
21617		QUEEN ANNE'S	21788		FREDERICK	17222		FRANKLIN	17538		LANCASTER
21619		QUEEN ANNE'S	21790		FREDERICK	17223		FULTON	17540		LANCASTER
21620 21622		KENT DORCHESTER	21791 21793		CARROLL FREDERICK	17224 17225		FRANKLIN FRANKLIN	17543 17545		LANCASTER LANCASTER
21623		QUEEN ANNE'S	21793		HOWARD	17228		FULTON	17545		LANCASTER
21625		TALBOT	21795		WASHINGTON	17229		FULTON	17551		LANCASTER
21626		DORCHESTER	21797		HOWARD	17232		FRANKLIN	17552		LANCASTER
21627	MD	DORCHESTER	21798	MD.	FREDERICK	17233	PA	FULTON	17554	PA	LANCASTER
21629		CAROLINE	21801	MD	WICOMICO	17236		FRANKLIN	17557		LANCASTER
21631		DORCHESTER	21804		WICOMICO	17237		FRANKLIN	17560		LANCASTER
21632		CAROLINE	21814		WICOMICO	17238		FULTON	17562		LANCASTER
21634 21635		DORCHESTER KENT	21817 21821		SOMERSET SOMERSET	17239 17240		HUNTINGDON CUMBERLAND	17563 17565		LANCASTER LANCASTER
21635		CAROLINE	21822		WORCESTER	17240		CUMBERLAND	17566		LANCASTER
21638		QUEEN ANNE'S	21824		SOMERSET	17243		HUNTINGDON	17572		LANCASTER
21639		CAROLINE	21826		WICOMICO	17244		FRANKLIN	17576		LANCASTER
21640		CAROLINE	21830		WICOMICO	17246		FRANKLIN	17579		LANCASTER
21643		DORCHESTER	21835		DORCHESTER	17252		FRANKLIN	17582		LANCASTER
21644		QUEEN ANNE'S	21837		WICOMICO	17255		HUNTINGDON	17584		LANCASTER
21645		KENT	21838		SOMERSET	17257		CUMBERLAND	17601		LANCASTER
21648		DORCHESTER CAROLINE	21840		WICOMICO	17262		FRANKLIN	17602		LANCASTER
21649 21650		KENT	21849 21850		WICOMICO WICOMICO	17265 17266		FRANKLIN CUMBERLAND	17603 19310		LANCASTER CHESTER
21651		KENT	21851		WORCESTER	17267		FULTON	19310		CHESTER
21654		TALBOT	21853		SOMERSET	17268		FRANKLIN	19317		DELAWARE
21655		CAROLINE	21856		WICOMICO	17271		FRANKLIN	19320		CHESTER
21657		QUEEN ANNE'S	21865		WICOMICO	17301		ADAMS	19330		CHESTER
21658	MD	QUEEN ANNE'S	21869	MD	DORCHESTER	17302	PA	YORK	19348	PA	CHESTER
21659		DORCHESTER	21871		SOMERSET	17304		ADAMS	19350		CHESTER
21660		CAROLINE	21872		WORCESTER	17307		ADAMS	19352		CHESTER
21661		KENT	21874		WICOMICO	17309		YORK	19362		CHESTER
21662		TALBOT	21875		WICOMICO	17313		YORK	19363		CHESTER
21663		TALBOT TALBOT	21901 21903		CECIL CECIL	17314 17315		YORK YORK	19365 19374		CHESTER CHESTER
21665 21666		QUEEN ANNE'S	21903		CECIL	17315		ADAMS	19374		CHESTER
21667		KENT	21911		CECIL	17319		YORK	20105		LOUDOUN
21668		QUEEN ANNE'S	21912		CECIL	17320		ADAMS	20106		CULPEPER
21671		TALBOT	21915		CECIL	17321		YORK	20107		LOUDOUN
21672	MD	DORCHESTER	21917		CECIL	17322	PA	YORK	20109		PRINCE WILLIAM
21673	MD	TALBOT	21918	MD.	CECIL	17324	PA	CUMBERLAND	20110	VA	MANASSAS (CITY)
21675		DORCHESTER	21919		CECIL	17325		ADAMS	20111		PRINCE WILLIAM
21676		TALBOT	21921		CECIL	17327		YORK	20112		PRINCE WILLIAM
21677		DORCHESTER	08070		SALEM	17329		YORK	20115		FAUQUIER
21678		KENT	08079		SALEM	17331		YORK	20117		LOUDOUN
21679 21701		TALBOT FREDERICK	08323 15533		CUMBERLAND BEDFORD	17339 17340		YORK ADAMS	20119 20120		FAUQUIER FAIRFAX
21701		FREDERICK	15535		BEDFORD	17340		ADAMS	20120		FAIRFAX
21703		FREDERICK	15536		FULTON	17345		YORK	20124		FAIRFAX
21704		FREDERICK	16689		FULTON	17347		YORK	20129		LOUDOUN
21710		FREDERICK	17007		CUMBERLAND	17349		YORK	20130		CLARKE
21711	MD	WASHINGTON	17011	PA	CUMBERLAND	17350	PA	ADAMS	20132	VA	LOUDOUN
21713		WASHINGTON	17013		CUMBERLAND	17352		YORK	20135		CLARKE
21716		FREDERICK	17019		YORK	17353		ADAMS	20136		PRINCE WILLIAM
21718		FREDERICK	17022		LANCASTER	17354		YORK	20137		FAUQUIER
21719		WASHINGTON	17025		CUMBERLAND	17356		YORK	20141		LOUDOUN
21722 21723		WASHINGTON HOWARD	17033 17034		DAUPHIN DAUPHIN	17360 17361		YORK YORK	20143 20144		PRINCE WILLIAM FAUQUIER
21727		FREDERICK	1703-		DAUPHIN	17362		YORK	20147		LOUDOUN
21733		WASHINGTON	17043		CUMBERLAND	17363		YORK	20148		LOUDOUN
21737		HOWARD	17050		CUMBERLAND	17364		YORK	20151		FAIRFAX
21738		HOWARD	17053	PA	PERRY	17365	PA	YORK	20152	VA	LOUDOUN
21740		WASHINGTON	17055		CUMBERLAND	17366		YORK	20155		PRINCE WILLIAM
21742		WASHINGTON	17057		DAUPHIN	17368		YORK	20158		LOUDOUN
21750		WASHINGTON	17065		CUMBERLAND	17370		YORK	20164		LOUDOUN
21754 21755		FREDERICK FREDERICK	17070 17078		CUMBERLAND LEBANON	17372 17375		ADAMS ADAMS	20165 20166		LOUDOUN LOUDOUN
21756		WASHINGTON	17070		PERRY	17401		YORK	20169		PRINCE WILLIAM
21757		CARROLL	17101		DAUPHIN	17402		YORK	20170		FAIRFAX
21758		FREDERICK	17102		DAUPHIN	17403		YORK	20171		FAIRFAX
21764		CARROLL	17103		DAUPHIN	17404		YORK	20175		LOUDOUN
21766		ALLEGANY	17104		DAUPHIN	17406		YORK	20176		LOUDOUN
21767		WASHINGTON	17109		DAUPHIN	17407		YORK	20180		LOUDOUN
21769		FREDERICK	17110		DAUPHIN	17501		LANCASTER	20181		PRINCE WILLIAM
21770		FREDERICK	17111		DAUPHIN	17502		LANCASTER	20184		FAUQUIER
21771		FREDERICK	17112		DAUPHIN	17505		LANCASTER	20186		FAUQUIER
21773		FREDERICK	17113		DAUPHIN	17509		LANCASTER	20187		FAUQUIER
21774 21776		FREDERICK CARROLL	17129 17201		DAUPHIN FRANKLIN	17512 17516		LANCASTER LANCASTER	20190 20191		FAIRFAX FAIRFAX
21776		FREDERICK	17201		BEDFORD	17518		LANCASTER	20191		FAIRFAX
21778		FREDERICK	17212		FULTON	17510		LANCASTER	20194		LOUDOUN
21779		WASHINGTON	17214		FRANKLIN	17522		LANCASTER	20198		FAUQUIER
21780		FREDERICK	17215		FULTON	17527		LANCASTER	22002		RAPPAHANNOCK
21782		WASHINGTON	17217		FRANKLIN	17529		LANCASTER	22003		FAIRFAX
21783	MD	WASHINGTON	17219	PA	FRANKLIN	17532	PA	LANCASTER	22015	VA	FAIRFAX

Metropolitan Washington Airports Authority

ZIP CODE REFERENCE - LOCAL AREA OF TRADE

Zip Code			Zip Code			Zip Code			Zip Code		
22026	VA	PRINCE WILLIAM	22504	VA	ESSEX	22827	VA	ROCKINGHAM	23229		HENRICO
22027 22030	VA VA	FAIRFAX FAIRFAX (CITY)	22508 22509		ORANGE ESSEX	22835 22840	VA VA	PAGE ROCKINGHAM	23230 23232	VA VA	HENRICO RICHMOND (CITY)
22030	VA	FAIRFAX	22511		NORTHUMBERLAND	22842	VA	SHENANDOAH	23232		HENRICO
22032	VA	FAIRFAX	22514	VA	CAROLINE	22844	VA	SHENANDOAH	23238	VA	GOOCHLAND
22033	VA	FAIRFAX	22520		WESTMORELAND	22845	VA	SHENANDOAH	23249	VA	RICHMOND (CITY)
22034	VA	FAIRFAX	22534		SPOTSYLVANIA	22847	VA	SHENANDOAH	23250	VA	HENRICO
22035 22036	VA VA	FAIRFAX FAIRFAX	22535 22538		CAROLINE CAROLINE	22849 22851	VA VA	PAGE PAGE	23294 23298	VA VA	HENRICO RICHMOND (CITY)
22039	VA	FAIRFAX	22539		NORTHUMBERLAND	22853	VA	ROCKINGHAM	25401	WV	BERKELEY
22041	VA	FAIRFAX	22542	VA	ORANGE	22901	VA	ALBEMARLE	25411	WV	MORGAN
22042		FAIRFAX	22546		CAROLINE	22904	VA	CHARLOTTESVILLE (CITY)	25413	WV	BERKELEY
22043 22044	VA VA	FAIRFAX FAIRFAX	22553 22554		SPOTSYLVANIA STAFFORD	22911 22923	VA VA	ALBEMARLE ORANGE	25414 25419	WV	JEFFERSON BERKELEY
22044	VA	FALLS CHURCH (CITY)	22556		STAFFORD	22935	VA	GREENE	25420	WV	BERKELEY
22060	VA	FAIRFAX	22560		ESSEX	22936	VA	ALBEMARLE	25422	WV	MORGAN
22066		FAIRFAX	22567		ORANGE	22940	VA	ALBEMARLE	25425	WV	JEFFERSON
22067 22079	VA VA	FAIRFAX	22572 22576		RICHMOND	22942 22947	VA VA	ORANGE	25427 25428	WV	BERKELEY BERKELEY
22079	VA	FAIRFAX FAIRFAX	22578		LANCASTER LANCASTER	22948	VA	ALBEMARLE MADISON	25426	WV	JEFFERSON
22101	VA	FAIRFAX	22580		CAROLINE	22960	VA	ORANGE	25431	WV	HAMPSHIRE
22102	VA	FAIRFAX	22601		WINCHESTER (CITY)	22963	VA	FLUVANNA	25434	WV	MORGAN
22124	VA	FAIRFAX	22602		FREDERICK	22968	VA	GREENE	25437		HAMPSHIRE
22134 22150	VA VA	PRINCE WILLIAM FAIRFAX	22603 22610		FREDERICK WARREN	22972 22973	VA VA	ORANGE GREENE	25438 25442	WV	JEFFERSON JEFFERSON
22151		FAIRFAX	22611		CLARKE	22974	VA	FLUVANNA	25443	WV	JEFFERSON
22152	VA	FAIRFAX	22620		CLARKE	23005	VA	HANOVER	25444	WV	HAMPSHIRE
22153	VA	FAIRFAX	22624		FREDERICK	23009	VA	KING WILLIAM	25446	WV	JEFFERSON
22172	VA	PRINCE WILLIAM	22625		FREDERICK	23014	VA	GOOCHLAND	26704	WV	HAMPSHIRE
22180 22181	VA VA	FAIRFAX FAIRFAX	22627 22630		RAPPAHANNOCK WARREN	23015 23023	VA VA	HANOVER KING AND QUEEN	26711 26714	WV	HAMPSHIRE HAMPSHIRE
22182	VA	FAIRFAX	22637		FREDERICK	23024	VA	LOUISA	26722	WV	HAMPSHIRE
22191	VA	PRINCE WILLIAM	22639		FAUQUIER	23032	VA	MIDDLESEX	26755	WV	HAMPSHIRE
22192	VA	PRINCE WILLIAM	22640		RAPPAHANNOCK	23038	VA	GOOCHLAND	26757	WV	HAMPSHIRE
22193 22201	VA VA	PRINCE WILLIAM ARLINGTON	22641 22642	VA	SHENANDOAH WARREN	23039 23047	VA VA	GOOCHLAND HANOVER	26761 26763	WV	HAMPSHIRE HAMPSHIRE
22202	VA	ARLINGTON	22643		FAUQUIER	23059	VA	HENRICO	26801	WV	HARDY
22203		ARLINGTON	22644		SHENANDOAH	23060	VA	HENRICO	26808	WV	HAMPSHIRE
22204	VA	ARLINGTON	22645		FREDERICK	23063	VA	GOOCHLAND	26810		HARDY
22205	VA	ARLINGTON	22649	VA	WARREN	23065	VA	GOOCHLAND	26812	WV	HARDY
22206 22207	VA VA	ARLINGTON ARLINGTON	22650 22652		PAGE SHENANDOAH	23069 23070	VA VA	HANOVER MIDDLESEX	26817 26851	WV	HAMPSHIRE HARDY
22209		ARLINGTON	22654		FREDERICK	23071	VA	MIDDLESEX	26865		HAMPSHIRE
22211	VA	ARLINGTON	22655		FREDERICK	23075	VA	HENRICO			
22213	VA	ARLINGTON	22656		FREDERICK	23079	VA	MIDDLESEX			
22214 22301	VA VA	ARLINGTON ALEXANDRIA (CITY)	22657 22660	VA	SHENANDOAH SHENANDOAH	23084 23085	VA VA	FLUVANNA KING AND QUEEN			
22302	VA	ALEXANDRIA (CITY)	22663		CLARKE	23086	VA	KING WILLIAM			
22303	VA	FAIRFAX	22664		SHENANDOAH	23091	VA	KING AND QUEEN			
22304	VA	ALEXANDRIA (CITY)	22701		CULPEPER	23092	VA	MIDDLESEX			
22305		ALEXANDRIA (CITY)	22709		MADISON	23093	VA	LOUISA			
22306 22307	VA VA	FAIRFAX FAIRFAX	22711 22712		MADISON FAUQUIER	23102 23103	VA VA	GOOCHLAND GOOCHLAND			
22308		FAIRFAX	22713		CULPEPER	23106		KING WILLIAM			
22309		FAIRFAX	22714	VA	CULPEPER	23108		KING AND QUEEN			
22310		FAIRFAX	22715		MADISON	23110	VA	KING AND QUEEN			
22311 22312	VA	ALEXANDRIA (CITY)	22716 22718		RAPPAHANNOCK CULPEPER	23111 23116	VA VA	HANOVER			
22312	VA VA	FAIRFAX ALEXANDRIA (CITY)	22719		MADISON	23117	VA	HANOVER LOUISA			
22315	VA	FAIRFAX	22720		FAUQUIER	23124	VA	NEW KENT			
22331	VA	ALEXANDRIA (CITY)	22722		MADISON	23126	VA	KING AND QUEEN			
22332	VA	ALEXANDRIA (CITY)	22724		CULPEPER	23129	VA	GOOCHLAND			
22401 22405	VA VA	FREDERICKSBURG (CITY) STAFFORD	22725 22726		MADISON CULPEPER	23141 23146	VA VA	NEW KENT HANOVER			
22406	VA	STAFFORD	22727		MADISON	23148	VA	KING AND QUEEN			
22407	VA	SPOTSYLVANIA	22728		FAUQUIER	23149	VA	MIDDLESEX			
22408	VA	SPOTSYLVANIA	22729		CULPEPER	23150	VA	HENRICO			
22427 22432	VA VA	CAROLINE NORTHUMBERLAND	22730 22731		MADISON MADISON	23153 23156	VA VA	GOOCHLAND KING AND OLIFEN			
22432	VA	ORANGE	22731		MADISON	23160	VA	KING AND QUEEN GOOCHLAND			
22435	VA	NORTHUMBERLAND	22733		CULPEPER	23161	VA	KING AND QUEEN			
22436	VA	ESSEX	22734	VA	FAUQUIER	23169	VA	MIDDLESEX			
22437	VA	ESSEX	22735		CULPEPER	23175	VA	MIDDLESEX			
22438 22443	VA VA	ESSEX WESTMORELAND	22736 22737		CULPEPER CULPEPER	23176 23177	VA VA	MIDDLESEX KING AND QUEEN			
22448	VA	KING GEORGE	22738		MADISON	23180	VA	MIDDLESEX			
22454	VA	ESSEX	22740		RAPPAHANNOCK	23181	VA	KING WILLIAM			
22460	VA	RICHMOND	22741	VA	CULPEPER	23192	VA	HANOVER			
22469	VA	WESTMORELAND	22742		FAUQUIER	23219	VA	RICHMOND (CITY)			
22473 22476	VA VA	NORTHUMBERLAND ESSEX	22743 22746		MADISON CULPEPER	23220 23221	VA VA	RICHMOND (CITY) RICHMOND (CITY)			
22480	VA	LANCASTER	22747	VA	RAPPAHANNOCK	23222	VA	RICHMOND (CITY)			
22482	VA	LANCASTER	22749	VA	RAPPAHANNOCK	23223	VA	RICHMOND (CITY)			
22485	VA	KING GEORGE	22810		SHENANDOAH	23226	VA	HENRICO			
22488 22503	VA VA	WESTMORELAND LANCASTER	22815 22824		ROCKINGHAM SHENANDOAH	23227 23228	VA VA	HENRICO HENRICO			
22303	٧A	L HONOILIN	2202 4	٧A	CHENANDOAH	23220	٧A	TIENNIOO			

Exhibit C

Local Disadvantaged Business Enterprise (LDBE) Size Standards for Solicitation 1-18-C087

NAICS Code	Type Of Work / Service	LDBE Size Standard
524210	Insurance Agencies & Brokerage	\$7.5 Million
524291	Claims Adjusting	\$20.5 Million
524292	3 rd Party Administration, Insurance & Pension Funds	\$32.5 Million
524298	All Other Insurance Related Activities	\$15.0 Million
541219	Other Accounting/Auditing Services	\$20.5 Million
541611	Administrative & General Management Consulting	\$15.0 Million

For the purposes of this solicitation, only firms certified by the Metropolitan Washington Airports Authority's LDBE Program may be utilized for LDBE participation. The directory of currently certified LDBE firms is available on the Airports Authority's website at http://www.mwaa.com/contracting. (Click on "LDBE/DBE Directory Search".)

To be considered an LDBE, a business firm's average annual gross receipts (AGR) or average number of employees (ANE) for the last three (3) years cannot exceed the applicable LDBE size standard. AGR or ANE of all affiliates of the firm are included when determining the firm's eligibility for LDBE certification.

Firms will only be certified as an LDBE for services or goods that they are able to provide at the time of LDBE certification and for which they do not exceed the applicable LDBE size standard, as noted above. An LDBE firm adding services or goods during the term of its certification may request the Authority's Department of Supplier Diversity to amend the LDBE certification to include these new services or goods, provided the firm also meets the applicable LDBE size standards for these new services or goods.

Your firm must be certified for the work you plan to perform or for the goods you plan to manufacture or supply on this contract.

There may be other NAICS codes approved for this project. If this list does not include an LDBE NAICS code and size standard for work that you anticipate may be needed for this project, you must request it through the Contracting Officer.

The Authority will review your request. If the NAICS code is accepted for this solicitation, the change will be formally communicated in an amendment to the solicitation.

Contact the Authority's Department of Supplier Diversity at 703-417-8660 for questions on LDBE certification requirements.

EXHIBIT D

CONTRACT PARTICIPATION FORM

The Contract Participation Form is available for download from the Metropolitan Washington Airports Authority's website in Microsoft Excel format at:

http://www.mwaa.com/business/contracting-manuals-forms-and-other-resources

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY <u>LETTER OF INTENT</u>

(Name o	of Prime Contractor)		Contract Nu Location	mber		
	of 1 st Tier Subcontrac	tor (If Applicable))	Contract Na	me		
A.		DBE intends to perfo		ciated with this contract a	s (Check one):	
В.	The undersigned LE	DBE will perform the	work associated g	with this contract as a (Ch nufacturer	istributor	y):
C.	The undersigned LD	BE will: Perform	the following serv	ices \square Supply the following	ng materials, equ	ipment, supplies:
I	F AVAILABLE, PLEA			POSED SCOPE OF WO		ONTRACT
Item Number		ailed Description Scope of Work	(Scope of Services (Check One)	Quantity	Unit Price
01			Labo	r Only ☐ Matl Only ☐ Complete		
02				r Only □ Matl Only □ Complete		
03				r Only ☐ Matl Only ☐ Complete		
04			Labo	r Only ☐ Matl Only ☐ Complete		
		Please At	tach Additional S	Sheets if Necessary		
	□ Non-LDBE contr	ollar value of the sub actors	n-LDBE suppliers.	erformed by (check if app	licable):	etween the Prime
			Agreed To			
(Print or	Type Name of LDBE	Firm)	· ·	(Print or Type Name of	Prime Contracto	r)
By(Prin	nt or Type Name and	Title)		(Print or Type Name an	nd Title)	
(Signati	ure)	(Date)		(Signature)	(Date)	
(Print or	Type LDBE's Certific	cation Expiration Da	ate)			
			FOR MWAA US	E ONLY		
MWAA	DSD Specialist's App	roval \$				
	he Amount of Contra		BE Participation)	(Signature)	(Da	te)

MWAA/DSD 03/2017

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY REVISION TO ORIGINAL LETTER OF INTENT

(Name (of Prime Contractor)		Contract Nu Location						
•	·		Contract Na						
(Name	of 1 st Tier Subcontractor (I	f Applicable))							
Describ	n # MWAA Change e Change or Modification _								
	vision represents: Increases, state reason				· · · · · · · · · · · · · · · · · · ·				
A.	The undersigned LDBE i ☐ Individual ☐ Partners			ciated with this contract a	as (Check one):				
B.	The undersigned LDBE will perform the work associated with this contract as a (Check all that apply): ☐ Construction Contractor ☐ Stocking Supplier ☐ Manufacturer ☐ Stocking Distributor ☐ Broker, Agent, Packager ☐ Hauler ☐ Service Provider (for non-construction contracts)								
C.	The undersigned LDBE v	vill: Perform the	e following serv	rices Supply the followi	ng materials, eq	uipment, supplies:			
ı	F AVAILABLE, PLEASE			POSED SCOPE OF WO		ONTRACT			
Item		Description		Scope of Services	Quantity	Unit Price			
Numbe 01		e of Work		(Check One) or Only □ Matl Only □ Complete	Quantity	Unit Price			
02	02		Labo	or Only □ Matl Only □ Complete					
03			🗆 Labo	or Only ☐ Matl Only ☐ Complete					
04				or Only □ Matl Only □ Complete					
		Please Attac	ch Additional	Sheets if Necessary					
D.	Work described above w	ill be performed a	t the following	total price: \$					
E.	Original Total Contract A Total Amount of This Re			Current Total Cont New Total Contrac		\$ \$			
F.		riginal Commence evised Commenc			Completion Date: Completion Date				
G.	% of the dollar v		ontract will be p DBE suppliers.	erformed by (check if app	licable):				
	dersigned will enter into a tor and the Authority: (NO				of a contract be	etween the Prime			
			Agreed To						
(Print or	Type Name of LDBE Firm	า)		(Print or Type Name of	Prime Contracto	or)			
By(Prin	nt or Type Name and Title)			(Print or Type Name ar	nd Title)				
(Signati	ure) (Date)		(Signature)	(Date)				
(Print or	r Type LDBE's Certification	n Expiration Date)		-					
		F	OR MWAA US	SE ONLY					
MWAA	DSD Specialist's Approval	\$							
(Enter T	he Amount of Contract Ap	proved for LDBE	Participation)	(Signature)	(Da	ate)			

EXHIBIT F

LDBE CERTIFICATION APPLICATION

The Local Disadvantaged Business Enterprise (LDBE) Program application form is available for download from the Metropolitan Washington Airports Authority's website by clicking on the "LDBE Certification" link at:

http://www.mwaa.com/contracting

Exhibit G Page 1 of 3

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY APPLICATION FOR JOINT VENTURE ELIGIBILITY

Note: This form need not be filled in if all joint venture firms are LDBEs

1.	JOINT VENTURE NAME AND ADDRESS (Company Name, Address, City State Zip)	2.	CONTACT PERSON AND TITLE
		3.	TELEPHONE
4.	IDENTIFY THE COMPANIES WHICH COMPARTNER(S) MUST COMPLETE LDBE AP	PRIS	SE THE JOINT VENTURE (LDBE CATION):
5a.	DESCRIBE ROLE OF LDBE FIRM IN THE	JOIN	T VENTURE:
b.	NATURE OF JOINT VENTURE'S BUSINES	SS:	
C.	DESCRIBE VERY BRIEFLY THE EXPERI EACH NON-LDBE JOINT VENTURER:	ENC	E AND BUSINESS QUALIFICATIONS OF
6.	IS THE JOINT VENTURE RESPONDING T		
			NE?
7.	WHAT IS THE PERCENTAGE OF LDBE O	WNE	RSHIP IN THE JOINT VENTURE?

Exhibit G Page 2 of 3

8.	PROVIDE A COPY OF THE JOINT VENTURE AGREEMENT. Include in the following information with respect to ownership of the joint venture (if not covered in the joint venture agreement).
	a. Profit and Loss Sharing
	b. Capital Contributions, Including Equipment
	c. Other Applicable Ownership Interests
9.	CONTROL OF AND PARTICIPATION IN THIS CONTRACT. Identify by name and firm those individuals (and their titles) who are responsible for day-to-day management and policy decision making, but not limited to, those with prime responsibility for (a) financial decisions; (b) management decisions, such as estimating marketing and sales; (c) hiring and firing of management personnel; (d) purchasing of major items or supplies; and (e) supervision of field operations.
	Name Firm (and Title)

AFFIDAVIT

"The undersigned swear that the foregoing statements are true and correct and include all material information necessary to identify and explain the terms and operation of the joint venture and the intended participation by each joint venturer in the undertaking. Further, the undersigned covenant and agree to provide the Metropolitan Washington Airports Authority (the Authority) current, complete, and accurate information regarding actual joint venture work and the payment therefor and any proposed changes in any of the joint venture arrangements and to permit the audit and examination of the books, records, and files of the joint venture, by authorized representatives of the Authority or the Federal funding agency. Any material misrepresentation will be grounds for terminating any contract which may be awarded and for initiating action under Federal or State laws concerning false statements."

Name of Joint Venture (if Names of companies form	ming Joint Venture	
Signature(s)		
Nama(a)		
Title(s) Date State of County of		
On this (name)sworn, did execute the for by (name of firm) his or her free act and de		, 20, before me appear, to me personally known, who being dud did state that he or she was properly authorize to execute the affidavit and did so
[Seal]		
(name)sworn, did execute the fo	pregoing affidavit, and	, 20, before me appear , to me personally known, who being du d did state that he or she was properly authorize to execute the affidavit and did so
Notary Public		
[Seal]		

Exhibit H Page 1 of 2

LDBE WAIVER REQUEST PROCEDURE

This procedure must be followed if an offeror cannot meet the LDBE subcontracting requirements in whole or in part. The Request for Waiver must be submitted in writing with the proposal. The Request for Waiver must report and document the efforts made by the offeror to solicit LDBEs for participation and clearly outline the offeror's reasons why no subcontracting opportunities exist. A waiver request must also demonstrate that there an insufficient number of LDBEs to provide adequate competition and reasonable prices. The provisions of Section IX (04) must be reviewed by the offeror before submitting a request for a waiver.

A blanket statement that there are no LDBE businesses to provide services or materials related to the bid/offer is INADEQUATE. An explanation of how that conclusion was reached must be provided or the request will be determined to be pro forma and not in good faith.

Actions which may demonstrate a good faith effort on the part of the bidder include, but are not limited to, the following:

- 1. Attend any pre-proposal meetings that are scheduled by the Authority;
- 2. Advertise in major circulation newspapers such as <u>The Washington Post</u>, trade associations, small business, and minority and women oriented media concerning the subcontracting opportunities;
- 3. Provide written notice to a reasonable number of specific LDBEs that their interest in the contract is being solicited, in sufficient time to allow the LDBEs to participate effectively;
- 4. Follow up initial solicitations of interest by contacting LDBEs to determine with certainty whether the LDBEs were interested.
- 5. Select portions of the work to be performed by LDBEs in a manner that will increase the likelihood of meeting the LDBE requirement;
- 6. Provide interested LDBEs with adequate information about the plans, specifications, and requirements of the contract;
- 7. Negotiate in good faith with interested LDBEs, and not reject LDBEs as unqualified without sound reasons based on a thorough investigation of their capabilities; and,
- 8. Make efforts to assist interested LDBEs in obtaining bonding or insurance, if needed.

Exhibit H Page 2 of 2

WAIVER REQUEST (Continued)

REQUEST FOR WAIVER
hereby requests a waiver of the required contract
requirement for the participation of LDBEs as specified in solicitation number
All good faith efforts to identify potential LDBEs as subcontractors have been made, but we
have been unable to meet the LDBE requirement for the following reason(s):
(Authorized Representative)
(Authorized Representative)

NOTE: All advertisements, telephone conversations, and other documentation to support this statement should be attached.

(Date)

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY LDBE UNAVAILABILITY CERTIFICATION

l,	, of
(Name)	(Title) , certify that on
(Offeror)	(Date) n a quote for work items to be performed on Contract
Number	
LDBE (Name of Firm)	Work Items Sought
	said LDBEs were unavailable (exclusive of unavailability ork on this project, or unable to prepare an offer or bid, for
	Signature
	Date
(Name of LDBE)	was offered an opportunity to bid or make an offer on
the above identified work on	by (Date) (Source)
The above statement is a true and accu project.	rate account of why I did not submit an offer/bid on this
	(Signature of LDBE)
	(Title)

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY INVOICE ATTACHMENT FORM

Name Of Prime Contractor Contract Name & Number Original Contract Amount \$			Payments Received \$										
								M	ONTHLY CONTRAC	T INFORMATION		% C	
#	NAME OF SUBCONTRACTOR	BUSINESS ADDRESS (CITY, STATE, ZIP)	DESCRIPTION OF WORK	* L D B E	M B E	W B E	O T H E R	ORIGINAL SUBCONTRACT AMOUNT	CURRENT SUBCONTRACT AMOUNT	TOTAL PAYMENTS TO DATE	AMOUNT THIS INVOICE	O M P L E T E	% L D B E
1													
2													
3													
4													
5													
6													
7													
8													
9													
10													
11													
12													
13													
14													
15													
16													
17													
18													
ı			SUBCONTRACTOR TOTALS										
		P	RIME CONTRACTOR TOTAL										
			TOTAL THIS INVOICE										
* DI I	T AN "Y" IN THIS COLUMN O	NI V IE SURCONTRACTOR	DIS AN AUTHODITY CERTIFIE	ם ו חו	RE								

I certify that the information furnished above is correct to the best of my knowled designated period covered by this report.	lge and represents the current status of the firm's (Prime Conf	tractor) subcontract(s) with the listed firms (Subcontractors) for the
Signed:	Title	Date

^{*} PUT AN "X" IN THIS COLUMN <u>ONLY</u> IF SUBCONTRACTOR IS AN AUTHORITY CERTIFIED LDBE

Metropolitan Washington Airports Authority INSTRUCTIONS FOR COMPLETING THE INVOICE ATTACHMENT FORM (EXHIBIT J)

I. USE AUTHORIZED FORMS

Use only **Authority approved forms** to file monthly Invoice Attachment Form. Do not change or amend the Authority approved form in any manner. Authority approved forms are available on hard copy or diskette from the EOP Specialist assigned to the contract. Note that <u>all</u> subcontractors are to be listed on the Invoice Attachment Form. Also, note that some entries are required that apply only to the sum of LDBE contracts. To facilitate accuracy in reporting, it is recommended that LDBE subcontractors be listed first and a subtotal appear in each of the four sub-columns that comprise the "Monthly Contract Information" section of the report.

II. REPORT ALL LDBEs EVERY MONTH

Every LDBE firm whose contract is counted toward achievement of the participation requirement <u>must</u> appear on the Invoice Attachment Form every month. If there is no invoice activity for an LDBE in any given month, enter "0" in the column, "Amount this Invoice". Note that all other information must be entered, must be current and correct.

III. LEDGER PORTION

A. Name, Location & Description of Work – For all subcontractors, enter the subcontractor's name, location (city, state and zip code) and description of work. For LDBEs, these entries must be the same as comparable information appearing on the Letter of Intent and the Contract Participation Form.

B. Classification of Subcontractor(s)

Only those subcontractors who meet the LDBE eligibility requirements may be classified as LDBEs on the Invoice Attachment Form.

Assign classifications as follows:

- 1. **LDBE**-Place an "X" in this column only if the subcontractor is an Authority certified LDBE.
- 2. **MBE**-Place an "X" in this column if the subcontractor is also a minority-owned company, regardless of their size. This classification should also be used for subcontractors who have submitted a certification application but have not yet been certified. Once certification has been achieved, such firms should be classified as both MBE and LDBE. This column is also used to calculate Voluntary Participation of Minority-owned firms. Thus, a subcontractor can be classified as both LDBE and MBE, or, just MBE.
- 3. **WBE**-Place an "X" in this column if the subcontractor is a woman-owned company regardless of their size. This classification should also be used for subcontractors who have submitted a certification application but have not yet been certified. Once certification has been achieved, such firms should be classified as both LDBE and WBE. This column is also used to calculate Voluntary Participation of woman-owned firms. Thus, a subcontractor can be classified as both LDBE and WBE, or just WBE.

Metropolitan Washington Airports Authority Instructions for Completing the Invoice Attachment Form

4. **Other**-Place an "X" in this column for all subcontractors who cannot be classified as either LDBE, MBE or WBE.

C. Original Subcontract Amount

Enter the original subcontract amount. For LDBEs, this must be the amount submitted on the LDBE's Letter of Intent and approved by the Authority.

D. Current Subcontract Amount

Enter the current subcontract amount. If this amount is the same as the entry in "Original Subcontract Amount", enter it. For LDBEs, if this amount is different that the amount entered in "Original Subcontract Amount", a **Revised Letter of Intent** must be on file with and approved by the EOP Specialist. It is recommended that **Revised Letters of Intent** be submitted with the Invoice Attachment Form that initially reports the New Contract amount.

E. Total Payments to Date

Enter the sum of payments that have been made to that subcontractor as of the date of the report. Note that this column should not contain diminishing amounts, i.e., a succeeding month's entry lower than the preceding month's entry. If this occurs, the Authority may request an examination of additional records to verify the correct amount.

F. Amount of This Invoice

Enter the amount of the subcontractor's invoice being submitted with this report.

G. Percentage Amount Complete

Enter the percentage that equals the progress of that subcontractor's work.

H. Percent LDBE

This entry depends upon the type of contract and terms stated in the solicitation. The **percentage for non-LDBEs is always "0"**. Thus, if the subcontractor does not meet the requirements stated above to be classified as a LDBE, the percentage entered in this column **must be "0"**.

I. Totals

Fill out totals as follows:

- SUBCONTRACTOR TOTALS Totals for all subcontractor data reported on the Exhibit J form.
- 2. **PRIME CONTRACTOR TOTAL** Portion of invoice attributed to work performed by prime contractor. (May include payments to non-LDBE/MBE/WBE suppliers that are not listed in the subcontractor section of the Exhibit J from.)
- 3. **TOTAL THIS INVOICE** Sum of the Subcontractor Total and Prime Contractor Total for the current invoice. Must match the amount of the invoice.

IV. TOP PORTION OF INVOICE ATTACHMENT FORM

A. Original Contract Amount

Enter the original amount of the Prime's Contract.

B. Payments Received

Enter the sum total of payments received as of the date of the report.

C. Current Contract Amount

Enter the current amount of the Prime's Contract.

D. Retainage Withheld

Enter the amount of retainage withheld. If none, enter 0.

E. Invoice Period

Enter the month being reported, i.e. January 1 to January 31, 2000.

F. Date Submitted

Enter the date the report is submitted to the Authority.

G. Actual LDBE Participation to Date \$

Enter the sum of Total Payments to LDBEs.

H. Current Scheduled LDBE Participation \$

Enter the sum of <u>Current Subcontract Amounts</u> reported for <u>LDBEs only</u>, i.e, do NOT include current subcontract amounts for non-LDBEs even though they appear in the ledger portion of the report.

I. Total Original Contracted LDBE Participation \$

Enter the dollar amount of the original LDBE participation requirement of this contract.

J. Percentage Original Contracted Participation

Enter the percentage of required LDBE participation for this contract.

SECTION X - ATTACHMENTS

ATTACHMENT 01 STATEMENT OF WORK

STATEMENT OF WORK

INSURANCE BROKER SERVICES FOR AIRPORTS AUTHORITY OPERATIONAL AND CONSTRUCTION INSURANCE PROGRAMS

1.0 PURPOSE

The Metropolitan Washington Airports Authority (Airports Authority) intends to award a contract to an independent qualified risk management consultant to act as the Airports Authority's advisor, consultant, and professional insurance broker. The selected insurance broker will be the Airports Authority's Broker of Record (Contractor) to provide insurance broker services relating to the operational activities of the Airports, the Dulles Toll Road (DTR), and the Metrorail Project and the construction activities of the Airports and the DTR in accordance with the Statement of Work.

The work to be performed under the contract to be awarded consists of:

- Insurance broker services of the existing coverages, as well as any other coverages added in the future as requested by the Airports Authority;
- Actuarial analysis;
- Claims assistance;
- Administration of the Aviation Owner Controlled Insurance Program (Aviation OCIP); and
- Risk Control oversight of the Aviation OCIP.

2.0 BACKGROUND

The Airports Authority is an independent, interstate agency responsible for the operations of two airports: Ronald Reagan Washington National Airport and Washington Dulles International (Dulles) Airport. The Federal Aviation Administration of the United States Department of Transportation (DOT) previously managed the airports. On June 7, 1987, the federal government leased the airports to the Airports Authority for an initial term of 50 years. In 2003, the lease was modified to extend the term to 80 years.

On December 29, 2006, the Airports Authority signed an agreement with the Virginia Department of Transportation (VDOT) to transfer operating responsibilities for the Dulles Toll Road to the Airports Authority. The agreement also provided for the Metrorail Project to be financed and built by the Airports Authority using Dulles Toll Road revenues. The agreement stated that the Authority will:

- Operate and maintain the toll road for 50 years.
- Construct the Metrorail Project from the vicinity of West Falls Church to Route 772 in Loudoun County.
- Make other improvements in the Dulles Corridor consistent with VDOT and regional plans.
- Set and collect tolls on the Dulles Toll Road.

The Airports Authority, in cooperation with the Washington Metropolitan Area Transit Authority (WMATA), VDOT, the Virginia Department of Rail and Public Transportation, and Fairfax and Loudoun Counties, is now constructing the Metrorail Project, a 23-mile extension of the Metrorail System. Once constructed, the extension will be operated by the WMATA and extend Metrorail service from East Falls Church to Dulles Airport and west to Ashburn.

The Metrorail Project includes 11 new stations. It is being built in two phases. Phase 1 runs from East Falls Church to Wiehle Avenue, and includes four stations in Tyson's Corner and one at Wiehle Avenue. Phase 1 began revenue service operations in July 2014. Phase 2 will run from Wiehle Avenue to Ashburn in Loudoun County, and will include six stations (Reston Town Center, Herndon,

Innovation Center, Dulles Airport, Loudoun Gateway and Ashburn). Construction of Phase 2 began in 2014, and is expected to be completed in 2019.

More information on the Airports Authority can be found at http://www.mwaa.com with additional information on the Metrorail Project at http://www.dullesmetro.com.

2.1 <u>Insurance Binding Authority</u>

The Contracting Officer (CO) has the sole delegated authority to bind the Airports Authority to any insurance policy purchased under this Contract. The CO shall sign any binding authorization documents. The binding authorization documents may be transmitted to the Contractor by the CO or the Contracting Officer's Technical Representative (COTR) from the Risk Management Department.

2.2 The Airports Authority's Risk Management Function

The Airports Authority's Risk Management Department is located in the Office of Human Resources and Administrative Services and is responsible for identifying, measuring, and analyzing the Airports Authority's exposures to loss as they relate to the Airports, the DTR, and the construction of the Metrorail Project. The Risk Management Department coordinates both operational and construction-related insurance, safety, claims, and other risk management issues. See Figure 1 for the Risk Management Department's organizational chart.



(Dulles Corridor Enterprise)

(Insurance Program)

2.3 Current Operational Insurance Program.

Risk & Safety

Risk & Safety

The Airports Authority currently maintains the following operational insurance policies which all typically renew annually on October 1st.

Risk & Claims

Rail OCIF

- Airport Owners and Operators General Liability
- Workers Compensation and Employers Liability
- Property including Builders Risk
- Chemical, Biological, Radiological, Nuclear
- Law Enforcement Liability
- Public Officials/Employment Practices Liability
- Public Officials Side A
- Fiduciary Liability
- Crime
- Network Security and Privacy Liability
- Business Travel Accident
- Special Crime
- Pollution Liability
- Physical Damage for Fire Department Vehicles and Portable Equipment
- Premises Pollution Liability for DTR and Metrorail Project Phase 1 (expires 08/27/2020)
- General Liability for DTR and Metrorail Project

2.4 Aviation Owner Controlled Insurance Program (Aviation OCIP).

The Aviation Owner Controlled Insurance Program (Aviation OCIP) was implemented on June 1, 2013. It is currently scheduled to expire on June 1, 2018 and efforts are underway to extend the expiration date. Depending on timing, the Contractor is expected to continue working with insurers to finalize the extension or implementing a new Aviation OCIP while managing the closeout of the existing Aviation OCIP as appropriate. The Aviation OCIP encompasses all Airports Authority construction projects at the Airports and the DTR. The Aviation OCIP is a General Liability only OCIP and includes commercial general liability insurance, excess liability insurance, contractor's pollution liability insurance, and builders risk insurance (covered under the Airports Authority's Master Property policy). A railroad protective liability policy was recently purchased for the benefit of WMATA for construction activities related to the Terminal B/C Long-Term Redevelopment project. The Aviation OCIP Insurance Manual can be viewed at: http://www.mwaa.com/business/contracting-manuals-forms-and-other-resources. The Contractor will provide services for these coverages, as well as any other coverages added in the future as requested by the Airports Authority.

2.5 Additional Information.

Insurance broker coverage expertise, marketing ability, and OCIP administration and risk control oversight are essential. The Airports Authority considers insurance brokerage services to be an integral part of its risk management program. The relationship between the individuals representing the selected insurance broker and those individuals who represent the Airports Authority is of utmost importance. The selected insurance broker will be expected to provide a broad range of services to the Airports Authority, including actuarial, claims, risk control, administration, and marketing as necessary and as detailed herein.

The Airports Authority expects the Contractor to make recommendations for the most cost effective advantageous program which provides the highest level of coverage at the best possible price to meet the Airports Authority's needs and objectives with an emphasis on contributing to reducing the cost per enplanement at the Airports.

The Airports Authority expects the Contractor to commit to full transparency relative to the identification of all underwriters, intermediaries, or other organizations providing insurance coverage under this contract. The Contractor shall request that all underwriters or intermediaries provide their insurance

proposals on a "net", zero-commission, basis or to clearly identify the commission level being charged to the Airports Authority.

All commissions for policies placed directly with insurers or intermediaries and any other compensation provided by those insurers or intermediaries to the Contractor must be reported to the CO and COTR within fifteen (15) business days. Commissions or compensation for policies placed directly with insurers or intermediaries shall be credited immediately by Contractor toward the agreed upon pricing in the PRICE SCHEDULE. The Contractor must provide to the Airports Authority an annual disclosure report detailing all premiums, commissions, fees, or any other compensation paid by the Airports Authority to all insurers, brokers, and intermediaries shown by each policy. The term "intermediary" shall include any foreign or U.S. insurance agent, broker, reinsurance broker, or any other firm, entity, or individual involved in the placing of the Airports Authority's insurance program.

2.6 Confidentiality.

All information, records, and data provided to or accumulated by Contractor in providing the services under this Contract shall be kept strictly confidential. Contractor will not divulge or release this confidential information to third parties without prior authorization from CO. Contractor will immediately inform CO and COTR of any such third-party request and identify the requestor.

2.7 No Insurance Markets Are to be Formally Contacted.

Formal coverage proposals are not being asked for at this time. Do not approach any insurance market on behalf of the Airports Authority.

3.0 MINIMUM QUALIFICATIONS

The minimum qualifications for the Contractor to carry out the services of this contract are as follows:

- 1. Be licensed to operate as an insurance broker in the Commonwealth of Virginia;
- 2. Must have at least ten (10) years of continuous operation as an insurance brokerage firm and must agree to follow the laws of the Commonwealth of Virginia; and
- 3. Must be able to provide at least one qualified account executive working on this contract who will be responsible for communication with the Airports Authority, who must be available on a daily basis for advice and consultation on risk management related issues and concerns, and who must be locally situated due to size and complexity of the program and extensive services required with a minimum of:
 - a. Eight (8) years' experience in property and casualty commercial lines with an emphasis on public entity insurance and risk management;
 - b. Managed property and casualty lines for operational and construction-related accounts;
 - c. Managed at least one medium or large hub airport client in the last five years; and
 - d. Managed at least one major wrap-up insurance program similar in size and scope to the Aviation OCIP in the last five years; and
- 4. Must be able to provide a sufficient number of locally situated personnel to oversee the Aviation OCIP administrative activities.
 - a. Aviation OCIP Administrative services shall meet one of the following:
 - 1) At least two (2) years' administrative experience for an insurance carrier or insurance broker:

- 2) At least one (1) years' experience providing administrative support for a controlled insurance program; or
- 3) At least four (4) years progressively responsible administrative experience.
- b. Aviation OCIP Risk Control services shall meet one of the following:
 - Have at least eight (8) years' experience in the field of heavy construction safety and have at least one (1) of the following listed professional designations:
 - Certified Safety Professional from the Board of Certified Safety Professionals (CSP);
 - b) Construction Health & Safety Technician from the Board of Certified Safety Professionals (CHST);
 - c) Occupational Health and Safety Technologist from the Board of Certified Safety Professionals (OHST);
 - d) Certified Safety Executive from the World Safety Organization (WSO-CSE);
 - e) Certified Safety Manager from the World Safety Organization (WSO-CSM);
 - f) Certified Safety Manager (Construction) from the World Safety Organization (WSO-CSM (Construction));
 - g) Certified Safety Specialist from the World Safety Organization (WSO-CSS); or
 - h) Registered Safety Director from the World Safety Organization (WSO-RSD); or
 - 2) Have a combination of education and experience in heavy construction safety in an airport environment totaling ten (10) or more years; and
- 5. Must provide evidence of Professional Errors and Omissions Liability insurance with a limit of not less than Five Million Dollars (\$5,000,000) per claim and Technology Errors & Omissions and Network Security/Privacy Liability insurance with a limit of not less than Five Million Dollars (\$5,000,000) per claim with a Ten Million Dollars (\$10,000,000) aggregate.

4.0 SCOPE OF WORK

The selected insurance broker (Contractor) must be licensed in the Commonwealth of Virginia demonstrating the ability to market and obtain insurance coverages, administer the Aviation OCIP, provide risk control oversight of the Aviation OCIP, and provide other related services for a public body politic and corporate entity responsible for managing a multi-modal transportation system that includes two large airports and a toll road.

The Contractor must provide a sufficient number of personnel (at least one full-time equivalent [1.0 FTE] OCIP Risk Control professional and one half full-time equivalent [0.5 FTE] OCIP Administrative professional) to oversee the construction-related activities and administrative oversight of the Aviation OCIP. These personnel must be generally available during core business hours between 9:00 AM and 3:00 PM Monday through Friday, excluding holidays and emergency closures.

1. <u>Staffing Requirements.</u> The Airports Authority expects that Contractor personnel will be assigned to perform work under this Contract as described in the Statement of Work and the Contractor's Technical Proposal. If one or more of the proposed/assigned personnel become unavailable for continuation of the work assignment, the Contractor must replace said individual(s) with personnel of substantially equal ability and qualification and any changes must receive the prior written approval of the Contracting Officer.

- 2. <u>Invoicing and Payments.</u> To facilitate prompt payment of all invoices/requests for payment, Contractor must mark the invoice "Due Upon Receipt" and submit to the Airports Authority via email at mwaa.invoices@mwaa.com with a carbon copy to the COTR.
 - a. Insurance Premiums. The Airports Authority will promptly pay all insurance premium invoices directly to the Contractor for transmittal to the insurance carriers.
 - The Contractor must promptly pay all insurance premium payments received from Airports Authority directly to the insurance carriers.
 - 2) The Contractor must promptly prepare insurance premium invoices and submit them to the Airports Authority within seven (7) days of binding, policy inception, endorsement change, or renewal.
 - 3) All insurance premiums shall be invoiced net of any commissions or other compensation from the issuing insurance companies or intermediaries.
 - 4) If the insurance companies or intermediaries pay any commission or other compensation to the Contractor for issuing an Airports Authority policy the Contractor must declare this amount and it must be deducted from any fees the Airports Authority owes the Contractor under the terms of this contract. Refer to section 2.5.
 - b. Service Fees. The Airports Authority will promptly pay all service fees from the Price Schedule to the Contractor on a quarterly basis.
 - The Contractor must promptly prepare service fee invoices and submit them to the Airports Authority quarterly, beginning with the end of the first quarter after contract award.
 - 2) The Contractor must deduct from any fees the Airports Authority owes the Contractor the commission or other compensation to the Contractor from insurance companies or intermediaries any commission or other compensation to the Contractor for issuing an Airports Authority policy. Refer to section 2.5.

4.1 <u>Broker of Record Services</u>

With respect to the existing operational and construction insurance coverages, as well as any additional insurance coverages requested by the Airports Authority to be added in the future, the Contractor must be responsible for providing the following services for the Airports Authority which include, but are not limited to:

- Brokerage Services.
 - a. Submitting all insurance premium payments to carriers. All premiums will be paid by Airports Authority to the Contractor for transmittal to carriers.
 - b. Marketing and obtaining quotes for each policy, reporting on an insurer's financial status, and placing and servicing the desired insurance coverages. This includes any other related insurance coverages added in the future as requested by the Airports Authority. Negotiating with insurers for improvements to coverage and premium pricing. The Contractor is expected to work with the insurers on extending the Aviation OCIP coverages or implementing a new Aviation OCIP while managing the closeout of the existing Aviation OCIP as appropriate.
 - c. Maintaining and updating schedules of values and locations and a schedule of employee concentration by location.
 - Tracking, reconciling, and listing of all property under construction, or to be under construction within the forthcoming policy year to include construction on existing assets as well as construction of new assets. The Airports Authority will provide updates on all active construction to include % complete, location, and contracted value.

- 2) Modifying current listings of individual assets if completed construction has changed the most recently listed value.
- 3) Deleting assets that have been removed.
- 4) Completing a draft of all Total Insured Value that will be used during renewal and submitting that list to the Airports Authority for approval prior to going to market
- d. Evaluating on a continuous basis the insurance program and recommend coverage changes and improvements to provide the highest level of coverage for the least possible cost to the Airports Authority.
- e. Allocating insurance premiums across business entities with the COTR's input and final approval.
- f. Coordinating and assisting with property appraisals for insurance underwriting purposes.
- g. Coordinating and assisting with any related insurance company audits and reviewing those audits for accuracy.
- h. Responding promptly to requests for information during the annual financial audits.
- i. Providing annual loss runs including any prior year with open losses.
- j. Acting as an advocate for the Airports Authority in communication with the insurers, intermediaries, and any other subcontractors.
- k. Offering creative solutions and innovative suggestions on the structure of insurance to transfer all or a portion of the risk of loss to commercial insurers and/or participation in group risk financing programs for the Airports Authority to consider. Analyze deductible/self-insured retention levels and recommend appropriate policy limits, terms, and conditions.
- I. Submitting an annual stewardship report outlining past activities, intended future activities, and the status of all open items from prior reports.
- m. Reviewing and verifying insurance documents received from insurers for accuracy, requesting any needed corrections, and ensuring receipt of any corrections from the insurers.
- n. Providing an electronic copy of all insurance policies. The insurance policy including all endorsements, etc. must be one electronic file as multiple files will not be accepted.
- o. Preparing and mailing original certificates of insurance and providing an electronic copy to the Risk Management Department and the Certificate Holder as requested.
- p. Developing a strategy for any upcoming renewals to be presented to the Risk Management Department at least ninety (90) days before policy expiration.
- q. Coordinating the collection of underwriting data for the policies placed on behalf of the Airports Authority, including complete loss statistics and other underwriting data. Completing for the Airports Authority any worksheets, applications, etc. needed to identify the business risk exposure and ensuring it is completed and approved by the Airports Authority prior to going to market. Assisting with the completion of all insurance applications, documents, and gathering data which may be requested by insurance companies.
- r. Providing renewal quotes including copies of the carrier quotes, on all policies, preferably 30 days before expiration. If a carrier only offers an "indication" of their premium quote, a copy of the carrier's indication must be included in the Contractor's renewal (or new) submission, and is acceptable as a documentation of a quote. All quotes must include the Contractor's recommendation, including the supporting reasons for that recommendation, and the final intermediary used, if any, and the final negotiated intermediary compensation

if available. Where there are an adequate number of markets to do so, provide multiple quotes (a minimum of two) for competitive purposes. Where a carrier declines to offer a quote on coverage, the Contractor must provide documentation from each carrier indicating why they chose not to quote.

- s. Assisting the Risk Management Department with risk management related training classes for Airports Authority personnel, as needed.
- t. Providing periodic benchmarking information on limits, deductibles, coverages, etc.
- U. Offering guidance on Airports Authority contractual insurance requirements. Reviewing leases, contracts, agreements, and any other contractually-related document for insurance requirements and other risk provisions and providing advice on any uninsured exposures, risk transfers, and recommending solutions.
- v. Providing a chart (preferably in Excel) in each renewal proposal to exhibit expiring coverages, limits, deductibles, rate, and premiums as compared with all of the renewal quotes being offered.
- w. Maintaining a chart (preferably in Excel) of the schedule of insurance policies.
- x. Providing an electronic Binder of Insurance prior to the effective date for all policies.
- y. Contractor must be available upon reasonable notice to meet with Airports Authority staff as necessary.
- z. Providing weekly, monthly, quarterly, annually, accurate and timely exhibits, reports, statistical risk analysis, etc. in formats approved by the Risk Management Department.
- aa. Maintaining information on insurance policies affected by the Dulles Toll Road TIFIA Loan to be included as Schedule 14v of the TIFIA Loan Document. The Risk Management Department provides an updated Schedule 14v whenever the listed insurance policies change to the Office of Finance and the Metrorail Project Controller.
- bb. Create and maintain an electronic historical coverage document from 1998 to present. Include listing of all insurance policies, policies, endorsements, and updated reporting contacts (email/phone) for all insurers.
- cc. Creating a newsletter called "Aviation OCIP Wrap Sheet" to convey Aviation OCIP information to enrolled and excluded contractors.
- dd. Maintaining the Aviation OCIP Insurance Manual with necessary updates for posting on the Airports Authority website and the electronic Wrap-Up Information System provided by the Contractor.
- ee. Oversee any outstanding letters of credit and actively pursue discharge of collateral as soon as reasonably possible.

2. Actuarial Analysis.

- a. Providing actuarial analyses by a qualified actuary on a quarterly basis so that the Airports Authority can properly fund for retained losses.
- b. The 4th quarter analysis for the end of the calendar year must be certified.
- c. On at least a quarterly basis, obtain loss runs from carriers and run reports from Origami Risk for the quarterly actuarial analysis.

3. Risk Control.

- a. Providing risk control services and consulting services on specific issues. Acting as a liaison with insurers on risk control inspections and recommendations, if any. Providing on-site risk control services as requested or needed.
- b. Providing risk management and professional services directly or indirectly, including, but not limited to, minimizing loss potential, and transfer of risk techniques, if applicable.

4. Claims Assistance.

- a. Advocating for the Airports Authority and assisting with coverage and claim disputes between the Airports Authority and insurer, including claims management services as required or needed.
- b. Coordinate and establish client service instructions and maintain/update claim reporting instructions at each renewal.
- c. Reporting claims to insurers.
- d. Schedule, participate in, and track issues for claims meetings and reviews with insurers.
- e. Monitor and track insurance policy aggregates and report to Risk Management Department on a quarterly basis.
- f. For insurance carrier billing issues, address claims costs billed to the Airports Authority, identify when carriers bill beyond deductibles, retentions, or aggregates and address with carriers.
- g. Review and maintain supports for claims billing and loss funds and address carrier billing issues, such as medical billing costs, at renewals.
- h. Potential third-party administrator (TPA) services. Identify, develop qualifications and specifications, and conduct interviews for TPA services.
- i. Monitor TPA services to ensure services, billing, and resolution is maintained.
- j. Handle subrogation efforts on claims in coordination with Risk Management Department staff and insurers. Track, update, and document efforts in Origami Risk following Risk Management Department protocols and standards.

4.2 Aviation OCIP Administrative Services

The Aviation OCIP Administrative Services include risk control and OCIP administration activities. The Contractor shall provide an electronic Wrap-Up Information System for enrollment and administrative functions. The data contained in the Wrap-Up Information System is the property of the Airports Authority and shall be returned to the Airports Authority upon termination of the Contract.

- 1. Aviation OCIP Risk Control Program Services. Serves as the Aviation OCIP Risk Control Program Director as the Risk Management Department's liaison on providing guidance and advice to project Contracting Officers, project Contracting Officers Technical Representatives, Resident Engineers, Inspectors, and Enrolled/Excluded Contractors. The Contractor's Aviation OCIP Risk Control services generally consist of the implementation, monitoring, and enforcement of safety and risk control policies and procedures for projects enrolled in the Aviation OCIP and serves as the principle risk control advisor to the Risk Management Department. The Contractor shall ensure that there is sufficient coverage to provide on-site services during core business hours and be generally available on-call for emergency incidents related to construction outside of non-core business hours. The Contractor's Aviation OCIP Risk Control services must include, but are not limited to:
 - A. Risk Control and Safety Management
 - 1. Provide OCIP related risk control, safety, loss prevention, and risk reduction services including, but not limited to, reviewing existing programs/procedures, performing field observations, and serving as a technical resource.
 - 2. Review and approve or disapprove Contractor's Safety Plans submitted by Contractors and Subcontractors which describe the hazards specific to their work prior to the start of work.
 - 3. Enforce the Airports Authority's Construction Safety Manual for all OCIP

- project activities and participate in the drafting of policy amendments to respond to changing safety requirements.
- Conduct accident prevention surveys, site preconstruction surveys, OCIP safety program audits, and make recommendations based on insurer requirements.
- 5) Act as technical advisor for risk control and safety issues and perform necessary actions to assure the Airports Authority's Construction Safety Program and safety procedures are effectively enforced.
- 6) Coordinate, escort, and participate in site visits for insurance related visitors and other insurance and risk control representatives.
- 7) Support the Risk Management Department in carrying out Airports Authority related risk management goals and objectives including support of new construction and transportation-related projects.
- 8) Provide scheduled, periodic review of risk control service status, program parameters and executive summary records in consultation with the Risk Management Department.
- 9) Analyze loss trends; prepare risk control reports, including analysis of accident frequency, severity, and causal factors.
- 10. Interact with the Risk Management Department and other Airports Authority staff, such as the Office of Engineering, the Airports Authority's Program Management Support Services (PMSS) Consultant, OCIP Insurer(s), Contractors' Project Managers, Contractors' Safety Professionals, and all others as needed.
- 11. Provide presentations to Airports Authority staff and others on issues that relate to the Contractor's services.

B. Meetings

- 1. Represent the Risk Management Department at all of the following meetings, but not limited to, by presenting the risk control expectations for all OCIP enrolled projects with emphasis on construction project insurance coverages, risk control, and general safety requirements:
 - a) Contract pre-proposal meetings;
 - b) Pre-construction meetings;
 - Exposure Specific Pre-Planning meetings to discuss high hazard operations which are likely to cause death or serious injury prior to the start of the work; and
 - d) Construction progress meetings.
- 2. Participate in partnering meetings with the Airports Authority's Office of Engineering, contractors, and the appropriate PMSS Consultant.
- 3. Attend and participate in the following safety meetings, as necessary:
 - a) Contractor's weekly safety meetings;
 - b) PMSS Consultant weekly safety staff meetings;
 - c) Contractor's monthly safety meetings;
 - d) PMSS Consultant monthly safety engineers meeting;
 - e) Each Airport's Operations & Tenant Safety Committee meetings, held monthly;
 - f) Each Airport's Engineering & Maintenance Safety Committee meetings, held monthly;
 - g) Airports Authority Construction Contractor's Safety Committee meetings;
 - h) Airports Authority Construction Safety Advisory Committee meetings; and
 - i) Other safety meetings at the request of the Risk Management

Department.

- 4. Participate in OCIP claims reviews and OCIP insurance broker/carrier meetings.
- 5. Attend other applicable meetings, at the request of the Risk Management Department.
- C. Accident/Incident Investigation and Claims Reporting
 - 1) Monitor and ensure that OCIP related accidents and incidents are reported timely.
 - 2) Report OCIP accidents and incidents to the Risk Management Department and, if required, the OCIP Insurers. Enter incident data in the Risk Management Department's Risk Management Information System (Origami Risk).
 - 3) Participate in OCIP related accident/incident investigations and OCIP claims investigations to determine their causes and ensure reasonable corrective action will be taken by those involved.

D. Inspections

- 1) Perform jobsite safety inspections on Aviation OCIP enrolled projects and coordinate with Foreman, Safety Managers/Engineers, the PMSS Consultant, and the Risk Management Department to ensure that safety exposures and risk prevention measures are properly addressed.
- 2) On a weekly basis, prepare and distribute inspection survey results and recommendation reports to the Risk Management Department, the Office of Engineering, and the PMSS Consultant.

E. Risk Control and Safety Issues

- 1) The Contractor's Aviation OCIP Risk Control personnel are authorized to direct stoppage of construction site activities when such stoppage is warranted for the protection of life and/or property. The Contractor shall immediately notify Airports Authority staff and the Risk Management Department when such action is taken.
- 2) Assist the Airports Authority and the PMSS Consultant in closing job sites for failure to operate in a safe manner;
- 3) Review Construction Safety/Security Inspection Reports for safety exposures and ensure that the exposures are properly addressed.
- 4) Prepare detailed quarterly safety reports of the Contractor's activities and submit to the Risk Management Department.
- 5) Maintain daily log of activities.

F. Safety Orientation and Training

- 1) Provide safety updates and any new safety concepts with the Risk Management Department.
- 2) Provide safety education and training for contractor's safety management and Airports Authority personnel.
- 3) Coordinate safety training provided by OCIP Insurer(s) for presentation to OCIP enrolled contractors.
- 4) Develop training materials where appropriate and maintain a schedule of all safety training activities.
- 5) Provide risk control orientation training for OCIP enrolled contractors.

G. Claims

- 1) Assist in the processing of all claims arising out of the Aviation OCIP.
- 2) Participate in Aviation OCIP claim review meetings.
- 3) Coordinate claims documentation and meetings with the Risk Management Department.

- H. Safety Professional Approvals
 - 1. Participate in the review and approval of qualifications for all Contractor Safety Mangers/Engineers.
- 2. <u>Contractor Provided Resources and Equipment.</u> The Contractor is responsible for providing:
 - a. Vehicle for Aviation OCIP Risk Control Program Director;
 - b. Cell phone for Aviation OCIP Risk Control Program Director; and
 - c. Personal protective equipment for Aviation OCIP Risk Control Program Director and other Contractor personnel accessing the construction sites.
- 3. Aviation OCIP Administration Services. The Contractor shall provide an electronic Wrap-Up Information System for enrollment and administrative functions. The Contractor's Aviation OCIP Administration services are responsible for managing the data in the Wrap-Up Information System and administering the OCIP enrollment and administration functions for the Aviation OCIP. The Contractor shall ensure that there is sufficient coverage to provide services during normal core business hours. On-site work is generally not required except for meetings. The Contractor's Aviation OCIP Administration Services must include, but are not limited to:
 - a. General OCIP Administration
 - 1) Manage the OCIP enrollment process of all Airport and DTR contracts to be included in the Aviation OCIP.
 - 2) Utilize in-house and/or web based applications and databases to manage OCIP administrative processes.
 - 3) Assist the Contractor's OCIP Risk Control professionals in all administrative duties required to carry out the OCIP Risk Control support.
 - 4) Assist OCIP Risk Control professionals in the scheduling of safety activities and preparation of safety documents.
 - 5) Support the Risk Management Department in carrying out Airports Authority related risk management goals and objectives including support of new construction and transportation-related projects.
 - 6) Plan and organize OCIP status meetings.
 - 7) Participate in the quarterly claims review and insurance broker/carrier meetings.
 - 8) Develop OCIP related reports as requested.
 - 9) Assist in the processing of all claims arising out of the Aviation OCIP.
 - 10) Attend meetings at locations across the Airports Authority as requested by the Risk Management Department.
 - 11) Prepare reports as required by Risk Management Department on status of the Aviation OCIP.
 - b. Pre-Bid
 - 1) Distribute OCIP Insurance Manuals to Contractors at Pre-Construction and Pre-Bid Conferences and explain the OCIP, the enrollment process, the contractor's responsibilities for risk control and reporting claims.
 - 2) Receive Notice of Contract Award from the Airports Authority's Procurement Office and proceed with OCIP enrollment.
 - c. Enrollment
 - 1) Assist contractors in completing necessary enrollment forms.
 - 2) Issue OCIP enrollment documents to enrolled contractors.
 - 3) Provide OCIP enrollment follow-up.
 - 4) Review and approve certificates of insurance from contractors and subcontractors.

- 5) Send enrollment forms to OCIP Insurance Carriers for policy issuance.
- 6) Maintains subcontractor enrollment letter and on-site certificate of insurance.
- 7) Maintain documents for the OCIP programs.
- 8) Prepare weekly enrollment reports and distribute electronically to an assigned distribution list.
- d. Post-Construction Services
 - 1) Obtain notice of completion of work from contractors.
 - 2) Follow up with contractor for any missing information.
 - 3) Provide closeout and final report to contractor.
- e. Renewal
 - 1) Coordinate the confirmation of subcontractor's renewal and substantial completion with general contractors.
 - 2) Provide requested information for the renewal or modification of OCIP insurance coverage and manuals to the Risk Management Department.

4.0 AIRPORTS AUTHORITY PROVIDED RESOURCES AND EQUIPMENT

The Airports Authority will provide the Contractor's brokerage services personnel with at least one user account access to Origami Risk. The Airports Authority will provide the Contractor's Aviation OCIP Risk Control Program Director with the following resources and equipment:

- 1. One office space for Aviation OCIP Risk Control including desk and chair at Dulles Airport;
- 2. One desktop computer and associated peripherals and software;
- 3. Standard office supplies;
- 4. User account access to Airports Authority computer system; and
- 5. User account access to Origami Risk.

ATTACHMENT 02

EVALUATION CRITERIA AND PROPOSAL SUBMISSION REQUIREMENTS

EVALUATION CRITERIA AND PROPOSAL SUBMISSION REQUIREMENTS

EVALUATION CRITERIA

- A. This is a **two-step procurement process**. The first step of the procurement process is evaluation of the technical proposals. Information submitted in proposals will be evaluated using only the criteria listed below. Each criterion consists of all elements listed in the paragraph under each criterion. Please note that the elements listed in each of these paragraphs are not considered subcriteria and will be evaluated collectively, not individually. In other words, when evaluating how well a technical proposal meets a particular criterion, the Authority will consider all of the elements of that criterion together as a single criterion, not as separate subcriteria.
- B. Evaluation is based on information provided by the Offeror. The technical evaluation factors for this procurement are judged on an acceptable-unacceptable basis only. No other rating or qualitative value will be assigned. To be determined technically acceptable, all factors must be acceptable to obtain an acceptable rating for the technical proposal.
- C. In the second step, only bids from offerors with proposals determined to be acceptable, either initially or as a result of discussions, will be considered for award. Award shall be made to the responsive, responsible bidder whose total bid is the lowest bid received.

EVALUATION CRITERIA

<u>Criterion 1: Minimum Qualifications of Brokerage Firm and Key Personnel</u>

This Criterion will evaluate Offeror's proposal to meet the minimum qualifications of brokerage firm and key personnel outlined in the statement of work.

Provide at a minimum the following information that demonstrates the capability to meet the minimum qualifications of the firm and key personnel:

- License to operate as an insurance broker in the Commonwealth of Virginia.
- Evidence of continuous operation as an insurance brokerage firm for the required minimum number of years and an acknowledgement agreeing to follow the laws of the Commonwealth of Virginia.
- Resume of proposed account executive to demonstrate the minimum qualifications are met.
- Resume(s) of proposed OCIP administrative personnel to demonstrate the minimum qualifications are met.
- Evidence of Professional Errors and Omissions Liability and Technology Errors and Omissions and Network Security/Privacy Liability insurance to demonstrate the minimum qualifications are met.

Criterion 2: Experience, Past Performance, and Staffing Plan

This criterion will assess the Offeror's experience, past performance, and staffing plan. Provide an overview of the firm's relevant experience, past performance and staffing plan to meet the requirements outlined in the statement of work. Submit three professional references from firms with whom the offeror has provided similar services. If the Authority is one of the references, then a fourth reference should be provided. For each reference, provide the name of the organization, point of contact, email address and telephone number.

02 PROPOSAL SUBMISSION REQUIREMENTS

A. Submission Instructions

Each Bidder is responsible for submitting its Technical Proposal to the Airports Authority's Contracting Officer on or prior to the Technical Proposal Due Date. The contents of the Technical Proposal shall address all requirements, include all information and forms, and comply with the stated page limits specified below. The Technical Proposal shall be organized in the following manner and included the content specified below:

The Proposal shall be submitted in two (2) parts, each in a separate sealed envelope labeled with the Offeror's name and address, the solicitation number and the envelope name as follows:

Envelope 1: Representation Package

Submit an **original** and **one** (1) copy of the following documents in the **Representation Package** envelope:

- a. Solicitation Offer and Award Page
- b. Representations and Certifications, Section IV
- c. LDBE Certification Exhibits as applicable:
 - Exhibit A, Voluntary Efforts to Obtain MBE/WBE Participation
 - Exhibit F, LDBE Certification Application or proof of certification
 - Exhibit G, Application for Joint Venture Eligibility
 - Exhibit H, Request for Waiver
 - Exhibit I, LDBE Unavailability Certification
- d. Insurance Affidavit, Section X Attachment 03

Envelope 2: Technical Proposal

Submit an **original** and **two** (2) copies in the **Technical Proposal** envelope.

- a. Do not include any reference to price.
- b. Submit on typewritten 8 ½ x 11" plain white paper.
- c. Assemble in a three ring binder or staple. No other binding methods are acceptable.
- d. Do not exceed twenty five (25), double-spaced, single sided pages. Exhibits, resumes and samples of previous work are not included in the 5-page limit.
- e. Address the evaluation criteria in the order they are presented.

B. Format and Instructions for Technical Proposal Preparation

Each Bidder's technical proposal must demonstrate the Bidder's ability to meet all requirements in this solicitation. The following information is to be provided in the technical proposals and will be used in evaluating the proposals.

The technical proposal will be limited to a total of twenty five (25) pages, not including Exhibits, resumes and samples of previous work.

Cover/Title Sheet

■ **Table of Contents** Offerors will include a table of contents that lists section numbers and page numbers. This is not part of the overall page limit.

Evaluation Criteria Address the evaluation criteria in the order they are presented.

Criterion 1: Minimum Qualifications of Brokerage Firm and Key Personnel

Criterion 2: Experience, Past Performance, and Staffing Plan

ATTACHMENT 03

INSURANCE AFFIDAVIT

INSURANCE AFFIDAVIT

TO BE EXECUTED BY OFFEROR AND AGENT(S) AND SUBMITTED WITH OFFER

Solicitation Number:	
Name of Offeror:	
To be completed by the Offeror:	
Contract Provisions section of the above re without change to the prices offered. I	comply with all of the insurance requirements listed in the ferenced solicitation, and said insurance shall be provided also acknowledge that any questions concerning these must be submitted by the due date for questions stated in
Name of Offeror	_
Offeror's Authorized Agent (please print):	_
Offeror's Authorized Agent's Signature	Date
To be completed by Offeror's insurance (use multiple forms if more than one provided the Contract	er)
	the OFFERING Firm (Offeror) stated above either has age in compliance with the requirements of the above
Name of Insurance Agency	_
Insurance Agent's Name (please print):	_
Insurance Agent's Signature	 Date

ATTACHMENT 04

AIRPORT ORDERS & INSTRUCTIONS (Incorporated by Reference)

Ronald Reagan Washington National Airport http://www.mwaa.com/business/orders-and-instructions-dca

Washington Dulles International Airport http://www.mwaa.com/business/orders-and-instructions-iad